



MEDIA RELEASE: Friday March 18, 2011, 4:30 p.m.

REGIONAL MUNICIPALITY OF WATERLOO BUDGET COMMITTEE AGENDA

Wednesday March 23, 2011
3:00 – 6:00 p.m.
Regional Council Chambers
150 Frederick Street, 2nd Floor, Kitchener

	<u>Page #</u>
1. DECLARATIONS OF PECUNIARY INTEREST UNDER THE MUNICIPAL CONFLICT OF INTEREST ACT	
2. OPENING REMARKS (T. Galloway)	
3. OPENING REMARKS (M. Murray)	
4. BUDGET UPDATE (L. Ryan)	
a) F-11-014 Executive Summary – Budget 2011	1
b) Responses to Councillors' Requests	10
c) Municipal Budget Regulations	18
5. BUDGET RESOLUTIONS	
a) Fees & Charges Bylaw	21
b) Social Services Budget Resolutions	26
c) General Budget Resolutions	30
d) Library Budget Resolutions	31
6. ADJOURN	



REGION OF WATERLOO
FINANCE DEPARTMENT
Administration

Report: F-11-014

TO: Chair T. Galloway and Members of Budget Committee

DATE: March 23, 2011

FILE CODE: F05-30

SUBJECT: EXECUTIVE SUMMARY – BUDGET 2011

RECOMMENDATION:

For Information

SUMMARY: Nil

REPORT:

2011 Current Position Including RTMP and Service Enhancements

At the Budget Meeting on February 23rd, the following summary of the 2011 budget was presented.

	2011 (tax rate increase)
Preliminary Base Budget Position	2.63%
Add Increased Costs for Approved Commitments	
- Green Bin	0.42%
- History Museum	<u>0.45%</u>
Opening Base Budget Position	<u>3.50%</u>
Less: Base Budget Adjustments	0.66%
Less: Other Base Adjustments	0.20%
Less: 2011 Upload Savings	3.21%
Less: Gapping	<u>0.03%</u>
Potential Base Budget Position – Direct Regional Programs	-0.60%
Regional Transportation Master Plan (RTMP)	1.25%
Essential/Critical Service Enhancements	<u>0.55%</u>
Potential Tax Rate Increase Regional Programs (Excl. Police)	<u>1.20%</u>

The Region's 2011 base budget is in a very strong current position resulting in a tax decrease of 0.60%. Since the 2011 Regional Base Budget is in good shape, the focus on the budget could be directed towards what expansion in services the Region should consider for 2011. Staff has been monitoring two base budget items, namely, provincial cost sharing for OW admin and fuel prices. An update on these areas is provided below and adjustments to the staff recommended budget positions have been made.

Provincial Funding of Ontario Works Administration Programs

The Province cost shares the administration of the Ontario Works caseload on a 50:50 basis, to a maximum amount determined by the Province. In addition to the OW Administration costs, the Province also funds the Employment Assistance Program on an 81.2/18.8 basis. The EA program is being uploaded by the Province over the 2010 – 2019 period.

In January, the Province announced that the funding of these two programs was being merged effective April 1, 2011 and that funding will be provided on a cost per case basis. For the first quarter of 2011, one time funding will be provided to the Region. Funding will be based on a combined caseload of Ontario Works recipients and a supplementary caseload to represent the workload of the Employment and Income Support Division. The funding caseload will be determined by the Province every two years. The Province will continue to upload costs related to what was the Employment Assistance Program.

The Region's 2011 Base Budget included an increase in revenue of \$1.7 million based on early information provided by the Province. Regional staff met with the Province on March 8th to review the new funding formula, and based on the projected 2011 costs related to Ontario Works Administration and Employment Assistance, a further reduction of \$1.025 million can be incorporated into the 2011 budget. This budget reduction results in a tax rate reduction of 0.28%.

2011 Fuel Budget

As reported at the February 23rd Budget Committee meeting, the Region's 2011 base budget included a fuel price of 88 cents per litre (2010 budget 85 cents per litre). For the month of March, the Region is currently paying \$1.03 per litre of fuel. Based on the current price of fuel and economic projections of fuel prices for the balance of 2011, staff is recommending that the 2011 base budget for fuel be increased to 95 cents per litre. This adjustment adds \$840,000 to the base budget which equates to a 0.23% tax rate increase. Staff will provide additional information on the 2011 forecast for fuel prices on March 23rd.

The net impact of the above base budget adjustments, result in a 0.05% tax rate reduction.

Regional Transportation Master Plan (RTMP) Funding

Waterloo Region is one of the fastest growing communities in Canada. In response to the projected rate of growth, Regional Council approved the new Regional Transportation Master Plan (RTMP) in June of 2010. The new RTMP placed a greater emphasis on public transit. The funding plan called for a 1.15% to 1.20% annual contribution beginning in 2011 to provide additional transit service capacity to meet growing demands throughout the transit service area. Staff is proposing the creation of an RTMP Reserve Fund which will be used to fund the implementation of RTMP. Initially, these funds will be allocated to transit related expansion. Should Council approve a Rapid Transit (RT) project in 2011, then this annual allocation will also be utilized to fund the RT project as well. It is imperative that Council begin to fund the RTMP plan in 2011 so that the Region is well positioned to fund transit expansion in the future. Staff is recommending a contribution to the RTMP Reserve Fund in 2011 of \$4.05 million (equivalent to a 1.25% tax rate increase).

If approved, a significant increase in transit service is planned for 2011 which will result in 75,550 hours of additional transit service. Please refer to the major issue paper, RTMP – Implementation and Funding, which was included in the February 2nd agenda package.

The 2011 budget does not include additional funding for the Rapid Transit project. A process has been initiated that will include a number of options and a public consultation process. It is hoped that Council will make a decision regarding the Rapid Transit project in June 2011.

2011 Regional Service Enhancements

The Region of Waterloo is a growing community with increasing demands for service improvements. Staff has prepared a package of service enhancement requests (“new budget issues”) for Budget Committee’s consideration. Budget issues are requests for program and service improvements driven by changing regulations, growth pressures and increasing demands for service. Staff has identified a number of budget issues and the details regarding these issues were mailed out with the February 2nd budget package. **All of these issues are essential/critical enhancements.** It is important to note, that the demand for service improvements far exceeds the requests presented this year. Based on a notional budget target for service improvements of approximately a 0.5% tax rate increase, staff has prioritized the budget issues. The highest priority issues which could be accommodated within the 0.5% tax rate increase are included on the “A list” (staff recommended). Those not able to be accommodated within the 0.5% tax rate increase are included on the “B list” (staff not recommended). It should be noted that all of these budget issues represent important service enhancements, which would be recommended by staff if greater budget capacity were available. Decisions regarding these service improvements are ultimately at the discretion of Budget Committee. At the February 2nd Budget Committee meeting, staff were directed to prioritize the new issues for 2011. These revised lists were distributed on February 23rd. Since the budget focus has traditionally been on the A list (staff recommended) and the B list (staff not recommended), these lists have been reproduced as Appendix A and B.

