

# Leading the region: Beyond COVID-19



Region of Waterloo

## Budget 2021



# REGION OF WATERLOO

## 2021 TAX SUPPORTED BUDGET

Budget Committee

January 20, 2021

# Budget Context

- COVID-19 Pandemic has led to unprecedented pressure on Region:
  - Transit and other revenues impacted
  - Cost of services continue to rise
  - Need for strong, supportive leadership from Region more important now than ever
- 630,000 people from across our community impacted by COVID-19
- Region has led our community through the pandemic and concurrently working on plan for beyond COVID-19
- We remain committed to the provision of excellent service to our 630,000 residents. We are confident that this commitment will see us emerge from the pandemic as a stronger organization while building a stronger community

# Budget Context

- Our plan for Beyond COVID-19 continues with a **deliberate** and **intentional** approach to the 2021 budget.
- This plan invests in the community as a whole.

## Our plan for Beyond COVID-19 pays specific attention to:

- Supporting our most vulnerable
- Addressing inequities in our community
- Modernizing and streamlining service provisions
- Ongoing management of the COVID-19 pandemic

# A PURPOSE-BUILT BUDGET AROUND OUR FOCUS AREAS



Thriving Economy



Healthy, Safe and Inclusive Communities



Responsive and Engaging Public Service



Sustainable Transportation



Environment and Climate Action



Our People

# TODAY'S ORDER OF BUSINESS

**Staff recommended budget adjustments (Agenda item #7)**

Library budget approval (Agenda item #8)

Introduce main budget motion (Agenda item #11)

Councillor motions: budget adjustments

Approve Regional tax supported operating budget and capital program, user fees and Municipal Budget Regulation (Agenda item #11)

Approve WRPS operating budget and capital program (Agenda item #13)

## STAFF RECOMMENDED ADJUSTMENTS WITH NO NET IMPACT - (AGENDA ITEM #7)

That the Regional Municipality of Waterloo take the following action with respect to the preliminary 2021 Tax Supported Operating Budget as set out in Report COR-CFN-21-06 dated January 20, 2021:

- a) Amend the preliminary 2021 operating budget by \$3,249,085 with \$0 net tax levy impact to reflect costs and funding relating to COVID Isolation Centre operations; and
- b) Amend the preliminary 2021 operating budget by \$1,246,085 with \$0 net tax levy impact to reflect costs and funding relating to shelter-based COVID isolation spaces.

# 2021 OPERATING BUDGET POSITION

	Tax Levy	Avg. change in Property Taxes
<b>Regional tax supported base budget position, December 16, 2020</b>	<b>\$395,428,965</b>	<b>0.00%</b>
Adjustments, January 12, 2021 (COR-CFN-21-04):		
Increase Safe Restart Funding to help offset the impact of COVID-19 in 2021	(5,644,000)	
Reduce the budget for assessment delivery services	(54,177)	
Reduce contribution from Tax Stabilization Reserve	5,698,177	
Community Paramedicine	-	
<b>Subtotal Regional tax supported base budget position, January 12, 2020</b>	<b>\$395,428,965</b>	<b>0.00%</b>
Adjustments, January 20, 2021 (COR-CFN-21-06):		
Isolation centre funding	-	
Safe isolation spaces for emergency shelters	-	
<b>Direct Regional Services current position</b>	<b>\$395,428,965</b>	<b>0.00%</b>
Waterloo Regional Police Service budget	\$185,387,096	1.60%
<b>Total tax supported budget position and tax impact, January 20, 2021</b>	<b>\$580,816,061</b>	<b>0.51%</b>



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**Library budget approval (Agenda item #8)**

Main budget motion (Agenda item #11)

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# REFERRAL FROM LIBRARY COMMITTEE

## 2021 Region of Waterloo Library Budget

	2020 Approved Budget	Recommended 2021 Budget	\$ Change	% Change
Expenditure	\$3,213,926	\$3,098,896	(\$115,030)	(3.6%)
Revenue	\$164,254	\$254,254	\$90,000	54.8%
<b>Property Tax Requirement</b>	<b>\$3,049,672</b>	<b>\$2,844,642</b>	<b>(\$205,030)</b>	<b>(7.2%)</b>

## LIBRARY COMMITTEE RECOMMENDATIONS (AGENDA ITEM #8)

That the Library Committee take the following action with regard to the 2021 Region of Waterloo Library Budget, as described in Report COR-FSD-20-36, dated December 4, 2020:

- a. Approve the 2021 Library Operating Budget with a net property tax levy of \$2,844,642;
- b. Approve the 2021-2030 Library Capital Budget and Forecast;

And that the matter be referred to the Budget Committee for consideration.

