The following are the minutes of the Regular Council meeting held at 7:18 p.m. in the Regional Council Chamber, 150 Frederick Street, Kitchener, Ontario, with the following members present: Chair K. Seiling, L. Armstrong, J. Brewer, T. Cowan, D. Craig, R. Deutschmann, T. Galloway, J. Haalboom, R. Kelterborn, G. Lorentz, C. Millar, J. Mitchell, S. Strickland, J. Wideman, and C. Zehr.

Members Absent: B. Halloran

CLOSED SESSION

MOVED by J. Mitchell
SECONDED by C. Millar

THAT a closed meeting of Council be held on Wednesday, June 6, 2012, at 6:45 p.m. in the Waterloo County Room, in accordance with Section 239 of the Municipal Act, 2001, for the purposes of considering the following subject matters:

a) receiving of advice subject to solicitor-client privilege and potential litigation related to a matter before an administrative tribunal
b) personal matters about identifiable individuals

CARRIED

MOVED by T. Cowan
SECONDED by C. Zehr

THAT Council reconvene in Open Session.

CARRIED

DECLARATIONS OF PECUNIARY INTEREST UNDER THE MUNICIPAL CONFLICT OF INTEREST ACT

K. Seiling declared a pecuniary interest with respect to Item #7 of the Planning and Works Committee Summary of Recommendations, Stage 1 Light Rail Transit: Potential Contractors and Information Management, due to two of his adult children who own residential properties within the proposed corridor.

R. Deutschmann declared an indirect interest with respect to Item #7 of the Planning and Works Committee Summary of Recommendations, Stage 1 Light Rail Transit: Potential Contractors and Information Management, due to a pecuniary interest since he and his spouse are shareholders of corporations that have an interest in a property at 10 Duke Street West, Kitchener.
D. Craig declared a pecuniary interest with respect to Item #7 of the Planning and Works Committee Summary of Recommendations, Stage 1 Light Rail Transit: Potential Contractors and Information Management, due to his son owning property within the area of a proposed station on the rapid transit system.

PRESENTATIONS

a) Canadian Urban Institute, presenting National Awards

Mike Murray, Chief Administrative Officer appeared before Council as a member of the Board of Directors for the Canadian Urban Institute to present the Global City and Innovation Awards. He advised Fred Eisenberger, President and CEO was unable to attend the meeting. M. Murray stated the formal awards ceremony will be held on Friday, June 8th in Toronto. He provided an introduction and background on the Canadian Urban Institute and the purpose of the awards to be presented, being to improve the quality of life in Canada's cities and urban regions and making cities healthier, safer and more dynamic places to live and work.

i) The Global City Award was presented to Tim Ellis, CEO, on behalf of the Accelerator Centre.

ii) The Innovation Award was presented to the following people on behalf of the STEP Home Collaborative:


Memo: 2012 Urban Leadership Awards – Recent Announcements by the Canadian Urban Institute was received for information.

b) Aidan Webster, Westheights Public School Student, appeared before Council to provide a presentation on Lights & Pedestrians at Roundabouts. He stated he is a Grade 8 student and completed this project on pedestrian safety at roundabouts for the Science Fair. He provided a powerpoint presentation, a copy of which is appended to the original minutes. He highlighted the history and facts, his hypothesis and purpose, creation of a pedestrian crossing light, the survey he conducted, real world applications and conclusions.

In response to a question, A. Webster advised he won a gold medal for his project. Councillors were impressed with the presentation and requested that staff review the suggestions made by A. Webster.

MOVED by R. Deutschmann
SECONDED by C. Millar

THAT the presentation of Aidan Webster regarding pedestrian safety at roundabouts be referred to staff for review.

CARRIED

Chair Seiling thanked A. Webster for his presentation.
c) Iain Klugman, CEO & President, Communitech Partnership, appeared before Council to provide an update and a power point presentation. A copy of the presentation is appended to the original minutes. I. Klugman highlighted the purpose, where they were and where they are today, the technology cluster, startups, economic impact, results and targets, the Communitech Hub and launch of Hyperdrive. An inquiry was made about similarity to Cyberport in Hong Kong and I. Klugman responded the system here in Waterloo Region is more grassroots.

DELEGATIONS

a) Len Carter, President, Waterloo Regional Labour Council, appeared before Council with respect to Position on Comprehensive Economic & Trade Agreement (CETA). A copy of his submission is appended to the original minutes. He stated he is not opposed to free trade but his interest is for the community, procurement and the utilization of dollars. L. Carter advised he has previously circulated a resolution to councillors on this topic and urged Council to request to be excluded from the final CETA agreement.

C. Zehr referenced the handout with the seven principles established for negotiations and the resolution from the City of Kitchener, which is appended to the original minutes. He stated the principles were discussed by the Big City Mayors’ Caucus and the Federation of Canadian Municipalities has approved them. He proposed a motion similar to what was passed by the City of Kitchener.

A question was raised as to the urgency of this request and if there is time for staff to review it. C. Zehr stated the intent of the motion is to ensure the protection of Regional interests.

MOVED by C. Zehr
SECONDED by T. Galloway

WHEREAS the Government of Canada and the European Union have been negotiating a trade agreement known as the Comprehensive Economic and Trade Agreement (CETA);
AND WHEREAS the Canada-European Union relationship holds great potential for growing Canada’s trade and collective prosperity;
AND WHEREAS the Council of the Region of Waterloo has been made aware that some members of the community have concern regarding the impact of CETA negotiations currently underway between Canada and the European Union;
AND WHEREAS the Region of Waterloo supports the guiding principles as set out by the Federation of Canadian Municipalities (FCM) and endorsed by the Association of Municipalities (AMO);
BE IT RESOLVED THAT the Region of Waterloo requests the Federal Government and the Province of Ontario to continue to ensure that the municipal sectors’ interests are represented in the ongoing negotiations;
AND THAT the federal government’s negotiations ensure that the FCM guiding principles will be fully reflected in any trade agreement reached between Canada and the European Union;
AND THAT the federal and Ontario governments provide FCM and AMO with regular, detailed updates on the status of the European Union trade negotiations to the fullest extent possible;
AND FURTHER THAT this resolution be forwarded to the Minister of International Trade, local MPs, the Premier of Ontario, local MPPs, the Ontario Minister responsible for Trade and Economic Development, FCM and AMO.

CARRIED

b) Robert Howe, Goodmans LLP (representing Activa Holdings), appeared before Council with respect to Report P-12-064, Revised Regional Land Budget - Regional Official Plan Ontario Municipal Board Hearing (Phase 1). He stated he was representing a number of landowners who are parties to the OMB hearing regarding the ROP. His submission is appended to the original minutes. He stated the revised land budget is an under-designation of residential land and will put the Region at a disadvantage in relation to other municipalities within the Greater Golden Horseshoe. R. Howe detailed that the revised land budget does not include an analysis by housing type and will result in an undersupply of certain types of housing which will also have economic development impacts. He referenced the lands included in the density calculations and requested Council to direct staff to take a position at the OMB hearing based on a further revised land budget as he has outlined.

J. Wideman brought forward Report P-12-064, Revised Regional Land Budget - Regional Official Plan Ontario Municipal Board Hearing (Phase 1) for consideration. He stated the two year extension of the framework was approved earlier and since it is required to be looked at every five years, further expansion can be considered at the time of the review.