Based on the updated information, the Staff Recommended 2011 Budget is as follows:

	2011 (tax rate increase)
Preliminary Base Budget Position	2.63%
Add Increased Costs for Approved Commitments	
- Green Bin	0.42%
- History Museum	<u>0.45%</u>
Opening Base Budget Position	<u>3.50%</u>
Less: Base Budget Adjustments -	-0.66%
Less: Other Base Adjustments	-0.20%
Less: Gapping	-0.03%
Less: 2011 Upload Savings	-3.21%
Less : Additional Upload Savings	-0.28%
Add: Increase to Fuel Budget	<u>+0.23%</u>
Base Budget Position – Direct Regional Programs	-0.65%
Regional Transportation Master Plan (RTMP)	1.25%
New Issues - Essential/Critical Service Enhancements	<u>0.55%</u>

Potential Tax Rate Increase Regional Programs (Excl. Police) 1.15%

2011 Police Services Budget

The 2011 Police Services Budget that was presented to Budget Committee on February 23rd had a potential tax rate impact of 1.07%. This increase represents a base budget increase of 0.57% plus an amount for new issues of 0.50% for a total potential tax rate increase of 1.07%. The Police Services Board approved the 2011 Budget on March 9th. The all-in tax rate increase approved was 0.75%. The expansion component (0.18%) included 30 new officers starting in 2011 (20 starting in August and 10 starting in December) and 6 additional civilians, which was reduced from the original request of 60 officers and 18 civilians. The annualization impact for the Police expansion items in 2012 is \$1.9 million (0.52% tax rate increase). The total tax rate increase for Police in 2012 will include this annualization as well as any other 2012 base budget adjustments or additional expansions.

Now that the Police Services Budget has been approved, the potential “all-in” Regional tax rate increase can be quantified as follows:

Current Regional All-in Tax Rate Position:

Current Position - Regional Tax Rate Increase	1.15%
Police Services	<u>0.75%</u>
 Total Tax Rate Increase	 <u>1.90%</u>

Responses to Councillors’ Requests

There were a number of budget requests for additional information at Budget Committee on February 23rd, and carry forward requests from the previous budget meetings. These responses have been included in a separate information paper within this budget package.

Budget Resolutions

It is planned that the 2011 property tax budget (operating and capital) be approved on March 23rd. Resolutions for budget approval are included within this budget package.

CORPORATE STRATEGIC PLAN:

The 2011 Budget will be fully integrated into the 2011-2014 Corporate Strategic Plan.

FINANCIAL IMPLICATIONS:

It is important to note that a 1% tax rate increase results in a \$14.77 increase to the tax bill for the average residential property. In addition, a 1% tax rate increase generates a \$3.67 million increase in tax revenues. A 1.90% tax rate increase results in a \$28.06 increase for the average residential property owner.

OTHER DEPARTMENT CONSULTATIONS/CONCURRENCE:

All departments and Police Services have participated in the development of the 2011 Budget.

ATTACHMENTS:

Appendix A – Recommended List

Appendix B – Not Recommended List

PREPARED BY: *L. Ryan*, Chief Financial Officer

APPROVED BY: *M. Murray*, Chief Administrative Officer

2011 Budget (in thousand \$)

Dept	Page	New Issues	\$ 2011	Annualization	FTE
<u>Staff Recommended - A List</u>					
<u>Focus Area 1 - Environmental Sustainability</u>					
CR	1	Community Sustainability Fund	150	0	
		Total Focus Area 1	150	0	0.0
<u>Focus Area 2 - Growth Management</u>					
CAO	5	Arts and Culture Funding	100	0	
		Total Focus Area 2	100	0	0.0
<u>Focus Area 3 - Healthy & Safe Communities</u>					
PH	9	EMS Master Plan Optimized Staffing Requirements + Capital	184	155	6.0
SS	16	Maintain Basic Benefits For Persons With Low Income	56	0	
PHCS	14	Addressing Increased Waitlist Volumes Cambridge Access Centre	5	35	1.0
PH	11	Enhanced Public Health Surveillance, Reporting & Information	24	0	1.5
		Total Focus Area 3	269	190	8.5
<u>Focus Area 4 - Human Services</u>					
SS	18	Child Care Fee Subsidy Funding	270	0	1.0
SS	26	Homelessness to Housing Stability	100		
PH	24	Chronic Disease Prevention & Health Promotion - Fluoride + Capital	60	0	
SS	21	Christopher Children's Centre Operating Costs	77	153	4.0
SS	30	Seniors' Services - Planning Support	31	51	1.0
		Total Focus Area 4	538	204	6.0

2011 Budget (in thousand \$)

Dept	Page	New Issues	\$ 2011	Annualization	FTE
<u>Focus Area 5 - Infrastructure</u>					
TES	35	Specialized Transit – Service Improvements + Capital	162	217	3.6
FIN	39	Capital Financing	200	0	
CR	32	Facilities Asset Management Program + Capital	72	60	1.0
TES	37	Transportation Engineering	64	28	1.0
Total Focus Area 5			498	305	5.6
<u>Focus Area 6 - Service Excellence</u>					
HR	56	Staff Recruitment and Retention + Capital	100	83	1.5
CR	47	Implementation of ITS Program Review + Capital	100	41	1.0
CAO	43	Implementation of External Communications Program Review	51	48	1.0
FIN	51	Enhancement of Performance Measurement & Budget Processes	56	54	1.0
CR	47	Implementation of ITS Program Review + Capital	98	44	1.0
HR	56	Staff Recruitment and Retention + Capital	49	55	1.0
PH	45	Health & Safety In Public Health & Emergency Medical Services	39	0	1.0
Total Focus Area 6			493	325	7.5
Total CLT Recommended - A List			2,048	1,024	27.6

2011 Budget (in thousand \$)

Dept	Page	New Issues	\$ 2011	Annualization	FTE
<u>Staff Not Recommended - B List</u>					
<u>Focus Area 1 - Environmental Sustainability</u>					
PHCS	79	Implementing Regional Environmental Stewardship Initiatives	50	0	0.5
CR	59	Community Sustainability Fund	200	0	
Total Focus Area 1			250	0	0.5
<u>Focus Area 2 - Growth Management</u>					
CAO	63	Arts and Culture Funding	42	0	
PHCS	67	JSH - New Wash House Programming	29	0	0.5
SS	81	Affordable Transportation for Persons with Low Income	250	200	
PHCS	83	Cultural Heritage Coordinator	46	46	1.0
PHCS	86	McDougall Cottage - Program Enhancement of Visitor Growth	42	0	0.7
Total Focus Area 2			409	246	2.2
<u>Focus Area 3 - Healthy & Safe Communities</u>					
SS	88	Community Outreach Program Enhancement	185	26	0.5
CP	91	Crime Prevention Supervisor Planning and Research Position	48	47	1.0
Total Focus Area 3			233	73	1.5
<u>Focus Area 4 - Human Services</u>					
SS	69	Homelessness to Housing Stability	271	0	1.0
PH	94	Positive Parenting/Access to Child and Family Health Services	52	0	2.0
Total Focus Area 4			323	0	3.0

2011 Budget (in thousand \$)

Dept		Page	New Issues	\$ 2011	Annualization	FTE
<u>Focus Area 5 - Infrastructure</u>						
FIN	75		Capital Financing	190	0	
Total Focus Area 5				190	0	0.0
<u>Focus Area 6 - Service Excellence</u>						
SS	96		Communications Coordinator	59	35	1.0
HR	73		Analyst (Human Resources Information Management)	52	44	1.0
SS	103		Information Management Coordinator	64	24	1.0
SS	98		Counselling Collaborative Program Enhancement	127	26	0.5
CAO	101		Funding Enhancement for Completion of Program Reviews	100	0	
Total Focus Area 6				402	129	3.5
Total CLT Not Recommended				1,807	448	10.7

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: RESPONSES TO COUNCILLORS' REQUESTS

Listed below are the responses for additional information requested at previous Budget Committee Meetings:

1) Ontario Works – OW Caseload Scenarios for Future Years

Attached are 3 scenarios which forecast OW caseload over the next 5 years. Assuming that the annual surplus continues to provide \$1.5 million in annual funding to the Tax Stabilization Reserve Fund (TSRF), the TSRF will be sufficient to fund the annual OW expenditure shortfall until 2015.

