



Media Release: Friday, January 29, 2016, 4:30 p.m.

Regional Municipality of Waterloo

Community Services Committee

Agenda

Tuesday, February 2, 2016

Approximately 11:00 a.m. (← **Note Time Change**)

Immediately Following Administration and Finance Committee

Regional Council Chamber

150 Frederick Street, Kitchener

-
- 1. Declarations of Pecuniary Interest under the Municipal Conflict Of Interest Act**
 - 2. Delegations**
 - 2.1** Brayden McNeill, Oscar Cole-Arnal and Martin Suter, Alliance Against Poverty re: Transit Access for All
 - 2.2** **PDL-CUL-16-01**, Heritage Planning Advisory Committee – 2015 Highlights and Proposed 2016 Activities (Information) 4
 - i. Marg Rowell, Heritage Planning Advisory Committee

Consent Agenda Items

Items on the Consent Agenda can be approved in one motion of Committee to save time. Prior to the motion being voted on, any member of Committee may request that one or more of the items be removed from the Consent Agenda and voted on separately.

- 3. Request to Remove Items from Consent Agenda**

4. Motion to Approve Items or Receive for Information

4.1 PHE-HPI-16-01, Quarterly Charged/Closed Food Premises Report (Information) 10

4.2 CSD-CHS-16-02, Provincial Budget Approval for Children's Services 15

Recommendation:

That the Regional Municipality of Waterloo increase the 2016 Operating budget for Children's Services by \$ 3,608,838 gross and \$0 net Regional Levy for the administration and delivery of the Provincial Wage Enhancement Program; and

That the Regional Municipality of Waterloo approve the hiring of up to 2.0 temporary full time equivalent staff for the period March 1, 2016 until December 31, 2016 as outlined in report CSD-CHS-16-02, dated February 2, 2016.

4.3 CSD-CHS-16-03, Children's Services Community Partnerships 19

Recommendation:

That the Regional Municipality of Waterloo approve a one time grant in the amount of \$6,000 to White Owl Native Ancestry to assist in the development of an Aboriginal family resource centre;

That the Regional Municipality of Waterloo approve a grant of \$50,000 per annum for 2016, 2017 and 2018 to Conestoga College Institute of Technology and Advanced Learning for the implementation and evaluation of the Ideas Connect partnership model; and

That the 2016 Operating Budget for Children's Services be increased by \$50,000 gross and \$0 net Regional levy as outlined in report CSD-CHS-16-03 dated February 2, 2016.

Regular Agenda Resumes

5. Reports – Public Health and Emergency Services

5.1 PHE-16-01, "Patients First" Discussion Paper and Impact on Public Health (Information) 22



Report: PDL-CUL-16-01

Region of Waterloo

Planning, Development and Legislative Services

Cultural Services

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016

File Code: D25-01

Subject: Heritage Planning Advisory Committee – 2015 Highlights and Proposed 2016 Activities

Recommendation:

For information.

Summary:

The Region's Heritage Planning Advisory Committee (HPAC) has had a very productive and successful year. Highlights from 2015 include: content development for the Region's online Heritage Conservation Toolbox and launch of a series of 17 Practical Conservation Guides for Heritage Properties; creation and facilitation of a workshop entitled, "Cultivating Heritage Gardens and Landscapes;" research and compilation of a Region-wide Public Building Inventory; as well as, the reprinting and distribution of several thousand copies of the Region's four Historic Countryside Tours.

Throughout the year, HPAC provided comments on Regional projects, development applications, environmental assessments, and other processes that had the potential to impact heritage resources of Regional interest. Committee members also participated in events, workshops and conferences in an effort to promote heritage and increase public awareness of the value of heritage conservation. Collectively, the Committee's initiatives have helped with the identification and preservation of significant heritage resources across the Region, as well as to increase support for heritage conservation.

Report:

The Heritage Planning Advisory Committee (HPAC) was established in 1994, in accordance with the Region Official Policies Plan, which states that, "the Region will

maintain a Heritage Planning Advisory Committee to advise the Region on the implementation of the heritage policies in this Plan and other heritage issues of Regional interest, in accordance with the Terms of Reference adopted and periodically reviewed by Regional Council.”