MOVED by J. Wideman
SECONDED by C. Millar

THAT Regional Council approve the Revised Land Budget as attached to Report No. P-12-064, dated June 6, 2012, as the formal position of the Regional Municipality of Waterloo in the upcoming phase 1 of the Ontario Municipal Board hearing relating to the new Regional Official Plan.

CARRIED

MINUTES OF PREVIOUS MEETINGS

S. Strickland noted an amendment to page 1 of the May 29, 2012 Community Services Committee minutes to reflect the date for discontinuing travel clinics as of January 2014, not 2013. He noted the recommendation in the minutes is correct.

MOVED by G. Lorentz
SECONDED by J. Haalboom

THAT the following Minutes be approved as amended:

a) Economic Development & Promotion – May 16, 2012
b) Council – May 16, 2012
c) Closed Committee – May 29, 2012
d) Planning & Works Public Input – May 29, 2012
e) Planning & Works – May 29, 2012
f) Administration & Finance – May 29, 2012
g) Community Services – May 29, 2012
h) Library – May 29, 2012

CARRIED

MOVED by T. Cowan
SECONDED by C. Zehr

THAT Council go into Committee of the Whole to consider reports.

CARRIED

COMMITTEE REPORTS

Planning and Works

The Summary of Recommendations of the Planning and Works Committee was presented by Jim Wideman, Chair of the Committee. Items # 5 and 7 were taken separately. J. Haalboom noted her opposition to Item #5 and requested to be recorded as opposed to the motion.

MOVED by J. Wideman
SECONDED by R. Kelterborn

THAT the Summary of Recommendations of the Planning and Works Committee, dated May 29, 2012, Items 1 to 4, 6 and 8 to 13, and one report from closed session, Item 14, be adopted as follows:

1. THAT Council of the Regional Municipality of Waterloo approve the expropriation of the lands for the purposes of construction of road improvements to Bridge Street, in the City of Kitchener, in the Region of Waterloo as detailed in Report CR-RS-12-030 dated May 29, 2012 described as follows:

Fee Simple Partial Taking:

a) Part of Lots 3 and 4, South Side of Bridge Street, Peter N. Tagge Survey, Registered Plan Number 577, being Part 4, on Reference Plan 58R-17148, PIN 22712-0191(LT) (14 Bridge Street)

AND THAT staff be instructed to register a Plan of Expropriation for the property within three months of the granting of the approval to expropriate the property, as required by the Expropriations Act;

AND THAT the registered owners be served with a Notice of Expropriation and a Notice of Possession for the property after the registration of the Plan of Expropriation;

AND THAT if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of the property in the amount of the market value of the interests in the land as estimated by the Region’s appraiser in accordance with the Expropriations Act;

AND FURTHER THAT the Regional Solicitor be authorized to discontinue expropriation proceedings or any part thereof, in respect of the above described lands, or any part
thereof, upon the registration on title of the required documentation to complete the transaction.

2. THAT Council of the Regional Municipality of Waterloo approve the expropriation of lands for the purpose of construction of road improvements to University Avenue, in the City of Waterloo, in the Region of Waterloo as detailed in Report CR-RS-12-029 dated May 29, 2012 described as follows:

Fee Simple Partial Taking:

a) Part of Lot 77, Registered Plan 1050, being Part 4, on Reference Plan 58R-17179, PIN 22354-0005(LT) (240 Mayfield Avenue)

b) Part of Lot 5, Registered Plan 1132, being Part 2, on Reference Plan 58R-17172, PIN 22355-0057(LT) (147 University Avenue East)

c) Part of Common Element Waterloo North Condominium Plan Number 23, being Part 6, on Reference Plan 58R-17180, PINS 23023-0001(LT) to 23023-0108(LT) (121 University Avenue East)

d) Part of Lot 2, Registered Plan 1050, being Part 1, on Reference Plan 58R-17179, PIN 22691-0047(LT) (251 Glenridge Drive)

AND THAT staff be instructed to register a Plan of Expropriation for the property within three months of the granting of the approval to expropriate the property, as required by the Expropriations Act;

AND THAT the registered owners be served with a Notice of Expropriation and a Notice of Possession for the property after the registration of the Plan of Expropriation;

AND THAT if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of the property in the amount of the market value of the interests in the land as estimated by the Region’s appraiser in accordance with the Expropriations Act;

AND FURTHER THAT the Regional Solicitor be authorized to discontinue expropriation proceedings or any part thereof, in respect of the above described lands, or any part thereof, upon the registration on title of the required documentation to complete the transaction.

3. THAT the Regional Municipality of Waterloo enter into a Consulting Services Agreement with MTE Consulting Ltd. to provide consulting engineering services for Detailed Design, Contract Administration and Construction Inspection Services associated with the Widening of Ira Needles Boulevard from Highview Drive to Erb Street at an upset fee limit of $259,284.00 plus applicable taxes for the design phase, with construction administration services to be paid on a time basis. [E-12-055]

4. THAT the Regional Municipality of Waterloo direct staff to enter into negotiations with AECOM for the extension of their existing agreement to include detailed design and services during construction of Phase 3 upgrades to the Kitchener WWTP as described in Report E-12-059 dated May 29, 2012 with the final agreement to be subject to Regional Council approval.

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6. THAT the Regional Municipality of Waterloo amend Traffic and Parking By-Law 06-072, as amended, to add to Schedule 16 – Lane Designation, westbound left-turn, left-turn lane on Can-Amera Parkway (Regional Road 80) at Franklin Boulevard (Regional Road 36) in the City of Cambridge, as outlined in report E-12-060, dated May 29, 2012.

8. THAT the Regional Municipality of Waterloo:
   
a) Accept the proposal of Hotz Environmental Services Inc. for P2012-28 Transportation and Processing of Municipal Hazardous or Special Waste (MHSW) for a one year term commencing July 1, 2012 at an estimated cost of $385,940.20 including all applicable taxes.

b) Enter into a MHSW Collection Services Agreement with Stewardship Ontario that provides for the partial reimbursement of the costs for the collection of Phase 1 materials in the Region’s MH SW diversion program, subject to approval of the Commissioner of Transportation and Environmental Services and the Regional Solicitor. [E-12-062]


10. THAT the Regional Municipality of Waterloo, in its role as the delegate of the Minister of Municipal Affairs and Housing, refer the portion of Map 5 of the City of Kitchener Official Plan located west of Fischer-Hallman Road and north of Huron Road that is subject to Deferral 3a to the Ontario Municipal Board under the provisions of Section 17(11) of the Planning Act R.S.O. 1990 and request this referral be consolidated with the Official Plan Amendment, Plan of Subdivision and Zoning By-law amendment appeals by Tru-Villa Inc. and 2040796 Ontario Limited currently the subject of Ontario Municipal Board Case No. PL090526, as described in Report P-12-062, dated May 29, 2012.

11. THAT the Regional Municipality of Waterloo Controlled Access By-law #58-87 be amended to include an emergency access on the east side of Regional Road # 58 (Fischer-Hallman Road) approximately 259 metres north of Huron Road, in the City of Kitchener as outlined in Report P-12-067, dated May 29, 2012.