2) Opportunities Waterloo Region

Opportunities Waterloo Region (OWR) appeared as a delegation at the Budget Public Meeting on February 2nd. A Regional funding summary for OWR is attached.

3) Estimated 5 Year Tax Rate Increase – Scenario 1 & 2

Two five year property tax budget scenarios are attached. These scenarios project tax increases over a five year period. Scenario 1 illustrates the potential tax rate impacts if conservative assumptions are utilized. Scenario 2 provides a forecast of tax impacts when slightly more optimistic assumptions are utilized. One key assumption to point out under Scenario 2 is the utilization of supplementary taxes. An increase in the supplementary tax budget of \$2.5 million has been included in 2012. Another assumption under Scenario 2 which is more aggressive is the assumption for assessment growth. Assessment growth under Scenario 2 is 2.25% up from 1.75% under Scenario 1. It is important to note that the tax rates illustrated in each scenario are reasonable considering 1.25% has been included in each year for RTMP.

Finally, these scenarios are provided for illustrative purposes. The intent is to only highlight these forecasts on March 23rd. These 5 year scenarios will be brought forward when the 2012 budget process report is tabled at A&F Committee this spring. In addition, these 5 year property tax scenarios will be fully discussed when developing the 5 year financial plan previously discussed at the Council strategic planning session.

4) Ten Year Surplus Summary

A 10 year surplus history is provided which also outlines how the surplus was utilized during this period. The Regional surplus has been allocated based on the Region's surplus allocation policy. The policy first allocates funding to the operating budget \$600,000 and the Roads Rehabilitation Capital Program \$500,000. The surplus is then used to top-up the Tax Stabilization Reserve Fund and the Working Funds Reserve up to their \$10.0 million cap. Any remaining balance is allocated to the Capital Levy Reserve Fund which reduces debt financing on approved capital projects. Reducing future debt issuance reduces future tax rate increases. As noted above, future surpluses are required to fund the Tax Stabilization Reserve Fund, which is critical in funding future OW caseload over expenditures.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: ONTARIO WORKS – CASELOAD SCENARIOS FOR FUTURE YEARS

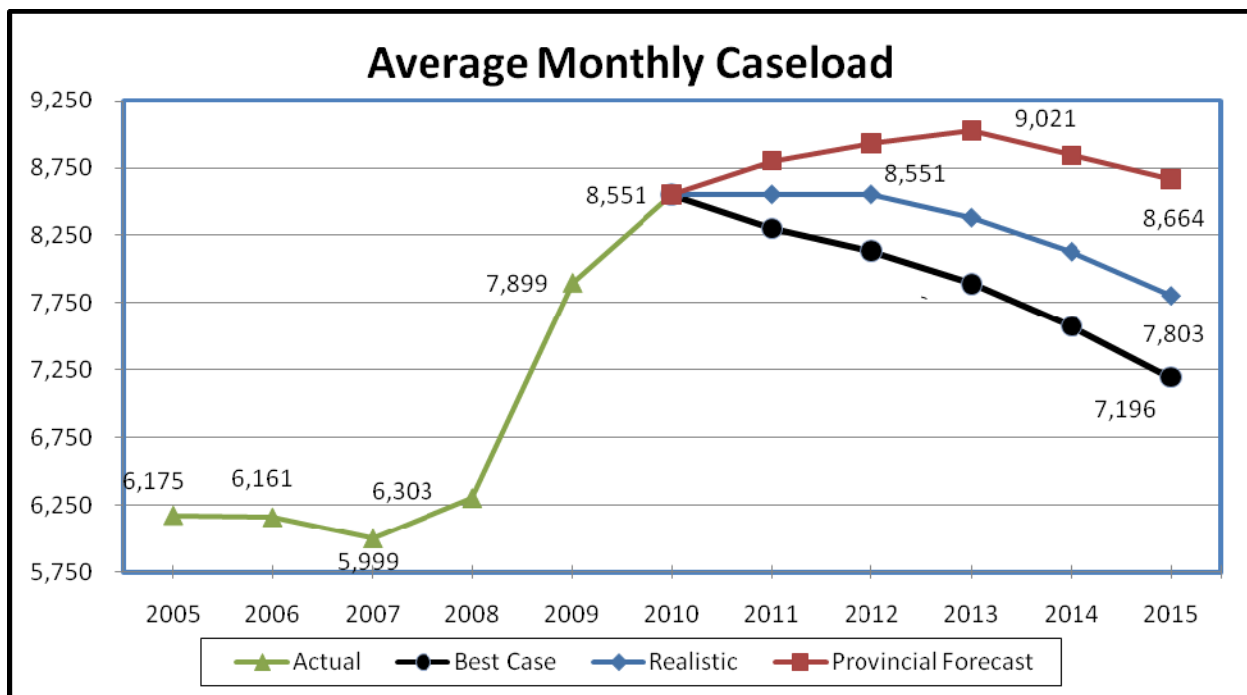
Background

The Ontario Works Budget has been fixed at an average monthly caseload of 6,400 cases and a cost per case of \$685.95 (for both payments and benefits) since 2009. Any difference between the budgeted levy contribution and actual expenditures has been funded by the Tax Stabilization Reserve Fund. At its meeting of February 23, 2011, Committee requested an analysis of the ability of the Tax Stabilization Reserve Fund to continue to fund the shortfall in the Ontario Works Budget.

Caseload Scenarios

Based on the 2010 OW caseload profile and the caseload scenarios for 2011, staff has prepared three scenarios of the impact of OW costs for the 2011 to 2015 period. It must be stressed these are illustrations and not forecasts of caseloads or municipal costs. Based on these illustrations, the impact on the Region's property tax levy and TSRF were determined.