# TODAY'S ORDER OF BUSINESS

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**Main budget motion (Agenda item #11)**

Councillor motions: budget adjustments

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Approve WRPS operating budget and capital program (Agenda item #13)

# REGION OF WATERLOO (EXCL. WRPS) 2021 OPERATING BUDGET

## Appendix B (COR-CFN-21-06) – Region of Waterloo Tax Supported Operating and Capital Budget Summary Tables (excl. Waterloo Regional Police Service)

	Preliminary Budget (Dec. 16, 2020)	Jan. 12, 2021 Amendments	Jan. 20, 2021 Amendments	Amended Budget
Expenditure:				
Gross Expenditure	943,141,594	1,220,538	4,495,170	948,857,302
Internal Recoveries	(106,557,899)	-	-	(106,557,899)
<b>Net Expenditure</b>	<b>836,583,695</b>	<b>1,220,538</b>	<b>4,495,170</b>	<b>842,299,403</b>
Revenue:				
Provincial & Federal Funding	303,448,364	6,918,715	4,495,170	314,862,249
User Fees and Charges	83,227,608	-	-	83,227,608
Supplementary Taxes	10,000,000	-	-	10,000,000
Payments in Lieu of taxes	7,942,699	-	-	7,942,699
Contribution from Reserves	36,536,059	(5,698,177)	-	30,837,882
<b>Total Revenue</b>	<b>441,154,730</b>	<b>1,220,538</b>	<b>4,495,170</b>	<b>446,870,438</b>
<b>2021 Property Tax Levy</b>	<b>395,428,965</b>	<b>-</b>	<b>-</b>	<b>395,428,965</b>
<b>% Change in Property Taxes (Net of Assessment Growth)</b>				<b>0.0%</b>

# REGION OF WATERLOO (EXCL. WRPS) 2021-2030 CAPITAL PLAN

## Appendix B (COR-CFN-21-06) – Region of Waterloo Tax Supported Operating and Capital Budget Summary Tables (excl. Waterloo Regional Police Service)

	2021	2022-2030 Forecast	2021-2030 Total
Preliminary Capital Plan (Dec. 16, 2020)	384,729,188	3,496,288,463	3,881,017,651
Amendments (Jan. 12, 2021)	342,500	201,000	543,500
<b>Total Expenditure</b>	<b>385,071,688</b>	<b>3,496,489,463</b>	<b>3,881,561,151</b>
Funding & Financing:			
Grants, Subsidies & Recoveries	156,155,002	1,706,487,240	1,862,642,242
Development Charge Reserve Funds	44,022,761	250,285,721	294,308,482
Development Charge Debentures	28,857,260	245,616,707	274,473,967
Property Tax Reserves & Reserve Funds	110,605,494	680,516,768	791,122,262
Property Tax Debentures	45,431,171	613,583,027	659,014,198
<b>Total Funding &amp; Financing</b>	<b>385,071,688</b>	<b>3,496,489,463</b>	<b>3,881,561,151</b>

# CURRENT 2021 OPERATING BUDGET POSITION

Regional Property Tax Levy			
	Region	Police	Total
2020	\$390,348,326	\$180,123,176	\$570,471,502
2021	\$395,428,965	\$185,387,096	\$580,816,061
\$ change	\$5,080,639	\$5,263,920	\$10,344,559
<b>% change</b>	<b>1.30%</b>	<b>2.92%</b>	<b>1.81%</b>

Average Regional taxes per \$100,000 Residential CVA (2016 base year)			
	Region	Police	Total
2020	\$403	\$186	\$588
2021	\$403	\$189	\$591
\$ change	\$0	\$3	\$3
<b>% change in property taxes</b>	<b>0.00%</b>	<b>1.60%</b>	<b>0.51%</b>

# INTRODUCE MAIN BUDGET MOTION (AGENDA ITEM #11)

That the Regional Municipality of Waterloo take the following action with respect to the 2021 Tax Supported Operating Budget for regional services:

- a) Approve the 2021 Tax Supported Operating Budget for regional services (excluding Police Services) as summarized in Appendix B of report COR-CFN-21-06 dated January 20, 2021 with a net expenditure of **\$842,299,403**, a property tax levy of **\$395,428,965** and an average change of **0%** to property taxes net of assessment growth for regional services in 2021;
- b) Approve the 2021 Tax Supported Capital Budget and 2022-2030 Tax Supported Capital Forecast for regional services (excluding Police Services) as summarized in Appendix B of report COR-CFN-21-06 dated January 20, 2021 and subject to final adjustments for 2020 carry-forwards;



# INTRODUCE MAIN BUDGET MOTION (AGENDA ITEM #11)

- c) Repeal By-law Number 20-001 (as amended), being a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo and that a new Fees and Charges By-law be passed including the new and adjusted fees and charges listed in report COR-CFN-21-07 dated January 20, 2021; and
- d) Adopt report COR-CFN-21-08 dated January 20, 2021 titled “Municipal Budget Regulation” as required by Ontario Regulation 284/09.