12. THAT the Regional Municipality of Waterloo approve the 2012 Grand River Transit (GRT) service improvements as described in Report No. P-12-069, dated May 29, 2012, and shown in Attachments A, B and C, as summarized below:

   - Extended Sunday hours of service on selected routes in Cambridge with highest anticipated ridership demands and a broad service coverage network;
   - Replacement of the Route 75 SAGINAW BusPLUS 6.5m (21’) mini-bus with a standard 12.2m (40’) bus and expansion of existing peak period service to include weekday, midday and evening service;
   - Improved service to the L.G. Lovell Industrial Park area providing two-way service and more service coverage;
   - New weekday peak-period Route 76 DOON SOUTH BusPLUS service; and
   - Extended weekend service on the 200 iXpress and Route 13 LAURELWOOD.

13. THAT the Regional Municipality of Waterloo approve the acquisition and installation of software upgrades, enhancements and new modules from INIT Innovations in Transportation, Inc. for Grand River Transit’s computer-aided dispatch and automatic
vehicle location (CAD/AVL) system at a cost not to exceed $525,000 plus applicable taxes;

AND THAT the Commissioner of Planning, Housing and Community Services be authorized to enter into such agreements with INIT Innovations in Transportation, Inc. as may be required to facilitate the implementation of the recommendations in Report P-12-070, dated May 29, 2012, with such agreements to be to the satisfaction of the Regional Solicitor.

14. THAT the Regional Municipality of Waterloo approve, enter into an Agreement for, and execute all documentation related to, the acquisition of land for road improvements to Weber Street West described as Part Lot 8, Plan 373 Kitchener, being 357 Weber Street West, City of Kitchener, Regional Municipality of Waterloo from Minaz Ismael and Afieda Khan for the sum of $249,000.00, plus associated acquisition costs, subject to documentation satisfactory to the Regional Solicitor.

CARRIED

MOVED by J. Wideman
SECONDED by R. Kelterborn

THAT the Summary of Recommendations of the Planning and Works Committee, dated May 29, 2012, Item 5, be adopted as follows:

5. THAT the Regional Municipality of Waterloo amend By-law 10-030, A Sign By-law Respecting Signs on Regional Roads, to permit changes to the election sign size provisions as outlined in Report E-12-050, dated May 29, 2012;

AND FURTHER THAT the Regional Municipality of Waterloo provide the public with notice, in accordance with the Notice Policy, of the proposed amendment of By-law 10-030, A Sign By-law Respecting Signs on Regional Roads as set out in report E-12-050 dated May 29, 2012

CARRIED
(J. Haalboom opposed)

MOVED by J. Wideman
SECONDED by R. Kelterborn

THAT the Summary of Recommendations of the Planning and Works Committee, dated May 29, 2012, Item 7, be adopted as follows:

7. THAT The Regional Municipality of Waterloo, with respect to the procurement of Stage 1 light rail transit (LRT) and until the date and time of final execution of the Stage 1 LRT procurement contract, require:

- That no elected official, officer or employee of the Region, shall partake in any meeting, presentation, discussion, social event or other activity with a bidder or potential bidder for Stage 1 light rail transit (LRT), or any officer, director, employee or agent of a bidder or potential bidder for Stage 1 light rail transit (LRT), if the meeting, presentation, discussion, social event or other activity relates directly or
indirectly to the procurement for Stage 1 light rail transit (LRT) unless such is part of the formal procurement process; and

- That all elected officials, officers and employees of the Region shall direct any verbal or written questions or other communications in relation to the procurement for Stage 1 light rail transit (LRT) from a bidder or potential bidder for Stage 1 light rail transit (LRT), or any officer, director, employee or agent of a bidder or potential bidder for Stage 1 light rail transit (LRT), to the Director, Rapid Transit or their applicable designated alternates.

pursuant to report E-12-033, dated May 29, 2012.

CARRIED

Administration and Finance

The Summary of Recommendation of the Administration and Finance Committee was presented by Tom Galloway, Chair of the Committee.

MOVED by T. Galloway
SECONDED by T. Cowan

THAT the Summary of Recommendations of the Administration and Finance Committee dated May 29, 2012, Items 1 to 7, be adopted as follows:

1. THAT the Regional Municipality of Waterloo approve the following options for the 2012 Property Tax Capping Program:

   a) Establish the annual limit on tax increases for properties in the commercial, industrial and multi-residential classes at the greater of ten percent (10%) of the previous year’s annualized capped taxes or 5% of the previous year’s current value assessment (CVA) taxes;

   b) Establish thresholds for properties in the commercial, industrial and multi-residential classes such that if the taxes on the property calculated under the capping program are within $250 of the current value assessment taxes (CVA) , the CVA taxes will apply;

   c) Continue with the “Stay at CVA” option and exclude properties in the commercial, industrial and multi-residential classes that were at their Current Value Assessment taxes in 2011 from the 2012 capping and claw back program;

   d) Continue with one aspect of the “Cross CVA” option and exclude properties in the commercial, industrial and multi-residential classes that were subject to a claw back in 2011 from moving to capping in 2012;

   e) Fund the limits on tax increases for 2012 for the multi-residential, commercial and industrial classes by limiting tax decreases for properties in the same class.

AND THAT the required by-law to establish the options for the 2012 Property Tax Capping Program be included on the June 6, 2012 Regional Council agenda;

AND THAT the required by-law to establish 2012 claw back percentages for capped classes be included on the June 27, 2012 Regional Council agenda; [F-12-037]
AND FURTHER THAT the Area Municipalities be notified accordingly.

2. THAT the Regional Municipality of Waterloo endorse the proposed shared use of space at the Kitchener Operation Facility (Goodrich Drive) for the Region’s Service First Call Centre; and, the offer of the use of the Region’s Customer Relationship Management (CRM) software, should Kitchener elect to do so, as outlined in report CR-CLK-12-009 dated May 29th, 2012 and as per the License Agreement and Memorandum of Understanding to be executed by the Commissioner of Corporate Resources in a form satisfactory to the Regional Solicitor.

THAT the proposed use of the Region’s Customer Relationship Management (CRM) software as described in report CR-CLK-12-009 dated May 29th, 2012 is subject to Regional Council awarding the proposal for the license and implementation of same to be recommended on May 29th, 2012 in a companion finance report (CR-CLK-12-012/F-12-038).

3. THAT the Regional Municipality of Waterloo accept the negotiated proposal of Kana for Customer Relationship Software in the amount of $1,181,076 including HST. [CR-CLK-12-012/F-12-038]

4. THAT the Regional Municipality of Waterloo provide the public with notice, in accordance with the Notice Policy, of the proposed revisions to the Notice Policy # 07-02 as set out in report CR-CLK-12-011 dated May 29, 2012, and bring the amended policy to the June 27, 2012 Council meeting for final approval;

AND THAT the Regional Municipality of Waterloo request the Association of Municipalities of Ontario (AMO) to lobby for a review of the prescribed notice requirements, taking into consideration the various pieces of legislation and regulations in an attempt to streamline the process and provide some autonomy for municipalities in providing public notice.

5. THAT the Regional Municipality of Waterloo repeal Execution of Documents By-Law 06-034, as amended, and pass a by-law in the form attached hereto as Appendix “A” to Report CR-RS-12-032 to amend and consolidate Execution of Documents By-Law 06-034, as amended, which governs the execution of documents and provides for delegation of execution of certain documents to certain Regional staff on behalf of the Region.