The first scenario (Best Case) assumes that the caseload will decline from an average of 8,551 cases per month in 2010 to 7,196 in 2015. The realistic scenario assumes caseloads will remain stable over 2011 and 2012 and then begin to decline in 2013, 2014 and 2015. The final scenario, based on the provincial forecasts for 2011 to 2013, assumes caseloads will increase to a maximum of 9,021 cases in 2013 and then begin to decline. The following graph illustrates these scenarios:



2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: ONTARIO WORKS – CASELOAD SCENARIOS CONT'D

Financial Implications

Based on the three illustrations, the financial impact on the Region's operating budget and the TSRF was calculated. The following assumptions were made in the analysis:

1. The 2011 opening balance of the TSRF is \$10.0 million;
2. The cost per case for payments and benefits will increase by 1% per year;
3. Over the 2011- 2015 time period there are no major changes to Social Assistance eligibility or rates that would impact the number of OW cases or the cost per case;
4. A transfer of \$1.5 million per year from Regional operating surplus will be made to the TSRF;
5. Provincial uploading of OW costs will continue and that these savings will be included in the Region's budget.

The following table summarizes the provincial upload savings, and the projected shortfall between the budgeted Regional levy (after taking into account the provincial upload savings) and the projected actual expenditures. The ending TSRF balance is after the shortfall has been funded.

\$ in 000's	2011	2012	2013	2014	2015	2015 caseload
Upload Savings	257	757	1,530	1,452	1,482	
Best Case:						
OW Shortfall	3,856	3,308	2,445	1,654	960	7,196
Ending TSRF	7,890	6,265	5,473	5,472	6,192	
Realistic:						
OW Shortfall	4,274	3,949	3,074	2,231	1,442	7,803
Ending TSRF	7,455	5,146	3,655	2,982	3,101	
Provincial Forecast:						
OW Shortfall	4,688	4,535	3,896	2,972	2,124	8,664
Ending TSRF	7,024	4,088	1,699	228	(396)	

Based on the assumption of a continued \$1.5 million contribution of the surplus, the TSRF will be sufficient to cover over expenditures until 2014. In all cases except one (provincial forecast in 2015), the TSRF, based on the assumptions noted above, would be sufficient to cover the costs of the OW payments and benefits.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: OPPORTUNITIES WATERLOO REGION

At the Public Input meeting of February 2, 2011, Opportunities Waterloo Region (OWR) requested the Region approve an operating grant of \$110,000 per year for five years, for a total of \$550,000. The 2011 Budget currently under consideration by Budget Committee does not include any provision for a grant to Opportunities Waterloo Region. No issue paper has been included in the Budget Issue Paper package.

Council requested a historical summary of funding and support provided to Opportunities Waterloo Region. Since 2001, Waterloo Region has provided \$998,100 in direct funding to OWR. In addition, since 2004 the agency's offices have been located at 235 King Street East (with the Employment and Income Support Division). The cost of this space has been absorbed by the Region since September 2008. In 2011, the cost of this space is estimated to be \$14,000. In prior years, there has been intermittent relief of rental costs to the agency.

The following table summarizes the approvals and actual expenditures:

Year	Regional Grants
2001	\$77,510
2002	125,800
2003	213,625
2004	71,165
2005	45,000
2006	110,000
2007	110,000
2008	100,000
2009	90,000
2010	55,000
Total	\$998,100

The Region's grants have been funded by a combination of one time capital funding and Consolidated Verification Process (CVP) grants. Funds from the CVP Program are no longer available as the source of funding has been discontinued. The Region's capital levy reserve fund has been fully committed.

Council also requested a breakdown of the grants received by Opportunities Waterloo Region in its 2009/10 annual report. A breakdown of the 2009 grants, provided by the agency, is appended to this paper. It should be noted that OWR uses an April to March fiscal year vs. the Region's calendar year and as a result there is a variance between the Region's approval shown above and the appendix.

Financial Implications

OWR has requested a total grant of \$550,000 over five years (\$110,000 per year for 2011 to 2015). The 2011 Budget under consideration by Budget Committee does not include any provision for this request. Should Budget Committee decide to provide funding to OWR, a funding source for all five years would have to be identified.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: OPPORTUNITIES WATERLOO REGION CONT'D

OPPORTUNITIES WATERLOO REGION REVENUE APRIL 2009 THROUGH MARCH 2010

Income

4060 · Region of Waterloo Income		
Operating	\$80,000.01	
Project Revenue	17,443.16	
Total Region of Waterloo	<u>\$97,443.17</u>	
4070 · United Way Income	10,949.19	
4110 · K-W Community Foundation	750.00	
4150 · HRDC Canada	2,215.00	
4152 · Ontario Financial Services	3,114.52	
4155 · Heart & Stroke Income	3,435.93	
Total 4229 · Trillium Foundation	83,925.23	
4235 · Tamarack	50,645.90	
4240 · CGN Trillium	44,788.95	
4245 · Local Market Vouchers Income	1,400.00	
4500 · Lunch Fees	2,807.19	
4700 · Corporate Donations	583.70	
4999 · Miscellaneous Income	8,099.94	Neighbourhood Market revenue that went back into the markets
Total Income	<u>\$310,158.72</u>	

Scenario 1

Region of Waterloo
Estimated 5 Year Tax Rate Increase
(in thousands)

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Opening Levy including Police	383,000	401,004	419,854	439,590	460,254
Staffing Costs (1)	5,550	5,638	4,577	4,669	4,763
Annualization	1,024				
Debt Costs	4,649	4,675	4,673	1,379	4,317
Transp. Cap. Base Program 0.3%	1,149	1,203	1,260	1,319	1,381
Inflation (Fuel, Electricity....)	2,000	2,065	2,132	2,200	2,271
Revenue Increase Transit - 5%	-1,131	-1,187	-1,246	-1,309	-1,374
Waste Management Contracts	816	849	883	918	955
Other	243	250	258	266	273
Increase	<u>14,300</u>	<u>13,493</u>	<u>12,535</u>	<u>9,441</u>	<u>12,586</u>
Preliminary Base Budget	3.73%	3.36%	2.99%	2.15%	2.73%
Less Assessment Growth (1.75% total)	<u>-1.21%</u>	<u>-1.21%</u>	<u>-1.21%</u>	<u>-1.21%</u>	<u>-1.21%</u>
Opening Base Budget Position	2.52%	2.15%	1.78%	0.94%	1.52%
Less: Total Upload Savings	-0.26%	-0.45%	-0.40%	-0.39%	-0.37%
Less: Debt Cost Savings Admin Buildings	-0.13%	-0.98%	-0.30%		
Less: Base Budget Adjustments	<u>-0.50%</u>	<u>-0.50%</u>	<u>-0.50%</u>	<u>-0.50%</u>	<u>-0.50%</u>
Revised Base Budget Position	1.63%	0.23%	0.57%	0.05%	0.66%
Service Enhancements					
Transportation Master Plan/Rapid Transit	1.25%	1.25%	1.25%	1.25%	1.25%
Service Enhancements		0.25%	0.25%	0.25%	0.25%
Annualization			0.10%	0.10%	0.10%
Total Enhancements in Service	<u>1.25%</u>	<u>1.50%</u>	<u>1.60%</u>	<u>1.60%</u>	<u>1.60%</u>
Regional Position including Service Enhancements	2.88%	1.73%	2.17%	1.65%	2.26%
Police Services Base (after assessment of 0.54%)	0.69%	0.57%	0.37%	0.37%	0.37%
Police Services Annualization for 2011	0.52%	0.07%	0.07%		
Police Services Expansion (2)	0.18%	0.36%	0.21%	0.06%	0.02%
Police Services Court Security Upload	<u>-0.13%</u>	<u>-0.12%</u>	<u>-0.12%</u>	<u>-0.11%</u>	<u>-0.11%</u>
Police Services including Expansion	1.26%	0.88%	0.52%	0.31%	0.28%
Total Projected Tax Rate Increase	<u><u>4.14%</u></u>	<u><u>2.61%</u></u>	<u><u>2.70%</u></u>	<u><u>1.96%</u></u>	<u><u>2.54%</u></u>

1) Cola assumption 2% per year. OMERS rate increase of 1% in 2012 & 2013.