The Committee:

- Advises on heritage matters in accordance with the Regional Official Plan
- Assists with the development and implementation of heritage policy
- Comments on policies, plans, programs or legislation of other bodies for the promotion and/or conservation of heritage in the Region
- Serves as a forum for soliciting representation from diverse viewpoints on particular heritage issues
- Endeavours to increase public awareness and understanding of heritage resource conservation

HPAC is comprised of volunteer members who are appointed by Regional Council. The members are chosen for their interest and experience in matters related to cultural heritage. The 2015 members were:

- Councillor Wayne Wettlaufer (January – June)
- Councillor Elizabeth Clarke (September – December)
- Carolyn Coakley, Chair
- Margaret Rowell, Vice-Chair
- Brad Paddock
- Elizabeth Thorsen
- Ron Hackett
- Natalie Hardacre
- Elizabeth Waters Heinrichs
- Wendy Wright Cascaden
- Bonnie Bryant (February – December)
- Grace Ersoy (February – December)
- Ben Benninger (February – December)
- Barbara Wallace (Friends of Joseph Schneider Haus)
- Alison Jackson (Friends of Waterloo Region Museum)

2015 Highlights

During 2015, HPAC undertook the following initiatives:

Advisory Work

- Provided input on Regional projects that had the potential to impact significant heritage resources, including road rehabilitation projects on King Street in Uptown Waterloo, Black Bridge Rd., Fischer Hallman Rd., Fountain St., Dundas St., and

road improvement projects in Ayr, Baden, Petersburg and Bloomingdale.

- Worked with project teams to develop a bridge barrier design for the reconstruction of the Blair Bridge on Fountain Street, which spans the Grand River adjacent to the Blair Village Heritage Conservation District.
- Provided comments on development applications, environmental assessments, and other processes that may impact heritage resources of Regional interest, such as the William St. and Strange St. Water Supply Systems Class Environmental Assessment in Waterloo and Kitchener, respectively; the Black Bridge Road Cultural Heritage Landscape Technical Study in Cambridge; and the development of the East Side Lands.

Policy Work

- Supported the City of Cambridge in their work to conserve the significance of the Black Bridge area as a Cultural Heritage Landscape, in keeping with the “Implementation Guideline for Cultural Heritage Landscape Conservation”.
- Provided cultural heritage comments to further inform the selection of railing designs for bridge rehabilitation or reconstruction projects that require a PL-2 crash tested barrier.
- Continued to work with Transportation Planning and Design & Construction staff to examine existing policy and best practices, to identify supportive standards for, and approaches to, road improvements in historic rural villages.
- Contributed cultural heritage related feedback to the Regional response for the Co-ordinated Review of Ontario’s Land Use Plans, including the Growth Plan for the Greater Golden Horseshow, Niagara Escarpment Plan, the Oak Ridges Moraine Conservation Plan, and the Greenbelt Plan.
- Established Award Nomination Guidelines for HPAC to ensure transparency and consistency in the nomination approach of individuals and groups for recognition awards that acknowledge regionally significant contributions to heritage conservation.

Collaborative Work with Others

- Hosted the Ministry of Tourism, Culture and Sport’s workshop entitled, “Heritage Conservation in Ontario: Fundamentals for Municipal Heritage Committees” (October).
- Participated in heritage workshops, displays and conferences including the Waterloo Regional Heritage Foundation’s Annual Heritage Showcase (February), the Grand River Heritage Day Workshop in Guelph (February), the Ontario Heritage Conference (May), and Doors Open Waterloo Region (September).

- Worked with the Waterloo Regional Heritage Foundation's Allocation & Finance Committee to explore ways to promote the Foundation's granting program to property owners and municipal heritage committees across the Region.

Building Public Awareness of the Value of Regional Heritage

- Developed and facilitated a workshop entitled, "Cultivating Heritage Gardens and Landscapes," to raise awareness of the composition of gardens and landscapes that reflect the architectural traditions of Waterloo Region.
- Published and launched a series of 17 Practical Conservation Guides for Heritage Properties that outline ways to conserve each element of a historic structure or landscape based on best practices gathered from respected sources.
- Researched, compiled and presented the findings of a two-part study inventorying public buildings found in Waterloo Region. The document inventories purpose built public structures that have played a central role in the formation and function of the many historic communities in the Region.
- Continued to enhance and expand content for the online Heritage Conservation Toolbox as part of the Region's website, while working with the local North Waterloo Region branch of the Architectural Conservancy of Ontario (ACO) to develop and distribute new educational content.
- Participated in the 13th annual Doors Open Waterloo Region event by hosting the newly restored former Waterloo County Courthouse (September).
- Reprinted and distributed thousands of copies of the Region of Waterloo Historic Countryside Tours to venues and events across to the Region.
- Began research and drafting text for interpretive plaques for the Huron Road Bridge in Kitchener as part of the Heritage Bridges Recognition Program, and the newly reconstructed Manitou Dr. Bridge to commemorate the historic community of German Mills. Research was also begun for a series of plaques interpreting the history of the area that will comprise the East Side Lands.