6. THAT the Regional Municipality of Waterloo approve the 2012 grants to Community Organizations as recommended by the Grants Committee and outlined in Report CC-12-001 and the attached Appendix 1 dated May 29, 2012.

7. THAT Regional staff be directed to meet with the Alliance for Children and Youth of Waterloo Region to explore possible options for project funding. [CC-12-001]

CARRIED

Community Services

The Summary of Recommendations of the Community Services Committee was presented by Sean Strickland, Chair of the Committee.

MOVED by S. Strickland
SECONDED by J. Haalboom
THAT the Summary of Recommendations of the Community Services Committee dated May 29, 2012, Items 1 to 5, and one report from closed session, Item 6, be adopted as follows:

1. THAT the Regional Municipality of Waterloo discontinue its International Travel Health Clinic operations as of January 1, 2014;

   AND THAT the Regional Municipality of Waterloo amend By-law 12-001, being a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo, to implement the fee schedule for services provided within the Public Health’s International Travel Health Clinic effective July 1, 2012 as shown in Attachment 1 - Report PH-12-023, dated May 29, 2012.


3. THAT the Regional Municipality of Waterloo approve a three month extension of the operation of 3 overnight respite beds for Alzheimer community clients until June 30, 2012;

   AND THAT the 2012 Operating Budget for Seniors’ Services be increased by $49,000 gross and $0 net Regional Levy to be funded by St. Joseph’s Health Centre in Guelph, as outlined in report SS-12-021, dated May 29, 2012.

4. THAT the Regional Municipality of Waterloo approve the hiring of 1.6 FTE staff on a temporary basis to support the collection of fees on behalf of Waterloo Region District School Board and Waterloo Catholic District School Board effective July 1, 2012;

   AND THAT the 2012 Operating Budget for Children’s Services be increased by $28,425 gross and $0 net Regional levy and for Finance by $22,575 gross and $0 net Regional levy to be funded by revenues resulting from the administration of fee collection for extended day kindergarten, as outlined in Report SS-12-022/F-12-039, dated May 29, 2012.

5. THAT the Regional Municipality of Waterloo approve an increase to the 2012 Operating Budget for Social Planning, Policy and Program Administration of $10,856 gross and $0 Net Regional Levy, due to an increase of $10,856 in funding through the Provincial Rent Program;

   AND THAT the Regional Municipality of Waterloo amend its current agreement with Lutherwood to provide additional one-time funding in the amount of $10,856 for the Rent Bank and Eviction Prevention Program loan fund, for the period January 1, 2012 to December 31, 2012, in a form satisfactory to the Regional Solicitor, as outlined in report SS-12-023 dated May 29, 2012.

6. THAT the Region of Waterloo endorse the nominees for the 2012 Ontario Heritage Trust Awards as recommended by staff.

   CARRIED
Library

The Summary of Recommendations of the Library Committee was presented by Todd Cowan, Chair of the Committee.

MOVED by T. Cowan
SECONDED by R. Kelterborn

THAT the Summary of Recommendations of the Library Committee, dated June 29, 2012, Item 1, be adopted as follows:

1. THAT the Regional Municipality of Waterloo request the Federal Government to reconsider its decision to end funding for the Community Access Program;

   AND THAT the Chair of the Region of Waterloo Library Committee write to the Minister of Industry Canada and copy area Members of Parliament to provide further details, as outlined in Report P-LIB-12-002, dated May 29, 2012.

   CARRIED

OTHER MATTERS UNDER COMMITTEE OF THE WHOLE

a) P-12-064, Revised Regional Land Budget - Regional Official Plan Ontario Municipal Board Hearing (Phase 1)

This item was dealt with under Delegations.

MOVED by G. Lorentz
SECONDED by J. Mitchell

THAT Committee of the Whole rise and Council resume.

   CARRIED

MOVED by G. Lorentz
SECONDED by L. Armstrong

THAT Council adopt the proceeding of the Committee of the Whole.

   CARRIED

OTHER BUSINESS

a) Federation of Canadian Municipalities (FCM) Conference Report

Councillor Carl Zehr provided an overview of the FCM conference held in Saskatoon. He stated he will be bringing a resolution regarding infrastructure forward to the June 27th Council meeting. He stated Minister of Transport, Infrastructure and Communities, Denis Lebel made an announcement regarding having a new infrastructure plan in place prior to current funding expiring in order not to lose a construction season. He congratulated Berry Vrbanovic on his term as President and showed a video that was presented at the conference.
ENACTMENT OF BY-LAWS – (FIRST, SECOND & THIRD READINGS)

MOVED by S. Strickland
SECONDED by L. Armstrong

a) THAT a By-law to Determine the Amount of Taxes For Commercial, Industrial and Multi-Residential Property For 2012 be read a first, second and third time, finally passed and numbered 12-016 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

b) THAT a By-law to Authorize and Govern the Execution of Documents on Behalf of The Regional Municipality of Waterloo and to Repeal By-law 06-034, As Amended be read a first, second and third time, finally passed and numbered 12-017 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

c) THAT a By-law to Expropriate Certain Lands for the Purpose of Road Improvements to Bridge Street (Regional Road 52), in the City of Kitchener be read a first, second and third time, finally passed and numbered 12-018 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

d) THAT a By-law to Expropriate Certain Lands for the Purpose of Road Improvements to University Avenue East (Regional Road 57), in the City of Waterloo be read a first, second and third time, finally passed and numbered 12-019 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

e) THAT a By-law to Amend By-law Number 58-87, as amended, Being a By-law to Designate and Regulate Controlled-Access Roads (Fischer-Hallman Road (Regional Road 58), City of Kitchener) be read a first, second and third time, finally passed and numbered 12-020 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

f) THAT a By-law to Amend By-law 06-072, as amended, being the Region's Traffic and Parking By-law (Westbound Dual Left-Turn Lanes, Regional Road 80 (Can-Amera Parkway), City of Cambridge) be read a first, second and third time, finally passed and numbered 12-021 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

g) THAT a By-law to Confirm the Actions of Council of June 6, 2012 be read a first, second and third time, finally passed and numbered 12-022 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

CARRIED

ADJOURN

MOVED by J. Brewer
SECONDED by T. Galloway

THAT the meeting adjourn at 8:30 p.m.