2) Police Increase - Based on 15 officers & 6 civilians in April 2012 and 15 officers & 6 civilians in April 2013.

Region of Waterloo
 Estimated 5 Year Tax Rate Increase
 (in thousands)

Scenario 2

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Opening Levy including Police	383,000	401,004	419,854	439,590	460,254
Staffing Costs (1)	5,550	5,638	4,577	4,669	4,763
Annualization	1,024				
Debt Costs	4,649	4,675	4,673	1,379	4,317
Transp. Cap. Base Program 0.3%	1,149	1,203	1,260	1,319	1,381
Inflation (Fuel, Electricity....)	1,709	1,750	1,793	1,836	1,879
Revenue Increase Transit - 5%	-1,131	-1,187	-1,246	-1,309	-1,374
Waste Management Contracts	816	849	883	918	955
Other	243	250	258	266	273
Increase	<u>14,009</u>	<u>13,178</u>	<u>12,196</u>	<u>9,077</u>	<u>12,194</u>
Preliminary Base Budget	3.66%	3.29%	2.90%	2.06%	2.65%
Less Assessment Growth (2.25% total)	-1.55%	-1.55%	-1.55%	-1.55%	-1.55%
Opening Base Budget Position	<u>2.11%</u>	<u>1.74%</u>	<u>1.35%</u>	<u>0.51%</u>	<u>1.10%</u>
Less: Total Upload Savings	-0.26%	-0.45%	-0.40%	-0.39%	-0.37%
Less: Debt Cost Savings Admin Buildings	-0.13%	-0.98%	-0.30%		
Less: Base Budget Adjustments	-0.50%	-0.50%	-0.50%	-0.50%	-0.50%
Less: Supp Taxes	-0.65%				
Revised Base Budget Position	<u>0.56%</u>	<u>-0.19%</u>	<u>0.15%</u>	<u>-0.37%</u>	<u>0.23%</u>
Service Enhancements					
Transportation Master Plan/Rapid Transit	1.25%	1.25%	1.25%	1.25%	1.25%
Service Enhancements		0.25%	0.25%	0.25%	0.25%
Annualization			0.10%	0.10%	0.10%
Total Enhancements in Service	<u>1.25%</u>	<u>1.50%</u>	<u>1.60%</u>	<u>1.60%</u>	<u>1.60%</u>
Regional Position including Service Enhancements	1.81%	1.31%	1.75%	1.23%	1.83%
Police Services Base (after assessment of 0.7%)	0.53%	0.41%	0.21%	0.21%	0.21%
Police Services Annualization from 2011	0.52%	0.07%	0.07%		
Police Services Expansion (2)	0.18%	0.36%	0.21%	0.06%	0.02%
Police Services Court Security Upload	-0.13%	-0.12%	-0.12%	-0.11%	-0.11%
Police Services including Expansion	<u>1.10%</u>	<u>0.72%</u>	<u>0.36%</u>	<u>0.15%</u>	<u>0.12%</u>
Total Projected Tax Rate Increase	<u><u>2.91%</u></u>	<u><u>2.03%</u></u>	<u><u>2.11%</u></u>	<u><u>1.38%</u></u>	<u><u>1.95%</u></u>

1) Cola assumption 2% per year. OMERS rate increase of 1% in 2012 & 2013.

2) Police Increase - Based on 15 officers & 6 civilians in April 2012 and 15 officers and 6 civilians in April 2013.

Property Tax Surplus History

Year	Surplus	Working Funds Reserve		Roads	Capital Levy Reserve Fund (2)	Tax Stabilization Reserve Fund (1)	Housing Reserve Fund (3)	Capital Project Financing	
		Operating Budget	Working Funds Reserve (1)	Rehabilitation Reserve Fund					
2000	3,874,622	600,000				1,637,311		1,637,311	(4)
2001	7,602,243	600,000	2,265,613		2,000,000	998,441		1,738,189	(4)
2002	8,870,525	600,000	524,837	500,000	296,295		2,199,393	4,750,000	(5)
2003	6,370,002	600,000		500,000	2,670,002		2,600,000		
2004	7,590,537	600,000		500,000	6,490,537				
2005	6,777,153	600,000		500,000	5,677,153				
2006	4,767,158	600,000		500,000	3,667,158				
2007	5,464,429	600,000		500,000	4,364,429				
2008	1,108,751	600,000		500,000	8,751				
2009	2,733,920	600,000		500,000		1,633,920			
2010 est. (6)	9,131,000	600,000		500,000	3,234,315	4,796,685			

- (1) Surplus policy requires top up of reserve or reserve fund to \$10.0 million
- (2) Capital Levy Reserve Fund utilized to reduce future debenturing on approved capital projects. The current balance of the Capital Levy Reserve Fund is \$0.00.
- (3) Funds transferred directly to Housing Reserve Fund after 2003
- (4) Capital Financing: WRESTRC financing
- (5) Capital Financing: 150 Main Street, Cambridge
- (6) 2010 surplus is an estimated amount. The 2010 surplus is entirely generated by supplementary taxes. 2010 Surplus Report is scheduled for the April 12th A & F Committee meeting.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: MUNICIPAL BUDGET REGULATIONS

In June 2009, the Province amended the *Municipal Act* to incorporate changes to the financial reporting and budget requirements of municipalities. The *Municipal Act* requires that municipalities prepare balanced budgets which include all of the annual expenses of the municipality. Previously, all of these expenses were recorded on a modified-cash basis where assets, such as roads, bridges and water plants, were budgeted and expensed as purchased and long-term liabilities, such as post-closure expenses for landfills or post-employment benefits, were budgeted and funded at the amounts required to satisfy current obligations.

The annual expenses of the municipality now include changes which reflect the implementation of tangible capital asset (TCA) accounting, as required by Public Sector Accounting Board Standard 3150. PSAB 3150 requires recording the historical cost of tangible capital assets and the related annual amortization expense on municipal financial statements. Amortization is the amount of a tangible capital asset which is consumed through use of that asset by a municipality during the year. For example, a road with an expected life of 50 years would have one-fiftieth of its historical cost recorded as amortization in a year.

The expense for long-term liabilities, such as the post-closure expense for landfills is recorded as the change in the estimate of full future costs to maintain the landfill as calculated in the current year.

These expenses, while they provide valuable information, are not the basis used by most municipalities to determine the annual budget and tax levy. In recognition of this, the amended legislation allows municipalities to continue to budget for an annual tax levy, but requiring that Council be informed of the impact of not including these expenses in the budget process.