# TODAY'S ORDER OF BUSINESS

Staff recommended budget adjustments (Agenda item #7)

Library budget approval (Agenda item #8)

Main budget motion (Agenda item #11)

**Councillor motions: budget adjustments**

Approve Regional tax supported operating budget and capital program, user fees and Municipal Budget Regulation (Agenda item #11)

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## AMENDED BUDGET MOTION (AGENDA ITEM #11)

That the Regional Municipality of Waterloo take the following action with respect to the 2021 Tax Supported Operating Budget for regional services:

- a) Approve the 2021 Tax Supported Operating Budget for regional services (excluding Police Services) as summarized in Appendix B of report COR-CFN-21-06 dated January 20, 2021 with a net expenditure of \$\_\_\_\_\_, a property tax levy of \$\_\_\_\_\_ and an average change of \_\_\_% to property taxes net of assessment growth for regional services in 2021;
- b) Approve the 2021 Tax Supported Capital Budget and 2022-2030 Tax Supported Capital Forecast for regional services (excluding Police Services) as summarized in Appendix B of report COR-CFN-21-06 dated January 20, 2021 and subject to final adjustments for 2020 carry-forwards;

## AMENDED BUDGET MOTION (AGENDA ITEM #11)

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**Approve WRPS operating budget and capital program  
(Agenda item #13)**

# WATERLOO REGIONAL POLICE SERVICE 2021 OPERATING BUDGET

	Final 2020 WRPS Operating Budget	PSB Approved 2021 WRPS Operating Budget *
Expenditure	\$200,143,238	\$205,724,419
Revenue	\$20,020,062	\$20,337,323
<b>Property Tax Requirement</b>	<b>\$180,123,176</b>	<b>\$185,387,096</b>
Year over year levy increase	\$10,588,770	\$5,263,920
<b>Year over year % levy increase</b>	<b>6.25%</b>	<b>2.92%</b>
<b>Change in property taxes</b>	<b>4.40%</b>	<b>1.60%</b>

\* As approved by the Waterloo Regional Police Services Board on December 16, 2020

# WATERLOO REGIONAL POLICE SERVICE 2021 OPERATING BUDGET

## Appendix C (COR-CFN-21-06) – Waterloo Regional Police Service Operating and Capital Budget Summary Tables

	Approved by Police Services Board (Dec. 16, 2020)
<b>Total Expenditure</b>	<b>205,724,419</b>
Revenue:	
Ministry Grants	8,703,391
Revenues & Recoveries	9,580,572
Contribution from Reserves	2,053,360
<b>Total Revenue</b>	<b>20,337,323</b>
<b>2021 Property Tax Levy</b>	<b>185,387,096</b>
<b>% Change in Property Taxes (Net of Assessment Growth)</b>	<b>1.60%</b>



# WATERLOO REGIONAL POLICE SERVICE 2021-2030 CAPITAL PLAN

## Appendix C (COR-CFN-21-06) – Waterloo Regional Police Service Operating and Capital Budget Summary Tables

	2021	2022-2030 Forecast	2021-2030 Total
<b>Total Expenditure</b>	<b>40,126,885</b>	<b>166,643,970</b>	<b>206,770,855</b>
Funding & Financing:			
Grants, Subsidies & Recoveries	-	1,793,320	1,793,320
Development Charge Reserve Funds	985,451	5,876,874	6,862,325
Development Charge Debentures	12,568,560	22,348,752	34,917,312
Property Tax Reserves & Reserve Funds	10,265,823	76,512,160	86,777,983
Property Tax Debentures	16,307,051	60,112,864	76,419,915
<b>Total Funding &amp; Financing</b>	<b>40,126,885</b>	<b>166,643,970</b>	<b>206,770,855</b>

# RESOLUTIONS – 2021 WATERLOO REGIONAL POLICE SERVICE BUDGET (AGENDA ITEM #13)

That the Regional Municipality of Waterloo take the following action with respect to the 2021 Waterloo Region Police Services Budget:

- a) Approve the Waterloo Region Police Service 2021 Operating Budget as recommended by the Police Services Board on December 16, 2020 and as summarized in Appendix C of report COR-CFN-21-06 dated January 20, 2021 with a net expenditure of \$205,724,419, a property tax levy of \$185,387,096, and a 1.6% increase to property taxes net of assessment growth for police services in 2021; and
- b) Approve the Waterloo Regional Police Service 2021 Tax Supported Capital Budget and 2022-2030 Tax Supported Capital Forecast as recommended by the Police Services Board on December 16, 2020 and as summarized in Appendix C of report COR-CFN-21-06 dated January 20, 2021 subject to final adjustments for 2020 carry-forwards.