CARRIED

REGIONAL CHAIR, K. Seiling

REGIONAL CLERK, K. Fletcher

1186765
Roundabout Roulette
By Aidan Webster

Roundabouts are just plain scary.
History and Facts

- A modern roundabout is a type of circular intersection developed by the UK’s Transport Research Laboratory in the mid 20th century.
- Traffic must travel in one direction around a central island and give the right of way to traffic that is already in the roundabout.
- First roundabout installed in our community was in 2004
- We have 17 roundabouts in the tri city area, and more being planned in the future
- Over 1,000,000 people in our region use roundabouts each year
- From 2009 to 2010 the vehicle collision rate jumped 54% in the KW area

I had to run across last time
Hypothesis and Purpose

- I chose this topic because roundabouts bother me and I know they irritate many others as well.
- I believe a pedestrian crossing light will reduce potential accidents.
- Increase driver awareness for pedestrian crossings.
- Make pedestrians feel safer and more confident crossing at roundabouts.
- The pedestrian crossing lights purpose is to prevent pedestrians from being injured or even killed while crossing a roundabout.
The Light

- It will be a button the pedestrian will press when about to cross. A signal at each entry point of the roundabout will light up alerting drivers that somebody is crossing. Eight signals will be needed in total.
Directions
Pedestrian would push button and all the lights would activate informing drivers that someone is crossing. Driver awareness is up and vehicles would slow down.
Survey Procedure

- Thought of questions that would gather peoples concerns and opinions regarding roundabouts
- To get the best feedback possible in a short amount of time I made a yes or no survey
- I went to different roundabouts to observe how pedestrians and drivers acted around them
- The drivers rarely yield for us
Roundabout Survey

1. Do you feel safe crossing at a roundabout? Y or N
2. Do you feel that there is enough lighting for pedestrians during the night? Y or N
3. Do you think that inserting a pedestrian crossing light at roundabouts will help increase driver awareness? Y or N (If not why?)
4. As a driver do you think a light would **distract** you or **create awareness**? Circle one
5. Do you think that drivers would slow down knowing that there is a pedestrian crossing? Y or N
6. If you don’t cross at roundabouts, do you feel they are safe for pedestrians? Y or N
7. Would you feel safe bringing your kids to a roundabout? Y or N
**Results from Survey**

**Question # 1**

Do you feel safe crossing at a roundabout?

- Yes: 82%
- No: 18%

**Question # 2**

Do you believe that there is enough lighting for pedestrians during the night?

- Yes: 85%
- No: 15%
Question # 3

Do you think that inserting a pedestrian crossing light at roundabouts will help increase driver awareness?

100% of respondents answered YES.

Question # 4

As a driver, do you think a light would distract or create awareness?

87% of respondents answered NO.

13% of respondents answered YES.
Do you feel drivers would slow down knowing that there is a pedestrian crossing somewhere?

87%

If you don’t cross at roundabouts, do you feel they’re safe for pedestrians?

95%

I was almost hit last time I crossed at a roundabout.
Would you feel safe bringing your kids to a roundabout crossing?

I was stuck waiting 3 minutes before I could cross.
Real World Applications

A crossing light will benefit many people ranging from handicapped people, visually impaired people, adults, and young children

Handicapped/Visually Impaired

- Crossing light + audible will give pedestrian more confidence while crossing

Driver Awareness

- Driver is to focused on traffic entering and circulating in the roundabout, so they’re not focusing on pedestrians crossing
Conclusions

- In reality roundabouts are supposed to be safer for pedestrians, but drivers do not drive slow in roundabouts.
- 82% of people do not feel safe crossing at roundabouts.
- 95% of people believe inserting a pedestrian crossing light will increase driver awareness.
- I believe that a pedestrian crossing light will greatly benefit our community’s safety.
Proposed Idea
Our Purpose

More, and more successful, world-beating tech companies in Canada.
Waterloo Region, Ontario

The second best place on the planet to START and GROW a great tech company
Where we were:

- Low dollar, low productivity
- Globalization pushing manufacturing jobs overseas
Where we are today

“Canada’s most important tech Region”

February 2nd, 2012
Tech sector generates $25 billion revenue/yr

1000 tech firms

400+ burgeoning startups

30,000 employed at tech firms

1,600 tech jobs open

123% growth rate in software careers

Over $½ billion in acquisitions in 2010
Waterloo Region is home to

- Canada’s largest tech company
- Canada’s largest software company
- World’s leading projection technology company
- Canada’s largest satellite company
Including 400 Tech Startups
(a crazy big number for ½ million community)

17 Muscles
21st Century Staffing Innovators
2G Robotics
8020Connections.com
Absolution Mediation
adStats
ADVİDEO
Aeryon Labs
Alistymento
Aleria
AMDesign Solutions
ArmsLength Learning Inc.
Avenir Medical
Balute
BenchBucket
Bespoke Inventory
Beyond One Eighty
BGPТ
BidSpec
BioFont
Boom Digital Media Group
BufferBox
Can-Technologies Inc.
Canadian Cloud Computing
CanFocus
CellScale
CES Online Innovations
Chillzon3 Studios
Choratech
C Gillan
Clearpath Robotics
Clevru
Client Outlook
Clixar Inc.
Corso Innovations Corporation
CrossChasm Technologies
Custom BDM
Cyborg Trading
Dental Database Referencing Inc.
Discovered Media Group
documentaries.ca
DynaJoin
Dyverga Energy Corporation
Elementa Green Methanol Ltd
Embrii
Energent
Enflck
Epíc.io
eSentire
eSight Corporation
Eyedro Green Solutions Inc.
FICHA GROUP INC
Florin Coca
Flow
Footloose Games
Formulating Change
FundingGateway.com
Gifihah
Gizmo Farm
GOEV
Golden Road Systems
Golfscoiing.net
GooseChase Adventures
Group Effect
Hill Innovations & Technology Inc.
Homick Enterprises
Homick Labs
hoofitup
I think Security Ltd
iBeengo
IGI Solutions
iGo
iLeap
Incite-Edge
infiniDy
Innovation Factory
Investment Insights
iSILS
ISUntangle.com
James Wegg and Associates
Karos Health
Kerber Holdings
Knowledge in Development, Inc.
KW Events Galore
Ladybug Technologies
LAN Solutions
LeafNotes
Logicap Engineering Corp.
LostHilliound Creative Studios
LoyaltyMatch
Lucerne Systems
luckypuppy.com and phonecash inc
MacAnswers Project Macfrica
Maide Incorporated/Oleg Kostour
Maintenance Assistant Inc.
Maluuba
Mappedin
MediaExpertSearch.com
Mespere Life Sciences
MioVision
Mirexus
MLG Text
Monolith Interactive, Inc.
MUUZ Mobile
MyArcha
MydealMytime
MyMobile Asset
MyTravelAdventures
NaberNet Inc (BridgelIn)
Neurovative Technologies
NewMan Media Ltd.
Now Media! Inc.
Offportunity Inc.
Ontario Wind Lift Inc.
Openfile
P&P Optica
Philanthrokidz
Pivich Inc
Pixus Technologies
Pocket Nerds
POHSA Inc
Power Vector
Pravala
Product Wiki
Qwalify

Ok we could only fit less than half of them on here...

www.communitech.ca
Canada’s Hottest Tech Acquisition Market

- Google (Rekwireless, PostRank)
- Intel (RapidMind)
- Electronic Arts (J2Play)
- Sony (EA)
- Zynga (Homick)
- 3M (Highjump Software)
- Oracle (Siebel Systems)
- Adobe (Inscriber)
- Harris (Leitch; Inscriber)
- SAP (Sybase)

- PTC (MKS)
- Teledyne (DALSA)
- RIM (TinyHippos)
- Roper Industries (NDI)
Where the puck is going
The Communitech Hub

Digital Media and Mobile Strategy

$100M / 5 years
/1 000’s new jobs / 100’s new companies
$2.2 Trillion opportunity
45,000 sq/ft -- Unique model

A new startup every day.