Ontario *Regulation 284/09* permits municipalities to exclude the following expenses from the budget process, as follows:

- Amortization expenses (related to tangible capital assets);
- Post employment benefits expenses (related to early retirements and disability benefits, Workers Compensation payments, sick leave and life insurance payments); and
- Solid waste landfill closure and post-closure expenses.

Tangible Capital Assets

For budget purposes, the Region prepares a 10-year capital program which includes expenditures and funding sources for the assets it plans to build or acquire. The funding sources include development charges, debenture debt, federal or provincial government funding (gas tax, infrastructure stimulus funds, etc.) and transfers from the operating fund (tax levy) to the capital fund reserves. The operating budget includes these transfers to capital and also the principal and interest repayments on debt issued to acquire assets. These tax levy amounts provide for the purchase and replacement of assets as required, and generally exceed the related amortization. Amortization is the expense related to historical cost of assets consumed during the year, and due to inflation, is less than the amount required to replace assets.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: MUNICIPAL BUDGET REGULATIONS CONT'D

Post-Employment Benefits

Post-employment benefits represent the cost to provide benefits in the future that have been earned by employees' service-to-date and include vested sick leave, WSIB, health, dental, life insurance and long-term disability benefits. The future liability is calculated each year for financial statement purposes.

For budget purposes, the Region estimates the amount of cash required to fund the current year obligations of these benefits and this amount is provided in the current year operating budget and tax levy.

The amount recorded for accounting purposes is the amount that is expected to be paid out over the future benefit period and the net change in outstanding liability from year to year is included on the Income Statement.

Landfill Closure and Post-Closure Costs

Landfill closure and post-closure costs are the costs which will be incurred to close the active landfill and to monitor and remediate any closed landfills into the future. The future liability is calculated each year for financial statement purposes.

For budget purposes, the Region budgets for the annual maintenance and monitoring of closed landfill sites on a cash basis.

The amount recorded for accounting purposes is the amount that is expected to be paid out over the future period and the net change in outstanding liability from year to year is included on the Income Statement.

The table which follows illustrates the amounts budgeted and included in the financial statements for the above items in the 2009 fiscal year. (The 2010 amounts for changes in the outstanding liability are determined by the Region's actuaries and will be available when the financial statements are completed for the year.)

Table 1: Estimated Effect of Budgeting for Non-Cash Expenditures
2009 (\$000's)

	2009 Budget	2009 Income Statement	Difference
Transfers to Capital from Operating	\$66,613		
Principal Repayments	\$17,392		
Amortization		\$69,110	
Total	\$84,005	\$69,110	\$14,895
Post-employment Benefits	\$2,383	\$4,932	(\$2,549)
Landfill post-closure costs	\$0	(\$615)	\$615

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: MUNICIPAL BUDGET REGULATIONS CONT'D

Table 1 illustrates that the amount of taxes raised through the operating budget for transfers to capital to fund capital acquisitions and major refurbishments approximates the amortization expense for accounting purposes. It is expected that the amount required to fund asset replacements would exceed amortization which is based on historical cost and does not reflect the effect of inflation on current replacement costs.

Summary

The Region, similar to most municipalities in Ontario and in accordance with the *Municipal Act*, continues to budget on a modified cash basis to determine the tax levy required to fund the operations of the Region and its 10-year capital program.

With respect to the increase in the employee future benefit costs and the decrease in the landfill post-closure liability, the Region budgets in the current year to fund the actual costs of providing the benefits and does not budget for the increase in the liability.

The Region will move to a full accrual basis of budgeting when required to do so by the Province. *Regulation 284/09* will be reviewed by the Province during 2012 and any changes to municipal budgeting will be considered at that time.

Recommendation

THAT the Regional Municipality of Waterloo receive this report for information, as required by Ontario *Regulation 284/09*.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: FEES & CHARGES BY-LAW

Background

Section 391 of the Municipal Act permits the Region to establish and maintain a list of services subject to fees or charges. By-law Number 10-001, a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo, has been adopted to fulfill this requirement. This by-law is reviewed annually to incorporate new or revised fees adopted by Regional Council.

2011 Budget

As part of the 2011 budget process, all departments have reviewed their fees and charges and, where appropriate, have proposed changes to the fees. Appendix A is a list of fees that are to be changed during 2011. These fees have been used in the preparation of the 2011 Operating Budget.

As user rates are approved by separate by-laws, they are not included in this schedule.

Recommendation

THAT the Regional Municipality Waterloo repeal By-law Number 10-001, being a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo and that a new Fees and Charges By-law be passed including those fees and charges listed on the March 23, 2011 Budget Committee Agenda.

CHANGE TO FEES AND CHARGES BY-LAW

Appendix A

Description	Current Fee	Effective Date	Proposed Fee
TRANSPORTATION AND ENVIRONMENTAL SERVICES			
Waste Management – Rural Transfer Station Bulky Items: Full Bed / Couch Vehicle rates- half full (van, pickup, trailer)	\$9.00 each \$9.00	Jul 1 –11 Jul 1 – 11	\$10.00 each \$10.00
Waste Management – Waterloo & Cambridge sites General Refuse / Garbage Pallets Surcharge Loads (stumps, wire, styrofoam, asbestos, etc)	\$70/MT \$70/MT \$140/MT	Jul 1 -11 Jul 1 – 11 Jul 1 - 11	\$72/MT \$72/MT \$144/MT
Grand River Transit* Chartering a Bus (2 hour minimum)	\$100.00 per hour	Mar 24 -11	\$110.00 per hour
Airport Services* Advertising Fees – Digital Media Automobile Parking Custom Fees (after hour custom fees)	New \$2.00 per hour \$12.00 per day \$40 per week \$250.00	Apr 1 – 11 Apr 1 – 11 Apr 1 - 11 Apr 1 - 11 Apr 1 -11	\$200 per month \$2.50 per hour \$15.00 per day \$45 per week Cost recovery based on actual costs
PUBLIC HEALTH - Emergency Medical Services			
Special Event Coverage Two Paramedics and Vehicle	\$115/ hour \$460 minimum	Apr 1-11	\$118/ hour \$470 minimum
Single Paramedic and Vehicle	\$70/ hour \$280 minimum	Apr 1 -11	\$70/ hour \$ 280 minimum
Special Event Coverage –Short Notice or Full Time Staff Two Paramedics and Vehicle	\$165/ hour \$660 minimum	Apr 1-11	\$166/ hour \$662 minimum
Single Paramedic and Vehicle	\$95/hr \$380 m	Apr 1-11	\$95/hr \$380 min
SOCIAL SERVICES - Seniors' Services			
Seniors Day Program (meal)	\$6.00/meal*	Apr 1-11	\$6.50*
Loaves and Fishes Program	\$6.00/meal*	Apr 1-11	\$6.50*
Community Alzheimer Program (Income Based)			
Regular Day Program	\$17.00	Apr 1-11	\$17.50
Lunch Visit (meal)	\$6.00	Apr 1-11	\$6.50
Extended Day Program	\$22.00	Apr 1-11	\$22.50
3 Day Respite Program	\$100.00	Apr 1-11	Delete
4 Day Respite Program	\$135.00	Apr 1-11	Delete

Description	Current Fee	Effective Date	Proposed Fee
Respite Program – overnight stay	new	Apr 1-11	Rate as set by LTC Ministry; subject to change currently \$34.63
Resident Telephone	\$26.00 / month + long distance	Apr 1-11	\$26.50 / month + long distance
Convalescent Care Telephone	\$2.25 / day + long distance	Apr 1-11	\$2.30 / day + long distance
Cable Television to Residents	\$25.50/month*	Apr 1-11	\$26.00/month*
Cable Television – Convalescent Care	\$2.25/day*	Apr 1-11	\$2.30/day*
SOCIAL SERVICES - Children's Services*			
Toddler			
<ul style="list-style-type: none"> 6+ hours of care 	\$42.50	Apr 1-11	\$43.25
<ul style="list-style-type: none"> < 5.75 hours of care 	\$32.50	Apr 1-11	\$33.10
<ul style="list-style-type: none"> <3.75 hours of care 	\$25.60	Apr 1-11	\$26.00
Pre School			
<ul style="list-style-type: none"> 6+ hours of care 	\$39.45	Apr 1-11	\$40.10
<ul style="list-style-type: none"> <5.75 hours of care 	\$29.70	Apr 1-11	\$30.20
<ul style="list-style-type: none"> <3.75 hours of care 	\$23.35	Apr 1-11	\$23.75
PLANNING, HOUSING AND COMMUNITY SERVICES			
Waterloo Region Museum*			
Education Kits - Weekly Rental Rate	\$20.00	May 1-11	Removed
Education Program Admission (K-8 are HST exempt; Grade 9 and up + HST)			
Groundwater Festival (per child rate, all adults free)	\$5.50	May 1-11	\$6.00
School Fairs (full day) (per child rate, all adults free)	\$4.00	May 1-11	\$10.00
Wedding Photography			
For a two hour period	\$50.00	May 1-11	Removed
On Willow Green	N/A	May 1-11	\$100.00
Room Rentals			
Complimentary for Region of Waterloo Meetings when greater than 50% of attendees are Regional employees, or group is an affiliated agency and/or event deals with a Regional issue			
<ul style="list-style-type: none"> Room set up and security fees may apply \$50.00 per hour room set up charge may apply 	\$50.00	May 1-11	Removed

Description	Current Fee	Effective Date	Proposed Fee
Waterloo Region Museum continued *			
For-profit groups:			
• Rate per occasion fees	\$50.00 / \$80.00	May 1-11	Removed
• \$50.00 per hour room set up charge may apply	\$50.00	May 1-11	Removed
Not-for-profit groups:			
• Rate per occasion fees	\$25.00 / \$50.00	May 1-11	Removed
• \$50.00 per hour room set up charge may apply	\$50.00	May 1-11	Removed
WRM Lobby (evenings): Standard Base Groups (SBG) / Community Groups (CG)	\$750.00 / \$500.00	May 1-11	\$1,000.00 / \$600.00
Curatorial Centre Meeting Room:			
Day: SBG / CG	N/A	May 1-11	\$20.00/hr/No charge
Evening/Weekend: SBG / CG	N/A	May 1-11	\$30.00/hr/\$22.00/hr
Site Rentals – Group Discounts			
Birthday Parties			
flat rate for a maximum of 15 children (ages 12 and under) and 2 adults, 2.5 hour program	\$75.00 Additional adults \$4.00 each	May 1-11	\$100.00 Additional adults \$5.00 each
Specialized Tour – in addition to general admission (groups up to 40 people)	\$150.00 flat rate	May 1-11	\$10.00 per person (no group limit)
Willow Green or other outdoor space at Doon Heritage Village with living history access during regularly scheduled daytime hours	\$250.00 - \$950.00 Various rates based on group size (1-799 persons)	May 1-11	\$500.00 Group rate
Research and Reference Requests (Historic)			
First 15 minutes free	n/c		n/c
Thereafter per quarter hour	\$7.50	May 1-11	\$10.00
Summer Day Camp			
Per child rate for a 4 day program, age 6 to 13	\$100.00	May 1-11	\$150.00
Planning Information and Research			
Maps, Data and Publications	Applicable taxes are included	May 1-11	Note “plus applicable taxes”
Various maps, data and publications are published on the Region of Waterloo website for free download			
Airphotos			
• 1:5,000 airphotos, colour, 2006	\$16.00	May 1-11	Removed
• Half-sheet airphotos, colour, 2006	\$8.50	May 1-11	Removed
911 Address Map			
• Township, 11” x 17”, colour, 2 sheet set	\$8.00	May 1-11	Removed
• Region 1:60,000 showing townships, colour	\$57.00	May 1-11	Removed

Description	Current Fee	Effective Date	Proposed Fee
Water Resource Protection Map, 11" x 17", colour, per municipality	\$4.00	May 1-11	Removed
Custom Maps	Various per hour / resolution / colour etc.	May 1-11	\$30.00 Minimum charge + map costs
Digital Data (taxes not included)			
Digital Orthophotography			
<ul style="list-style-type: none"> Region, 30cm resolution, 2006, colour Region, 20cm resolution, 2009, colour Settlements, 10cm resolution, 2006 colour Settlements, 20cm resolution, 2009, colour 	tbd N/A tbd N/A	May 1-11 May 1-11 May 1-11 May 1-11	\$80.00 \$80.00 \$80.00 \$80.00
Digital Base and Thematic Data (taxes not included)			
Labour			
<ul style="list-style-type: none"> Per hour, 10% supervisory charge may apply for complex requests Minimum charge: \$30.00 		May 1-11	\$60.00
Data includes: Road Network, Base Layers (rivers, rails) Status of Plans, and thematic data layers			
<ul style="list-style-type: none"> Region Kitchener-Waterloo Cambridge Municipality Additional base layers such as railways, drainage, per layer Updated data (with existing license agreement), per update 	\$600.00 \$350.00 \$220.00 additional 10% 50% disc.	May 1-11 May 1-11 May 1-11 May 1-11 May 1-11	Removed Removed Removed Removed Removed
Status of Plans			
<ul style="list-style-type: none"> Plan boundaries, for registered plans, draft, and pending 	\$150.00	May 1-11	Removed
Thematic Data			
<ul style="list-style-type: none"> Various layers available, per layer 	\$150.00	May 1-11	Removed
Publications			
<ul style="list-style-type: none"> Regional Official Policies Plan Regional Official Policies Plan, on CD Statistical Profile 2001, Population Statistical Profile 2001, Agriculture 	\$51.00 \$8.00 \$6.00 \$6.00	May 1-11 May 1-11 May 1-11 May 1-11	Removed Removed Removed Removed
Waterloo Region Housing			
Laundry Concession (coin laundry) Fees			
<ul style="list-style-type: none"> SMART card – replacement fee for card 	N/A		\$10.00
FINANCE			
NSF Cheque Fees for all departments	varies	Mar 24-11	\$35.00

*plus applicable taxes

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: SOCIAL SERVICES BUDGET RESOLUTIONS

Background

As part of the 2011 Budget, a number of resolutions are required for Social Services programs. The financial impact on these programs has been included in the base budget under consideration by Budget Committee.