More than $84M raised by companies in 2011
In 2011 alone, Communitech helped create

573 new jobs in early-stage Communitech companies (396 in digital media)

302 new companies (242 digital media startups)
Since 2008, Communitech has generated almost $230 million in economic impact, mostly through wages from new jobs, client revenues and client capital raised.
In 2011, 573 new jobs were created in startups alone. Those jobs generated at least $62.3 million in wages.

The cost per job? $7100.
RESULTS – exceeding targets after two years

<table>
<thead>
<tr>
<th>Contracted Objectives over 5 years</th>
<th>2010</th>
<th>2011</th>
<th>2-Year Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Investment</strong></td>
<td>$100M equity investments</td>
<td>$25 million</td>
<td>$84 million*</td>
</tr>
<tr>
<td><strong>New Jobs</strong></td>
<td>2000 new jobs (tech start-ups)</td>
<td>451</td>
<td>573*</td>
</tr>
<tr>
<td><strong>New Jobs existing companies</strong></td>
<td>5000 new jobs across existing tech firms</td>
<td>1151</td>
<td>1095</td>
</tr>
<tr>
<td><strong>Company Creation</strong></td>
<td>100 new companies</td>
<td>156</td>
<td>302</td>
</tr>
<tr>
<td><strong>Globally significant Investments</strong></td>
<td>3 multinationals attracted to effect acquisitions</td>
<td>Electronic Arts</td>
<td>Zynga, SAP</td>
</tr>
</tbody>
</table>

+ 1550 jobs retained per year

= 4828 created/retained after 2 years

Retained and new jobs in existing firms based on SOP application formula and conservative model based on work conducted by The Evidence Network, respectively.
*Revised numbers since January
8000+ visitors to the Hub, including attention from multinational firms, and other major international tech clusters
• Collaborative Capitalism
• Ecosystem Connectivity
• Intentionality
• Real partnership
• Jurisdictional competitiveness
Communitech helps tech companies start, grow & succeed

the Communitech Mission
OUR Philosophy...

No company left behind
Communitech works with companies at all stages of growth.
Communitech strengthens the ecosystem through both visible (mentorship, HYPERDRIVE) and invisible (talent, networking) services.
COMMUNITECH HYPERDRIVE

- 10 COMPANIES
- 3 x PER YEAR
- 3-MTH SPRINT

- LEADING INVESTORS
- WORLD-CLASS MENTORS
- INTERNATIONAL SOFT-LANDINGS
- FULL LIFECYCLE SUPPORT

- SEED TO ‘SERIES A’
- 24-MTH CYCLE

$30 MILLION
Comparing three similarly sized cities:
Waterloo region’s tech fuelled growth

Regional Growth Comparison, 1996-2011

<table>
<thead>
<tr>
<th>POPULATION</th>
<th>UNEMPLOYMENT RATE</th>
<th>AVERAGE INDIVIDUAL EMPLOYMENT INCOME</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waterloo</td>
<td>32%</td>
<td>-10% Waterloo</td>
</tr>
<tr>
<td>London</td>
<td>17%</td>
<td>London 24%</td>
</tr>
<tr>
<td>Windsor</td>
<td>20%</td>
<td>Windsor 33%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>PRIVATE HOUSEHOLD MEDIAN INCOME</th>
<th>TOTAL LABOUR FORCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waterloo 65%</td>
<td>Waterloo 98%</td>
</tr>
<tr>
<td>London 32%</td>
<td>London 86%</td>
</tr>
<tr>
<td>Windsor 47%</td>
<td>Windsor 25%</td>
</tr>
</tbody>
</table>
Pulling together to make Ontario the best place on the planet to start and grow great tech companies!
Waterloo Regional Labour Council Presentation re CETA

Proposed Resolution

WHEREAS the Canadian government is close to concluding negotiations with the European Union (EU) on a Comprehensive Economic and Trade Agreement (CETA), with participation from provinces and territories; and

WHEREAS the Province of Ontario recognizes the importance of trade to local, provincial/territorial and national economies but also the impact that trade agreements can have on the powers of local governments; and

WHEREAS in the CETA, Canada has exchanged an initial procurement offer with the EU (listing sub-federal entities that will be bound by the rules of the procurement chapter) that may include the Municipalities school boards, universities, hospitals, utilities in The Region of Waterloo and that would explicitly tie the municipalities to the terms and conditions of an international trade agreement; and

WHEREAS the EU is insisting on full access to procurement by municipalities, school boards, universities, hospitals, utilities and other provincial agencies, which could significantly reduce the freedom of these bodies to hire or source locally on public contracts, or to use public spending as a tool for economic development, environmental protection and support for local farmers and small businesses; and

WHEREAS procurement rules in the CETA combined with investment protections related to transit, water, electricity and other public services delivered locally may lock in privatization and make it prohibitively expensive to apply new regulations, to re-municipalize services, or create new municipal programs; and

WHEREAS the Municipalities, school boards, universities, hospitals, and utilities in The Region of Waterloo already have open and fair procurement policy, and that it is not the international norm for municipal governments to be covered by procurement agreements such as the one proposed in the CETA; and

WHEREAS disputes by private firms against local policy decisions could be taken before private trade tribunals that lack transparency and have the authority to impose fines;

THEREFORE be it resolved that Council requests:

- that the Canada issue a clear, permanent exemption for the Municipalities, school boards, universities, hospitals, and utilities in The Region of Waterloo from the Canada-EU CETA, and that it otherwise protect the powers of municipalities, hospitals, school boards, utilities, universities and other sub-federal agencies to use public procurement, services and investment as tools to create local jobs, protect the environment, and support local development; and that

- the province of Ontario disclose its initial procurement, services and investment offers to the EU, explain the impacts CETA would have on municipal governance, and give M.U.S.H sector entities the freedom to decide whether or not they will be bound by the procurement, investment and regulatory rules in the agreement; and that

- this resolution be sent to Ed Fast, the Federal Minister of International Trade; our local MPs; Dalton McGuinty, the Premier of Ontario our local MPPs; Brad Duguid, the Ontario Minister responsible for
Trade and Economic Development; the Association of Municipalities of Ontario; and the Federation of Canadian Municipalities for consideration and circulation.
Good Evening Chairman Seiling and Councillors,

Thank you for giving me this opportunity to present information about an issue that the Waterloo Regional Labour Council believes is very important.

We are here to talk about CETA, the Comprehensive Economic and Trade Agreement, which is being negotiated between Canada’s federal and provincial governments and the European Union.

We believe it is in the Regions interests to seek more information and input from the provincial government into the status of the negotiations, as well as to request an exclusion of municipal governments from the agreement as per the resolution which has been distributed to you.

It is all the more crucial that municipalities across Canada do this since the CETA negotiations are moving quickly, and word is that the Canadian government will be announcing a deal sometime this Spring.

We are concerned with the lack of information that has been provided to Canadians on this trade agreement. Our assessment of CETA is based on leaked copies of the draft negotiating texts, and non-governmental studies of how the deal will affect numerous Canadian sectors, including local municipal governments.

CETA is a complex and very large free trade agreement.

It covers ALL aspects of trade and economic development. It will have significant implications for municipalities and municipal governance.

For the first time, provinces are at the table and have signalled in advance their willingness to be bound by the final deal.

CETA would forbid the Province of Ontario from applying offsets, or conditions designed to extract local development benefits, on tenders for goods, services and construction over certain thresholds. The potential to maximize the social value of spending public money by using procurement for other social goals – namely employment or training goals, but also potentially sustainable or green development strategies, buy local food programs, etc. –would vanish as options on exactly those projects where they would count the most.