1) Counselling Services

As in past years, the Region's 2011 base budget includes an economic adjustment for Counselling Services. The 2011 recommended grants represent a 1.9% increase over the 2010 grants.

THAT the Regional Municipality of Waterloo approve the following Counselling Service Grants for 2011:

<u>Agency</u>	<u>Amount</u>
Lutherwood Family Counselling Services	\$ 46,360
Shalom Counselling Services	12,954
Family Counselling Services of Cambridge and North Dumfries	56,739
Interfaith Community Counselling Centre	14,871
K-W Counselling Services Inc.	188,056
Mosaic Counselling and Family Services	128,380
Woolwich Interfaith Counselling Society	13,358
Total	<u>\$460,718</u>

2) Peer Counselling Services

As in past years, the Region's 2011 base budget includes an economic adjustment for Peer Counselling Services. The 2011 recommended grants represent a 1.9% increase over the 2010 grants.

THAT the Regional Municipality of Waterloo approve the following Peer Counselling Service grants for 2011:

<u>Agency</u>	<u>Amount</u>
Cambridge Self Help Food Bank	\$ 4,663
The Working Centre – St. John's Kitchen	14,639
Total	<u>\$19,302</u>

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: SOCIAL SERVICES BUDGET RESOLUTIONS CONT'D

3) Community Outreach Programs

The Region's 2011 base budget includes an economic adjustment for Community Outreach Programs. The 2011 recommended grants represent a 1.9% increase over the 2010 grants.

THAT the Regional Municipality of Waterloo approve the following Community Outreach grants for 2011:

Agency	Amount
Cambridge Family Early Years	\$ 39,391
Cambridge Self Help Food Bank	75,407
Mosaic Counselling and Family Services	107,569
Family Counselling Centre of Cambridge & North Dumfries	52,625
Greenway Chaplin	42,157
House of Friendship	128,688
K-W Counselling Services	172,751
KW Multi-Cultural Centre	34,964
Kinbridge Community Association	84,313
Langs Farm Village Association	42,157
Our Place Family & Early Years Centre	37,643
Preston Heights Community Centre	42,157
Wilmot Family Resource Centre	36,841
Motivational Learning Groups	8,307
Future Vision Ministries	1,142
Total	<u>\$906,112</u>

4) Emergency Food Hamper Program

The overall cap for the Emergency Food Hamper Program has also been increased and the rates have been adjusted accordingly. The rates for the Emergency Food Hamper Program have been standardized across all providers. For 2011, a 2% adjustment to the rates has been provided.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: SOCIAL SERVICES BUDGET RESOLUTIONS CONT'D

THAT the Regional Municipality of Waterloo approve the following rates for the Emergency Food Hamper Program effective January 1, 2011:

Program	Amount
Hamper Rate	\$38.75
Diaper Rate	\$ 5.45
Formula Rate	\$13.75

AND THAT the 2011 expenditures for the Emergency Food Hamper program not exceed \$770,000.

5) Dental Program

The proposed dental rates reflect a 2% adjustment subject to approval by the Province of Ontario.

THAT the Regional Municipality of Waterloo approve a 2% increase in rates for basic, emergency and discretionary dental services and denture rates effective April 1, 2011, subject to approval by the Province of Ontario.

6) Homelessness to Housing Strategy

The Region's 2011 base budget includes an economic adjustment for Homelessness to Housing Strategy Programs. The 2011 recommended grants represent a 1.9% increase over the 2010 grants.

THAT the Regional Municipality of Waterloo approve the following Homelessness to Housing Strategy Grants for 2011:

Agency	Amount
House of Friendship	\$ 63,874
YWCA of Kitchener-Waterloo	65,199
Cambridge Shelter Corporation	72,688
Lutherwood	119,224
Argus Residence for Young People	8,937
Reaching Our Outdoor Friends (ROOF)	15,809
Shelter Capacity/Overflow	65,000
Total	<u>\$410,731</u>

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: SOCIAL SERVICES BUDGET RESOLUTIONS CONT'D

7) Funeral Rates

In 2010, the Region approved a rate of \$2,700 for the cost of a funeral for Ontario Works recipients and persons with low income. This was the median for the province in 2010. For 2011, it is recommended that the rate be increased by 2%, to \$2,755 plus applicable taxes.

The Funeral Directors have indicated that they wish an increase of \$948.33 (or 35%) in 2011 to a rate of \$3,648.33. They are asking for increases in the succeeding years to a final rate of \$6,240 in 2014. This reflects their position presented in last year's budget process that they wish to see a rate which fairly reimburses their actual costs. The Funeral Directors were advised of the two public input sessions for 2011.

THAT the Regional Municipality of Waterloo approve a funeral rate of \$2,775 plus applicable taxes effective January 1, 2011.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: GENERAL BUDGET RESOLUTIONS

1. THAT the Regional Municipality of Waterloo approve the following adjustments to be made to the 2011 Regional Budget, as described in the Budget Committee presentation of February 2, 2011:

- a) GRT Fare Increase effective July 1, 2011 for \$450,000;
- b) OW Upload Savings Allocation for Operating Budget for \$257,000

for a total net savings to the base budget of \$707,000.

2. THAT the Regional Municipality of Waterloo approve the 2011 Property Tax Operating Budget with a net levy of \$ (%), excluding Police Services, and the 2011 Property Tax Capital Budget and 2012-2020 Capital Forecast, excluding Police Services, reflecting budget issues presented to Budget Committee as amended.
3. THAT the Regional Municipality of Waterloo approve the Police Services 2011 Property Tax Operating Budget with a net levy of \$118,694,710 (0.75%) and the Police Services 2011 Property Tax Capital Budget and 2012-2020 Capital Forecast as amended.
4. THAT the Regional Municipality of Waterloo repeal By-law Number 10-001, being a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo and that a new Fees and Charges By-law be passed including those fees and charges listed on the March 23, 2011 Budget Committee Agenda.
5. THAT the Regional Municipality of Waterloo establish a Regional Transportation Master Plan (RTMP) Reserve Fund for the purpose of receiving and allocating funds in respect of Transit capital works and operating costs, as identified in the RTMP;

AND THAT annual contributions to the reserve fund shall be approved by Regional Council as part of annual budget deliberations;

AND THAT reserve fund balances are to be allocated annually to Transit capital projects and operating costs in the capital and operating budgets;

AND FURTHER THAT the necessary By-law be approved.

6. THAT the Regional Municipality of Waterloo receive Report F-11-014 for information, as required by *Ontario Regulation 284/09*.

2011 BUDGET

2011 BUDGET INFORMATION

INFORMATION: LIBRARY BUDGET RESOLUTIONS

The Library Committee recommends as follows:

1. THAT the Region of Waterloo Budget Committee approve the following with regard to the Region of Waterloo Library Budget as contained in Report P-LIB-11-002, dated February 15, 2011:
 - a) the 2011 Library Operating Budget with a net levy of \$2,098,871.00;
 - b) the 2011 Library Capital Budget;
 - c) the 2012 - 2020 Library Capital Forecast;
 - d) the distribution of the 2009 Library Operating Surplus.