The thresholds that Canada and the EU have tentatively agreed on are $300,000 for goods and services, and $8 million for construction. The Harper government, and now the Association of Municipalities of Ontario, stress that the bulk of municipal tenders fall below those values. But according to officials at the Ontario Ministry of Economic Development, 80 per cent of the value of provincial procurement will be covered by the restrictions proposed by the EU.

The justification for giving up these spending prerogatives is that it will make public spending by all levels of government more transparent and fair. Proponents of CETA claim the benefit to municipalities like this one will be greater choice of contractors at a lower price. These are worthy goals, but the problem is exaggerated. Already European firms bid on and win Canadian
contracts and vice versa. What the EU is seeking in CETA is a legal guarantee that if one of its firms puts in the lowest bid that firm will win the contract. Municipal decisions to the contrary could be challenged before trade tribunals with the authority to halt projects, hand out fines and potentially overturn contracts.

I am absolutely sure this municipality’s procurement practices are already fair and transparent. Furthermore, there are more ways to measure taxpayer value than by the bottom line cost. In the United States, for example, many states and municipalities go with an in-state option on contracts even if it costs 10 per cent more than the lowest bidder, as long as the local company meets all the other technical requirements. It’s not difficult to imagine a situation in where this municipality might want all the steel in a local construction project be sourced from Ontario mills, or to make environmental considerations part of your next contract to buy foods for its next contract for municipal recreation facilities. Even if this made sense to you only occasionally, you would like to know you had the option to pursue it.

CETA takes away that option.

We are aware of the position of the Federation of Canadian Municipalities and the AMO, which is that CETA could be acceptable to municipalities as long as seven conditions are met, which are outlined in a AMO policy update from last October. These include things like reasonable procurement thresholds, progressive enforcement, some recognition of the role of municipalise in dispute settlement, and consultation with municipalities.

Many organizations questioning the CETA negotiations feel this position concedes too much to the federal government. Staff with the Council of Canadians, who have been monitoring the CETA negotiations closely, have spoken to representatives from the European Union in Ottawa, were assured that the negotiations will not collapse should the provinces decide not to include municipal procurement commitments.

For the federal government, municipal procurement contracts are being used to extract limited market access gains into the EU where tariffs may be higher than average, for example on pork products or potatoes. The federal government continues to claim that CETA will add $12 billion, or 0.77 per cent of GDP to the Canadian economy, phased in over time, based on numbers crunched by European economists prior to the financial meltdown.

Already that is small potatoes. But since those numbers came out in 2008, an official impact assessment of CETA done for the European Commission last August has predicted gains to Canada of between ¼ and ½ of that value. That drops the value of CETA to Canada to between $3 and $6 billion – not much at all and possibly still too high according to an independent assessment by CAW economist Jim Stanford, who predicts net job losses from CETA. It is part of the reason North American auto firms are sceptical of the deal.

The same impact assessment for the EU Commission predicts one-sided gains for European construction and service firms from opening Canada’s procurement market. In other words, Canadian municipalities lose a lot of policy flexibility on spending public money – flexibility they could use within reason to support local employment and sustainable development. In return,
Canada gets to ship a few billion more in pork, potatoes, fish and other raw resources into Europe. That hardly seems worth the effort.

There are other issues for local decision makers to consider in the CETA negotiations. For example drug reforms demanded by the EU in the intellectual property chapter would increase the cost of public employee drug plans paid for by municipalities. Services commitments in areas such as transit, energy and drinking water will exert pressure on municipalities to treat private bidders for essential services the same as the public sector.

You may be familiar with the experience Hamilton had with a private corporation managing its drinking water services. After a terrible experience, the City decided to take public control back of its water services. Had CETA been in place at the time, it would have been difficult or else exceedingly expensive to bring water back in house because of the investment guarantees private firms are given in trade deals.

The AMO and FCM are doing their best to serve the interests of municipalities like this one in these rapidly advancing trade talks. But municipalities would be best served by being totally excluded from the deal. The economic benefits of CETA’s procurement chapter are outweighed by the social and economic policy losses. The CETA package itself is not sweet enough to make that sacrifice worthwhile. And the provinces could, I believe, safely avoid municipal commitments without the negotiations falling apart.

*Over 40 Canadian cities and regions have already passed motions for proposals to exclude them from CETA. In our area, the list includes Brantford, Brant County, Stratford, Ingersoll, Hamilton, Thorold, Windsor, Essex County, Mississauga, and Toronto.*

We encourage you to learn more about CETA and to ask questions of the Association of Ontario Municipalities (AMO). We urge you to give serious consideration to the resolution before you, which asks for the Province of Ontario to be excluded from CETA.
Comprehensive Economic and Trade Agreement (CETA)

Federation of Canadian Municipalities – 7 Principles Established for Negotiations

1. **Reasonable procurement thresholds**: Inappropriately low or broad procurement thresholds may force municipalities to tender projects when tendering is neither practical nor financially justified.

2. **Streamlined administration**: Ensuring that municipal procurement policies are free-trade compliant will likely create new costs and may require specialized expertise. The administrative design of these rules must be as streamlined as possible and developed in close cooperation with municipal procurement practitioners.

3. **Progressive enforcement**: Enforcing provisions of any deal should be progressive, starting with verbal or public warnings before moving to financial penalties, and should recognize and not penalize inadvertent non-compliance, particularly in cases where municipalities do not have the expertise to appropriately apply the rules.

4. **Canadian content for strategic industries or sensitive projects**: A trade deal must recognize strategic and public interest considerations before barring all preferential treatment based on country of origin. There may be industries of strategic significance to a particular region, such as transit, or projects where considerations of quality, public benefit, environmental protection or business ethics means that a local government may wish to implement minimum Canadian-content levels. This should be allowed, within reason.

5. **Dispute resolution**: A dispute-resolution process, like the one in NAFTA, may require a careful review of the municipal role in that process so they can appropriately defend their policies and by-laws as an order of government.

6. **Consultation and communications**: Consultation and communications during negotiations are required to ensure any resulting agreement responds to municipal concerns.

7. **Reciprocity**: Canada’s negotiating position must support reciprocity in Canadian and foreign municipal procurement practices.

**Motion Passed by Kitchener City Council on May 9, 2012**

Whereas the Government of Canada and the European Union have been negotiating a trade agreement known as the Comprehensive Economic and Trade Agreement (CETA);

And whereas the Canada-European Union relationship holds great potential for growing Canada’s trade and collective prosperity;

And whereas the Council of the City of Kitchener has been made aware that some members of the community have concern regarding the impact of CETA negotiations currently underway between Canada and the European Union;

And whereas the City of Kitchener supports the guiding principles as set out by the Federation of Canadian Municipalities (FCM) and endorsed by the Association of Municipalities of Ontario (AMO);

Be it resolved that the City of Kitchener requests the Federal Government and the Province of Ontario to continue to ensure that the municipal sectors’ interests are represented in the ongoing negotiations; and

That the federal government’s negotiations ensure that the FCM guiding principles will be fully reflected in any trade agreement reached between Canada and the European Union; and

That the federal and Ontario governments provide FCM and AMO with regular, detailed updates on the status of the European Union trade negotiations to the fullest extent possible

And further this resolution be forwarded to the Minister of International Trade, local MPs, the Premier of Ontario, local MPPs, the Ontario Minister responsible for Trade and Economic Development, FCM and AMO.
June 6, 2012

Our File No.: 09-0456

Chair and Members of Council
Regional Municipality of Waterloo
Office of the Regional Clerk
150 Frederick Street, 2nd Floor
Kitchener, ON N2G 4J3

Attention: Kris Fletcher, Director of Council and Administrative Services/ Regional Clerk

Dear Chair and Members of Council:

Re: Region of Waterloo Proposed Official Plan
Regional staff Report P-12-064
Revised Regional Land Budget – Regional Official Plan
Ontario Municipal Board Hearing (Phase 1)

We are solicitors for Activa Holdings Inc., Stonefield Properties Corp., Hallman Construction Limited and Gatestone Development Corp. We are writing in respect of the Revised Regional Land Budget that staff are recommending Council adopt as the Region’s position at the upcoming Ontario Municipal Board hearing regarding the Regional Official Plan (the “Revised Land Budget”).

The Revised Land Budget recommends that the decision regarding the designation of lands for residential and residential-serving employment development in the Region use a methodology that is based on the simple achievement of intensification targets and density targets. The Revised Land Budget does not consider the Region’s actual land needs to accommodate an appropriate range and mix of housing to serve forecast growth.

As a result, the Revised Land Budget recommends an under-designation of residential land which will disadvantage the Region relative to other municipalities in the Greater Golden Horseshoe.

Considering Housing-By-Type

The Revised Land Budget is based on the opinion of Regional staff that an analysis of the demand for housing-by-type (i.e. single/semi-detached houses, townhouses, apartments, etc.) is not relevant to considering residential land needs.
The absence of a housing-by-type analysis to assess future land needs in the Revised Land Budget renders it inconsistent with the land budget analyses undertaken for every other regional municipality in the Greater Golden Horseshoe. The Regions of Halton, Peel, Durham, York and Niagara all based their decisions regarding future residential land needs in their Growth Plan conformity exercises on analyses of demand for housing-by-type. Every other Region demonstrated conformity with the Growth Plan intensification and density targets while also accounting for the need to plan for an appropriate range and mix of housing.

As noted in the staff report, Altus Group Consulting and MHBC Planning, on behalf of our clients, have undertaken an alternative housing inventory and land budget analysis that does analyze the Region’s land needs to accommodate and appropriate range and mix of housing to 2031 (the “Altus Land Budget”). It concludes that a much more substantial urban expansion for residential land is required to accommodate forecast growth than the modest expansion recommended by the Revised Land Budget. The methodology used in the Altus Land Budget is consistent with the approaches used by the other regional municipalities in their Growth Plan conformity exercises, and is based on a well-established methodology that has been accepted by the Province and the Ontario Municipal Board on numerous occasions.

Regional Council should be aware of the implications of the failure to consider housing-by-type. MHBC Planning has prepared a detailed assessment of the inventory of available housing stock in the Region, based on an analysis of all registered, draft approved and pending plans of subdivision, official plan designations and policies applicable to vacant land and all pending development applications. Given the likely available inventory of single-detached, semi-detached and townhouses in the Region, approximately 55% of all new housing to be built between 2006 and 2031 would need to be in the form of apartments in order for the residential growth forecast for the Region in the Growth Plan to be accommodated within the urban boundary proposed by the Revised Land Budget. This compares to the Region’s 2006 housing mix which was comprised of about 25% apartments.

The Altus Land Budget acknowledges and achieves the Growth Plan objectives of optimizing the use of the existing land supply and providing for greater intensification and higher density development than has been achieved in the past. The Altus Land Budget assumes that about 40% of all new residential development between 2006 and 2031 would be in the form of apartments. This represents a very significant shift toward apartments from the housing mix in the existing housing stock, but is a shift that provides for a reasonable balance between policies requiring more intense development and the projected market demand.

From a public policy perspective, the negative implications of an undersupply of single-detached, semi-detached and townhouses are significant. These house forms offer private outdoor amenity space and can accommodate the needs of families by providing flexible floor plans and a sufficient number of bedrooms. An undersupply of housing in these categories will tend to increase house prices and therefore limit the availability and affordability of housing for families.
Moreover, an inadequate supply of ground-related housing will have significant implications for economic development in the Region. Construction activity in the housing sector in the Region will be limited, in favour of other areas where the opportunities are more conducive to meeting market demand. Further, the Region will be disadvantaged in attracting new employers, as the adequate supply of desirable and affordable housing to accommodate its workforce is a significant factor that companies take into account when considering whether to invest in new facilities in a market area. As noted in the Region’s June 2005 Community Action Plan for Housing:

Housing decisions influence the social well-being of the Region, such as our commitment to providing a range of housing choices... The provision of an adequate supply range and design mix of housing is also essential in attracting and retaining a healthy business environment in our Region.

**Approach to Employment Land Needs**

The Revised Land Budget recommends an urban expansion to accommodate employment development, notwithstanding its conclusion that the capacity of the Region’s employment lands exceeds forecast growth needs by about 150%.

The rationale provided by the Revised Land Budget for the employment land expansion is that the need to provide employment land should not be based simply on density numbers, but also the expected demand for employment land of different types (i.e., business park, serviced large-lot development, unserviced large-lot development, etc.).

The Revised Land Budget’s approach to determining residential land needs based solely on density calculations, is inconsistent with its approach to determining employment land needs based on demand for employment land types.

**Lands Included in Density Calculations**

As noted in the Staff Report, the Altus Land Budget excluded approximately 400 hectares of lands not available for development from its density calculations that were included by Regional staff in the Revised Land Budget as providing “capacity” for new development. The areas in question include existing cemeteries, highways, infrastructure corridors, undevelopable buffers of environmental features, and floodplains in which development is prohibited. MHBC is of the opinion that these lands should not be included in calculating density, and interprets the policies of the Growth Plan as permitting that approach. As noted in the Staff Report, the Province has accepted the interpretation used by MHBC in respect of other Growth Plan conformity exercises.

The Revised Land Budget includes these undevelopable lands in calculating the capacity of the Region’s urban area to accommodate growth. The effect of including these lands in the
calculation of lands that will accommodate development is to drive up the density that must be achieved on those lands that can actually be developed.

Our clients do not understand why the Region would choose to limit its options for growth, and its ability to provide affordable family-oriented housing, by treating undevelopable lands as providing opportunities for growth where it would not be required by the Province.

**Conclusion**

Our clients believe that the Regional Official Plan should establish an urban boundary based on a land budget analysis that will provide for a reasonable range and mix of housing types to accommodate forecast residential development to 2031.

Our clients request that Regional Council direct staff to take a position at the Ontario Municipal Board hearing based on a further revised land budget that:

1. provides for a more appropriate mix of housing type, based on an analysis of demand by housing type; and

2. excludes additional take-outs that have been accepted by the Province in other municipalities from the lands accommodating development and against which density targets are measured.

Yours very truly,

**Goodmans LLP**

[Signature]

Robert Howe
 RDH/rr

cc: Larry Masseo, Activa Holdings Inc.
    Paul Grespan, Gatestone Development Corp.