Recognition & Awards

The Committee nominated candidates for the Ontario Heritage Trust Awards (February), the Ontario Volunteer Service Awards (April), and the Waterloo Regional Heritage Foundation Awards (June).

Proposed Activities for 2016

In 2016, HPAC will continue to provide comments on road rehabilitation projects, development applications, environmental assessments, and other processes that may impact cultural heritage resources as outlined in the Committee Terms of Reference. In addition, the Committee plans to:

- Launch the Public Building Inventory, publish the inventory online, and distribute hardcopies to libraries and municipal offices across the Region.
- Finalize the Implementation Guideline for Conserving Regionally Significant Heritage Resources (RSHR), research potential RSHR, and recommend their formal identification to Council.
- Install and unveil an interpretive plaque at the Huron Road Bridge in Kitchener as part of the Heritage Bridges Recognition Program, and another interpretive plaque at the newly reconstructed Manitou Dr. Bridge to commemorate the historic community of German Mills.
- Continue to work with Regional staff to examine existing policy and best practices, to identify supportive standards for, and approaches to, road improvements in historic rural villages.
- Continue to promote the importance of Cultural Heritage Landscape (CHL) conservation and identification to area municipalities and continue to provide comments to staff and area municipalities on CHL policies.
- Explore educational initiatives that encourage the adaptive reuse of built heritage resources and work to build a stronger understanding of the various standards and guidelines that inform heritage conservation in Canada.
- Publish an educational summary document focusing on Regional archaeological resources.
- Promote public education and public awareness of the Region's heritage resources by participating in Doors Open Waterloo Region, and other conferences and workshops locally, provincially and nationally.

Area Municipal Consultation/Coordination

The agenda and minutes of Heritage Planning Advisory Committee meetings are circulated to all Area Municipalities, and this report will be distributed for information.

Corporate Strategic Plan:

The work of the Heritage Planning Advisory Committee primarily supports Strategic Focus Area 1 - Thriving Economy, specifically objective 1.3 Enhance arts, culture and heritage opportunities to enrich the lives of residents and attract talent and visitors.

The Committee's initiatives planned for 2016 represent both the finalization of projects started under the previous Strategic Plan, as well as new initiatives which support the 2015- 2018 Strategic Actions identified by Planning Development and Legislative Services, and by Transportation and Environmental Services under Focus Area 3 – Sustainable Transportation.

Financial Implications:

The work of the Heritage Planning Advisory Committee is supported by Planning, Development and Legislative Services staff through the use of Council-approved funds.

Other Department Consultations/Concurrence:

Nil.

Attachments:

Nil.

Prepared By: Lindsay Benjamin, Cultural Heritage Planner

Approved By: Rob Horne, Commissioner, Planning, Development and Legislative Services



Report: PHE-HPI-16-01

Region of Waterloo

Public Health

Health Protection and Investigation

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016 **File Code:** P10-30

Subject: Quarterly Charged/Closed Food Premises Report

Recommendation:

For information

Summary:

This report is a summary of food premises enforcement activities conducted by Public Health Inspectors in Public Health for the fourth quarter of 2015.

Food premises enforcement activities have been reported to Community Services Committee as per Committee request on a quarterly basis since 2007, in order to enhance transparency and access to information.

The information in this report aligns with what is posted on our online disclosure website of food premises inspection results established in 2004, which was first enhanced in 2007 and further enhanced in 2014, named **“Check It! We Inspect it”** (checkit.regionofwaterloo.ca).

Food premises inspection results are readily accessible to the public online, through a Public Health Inspector telephone intake line and either walk-in service in Waterloo (99 Regina Street) or by appointment in Cambridge (150 Main Street) as part of an ongoing commitment to transparency and timely customer service.

Report:

During the fourth quarter of 2015, 4 establishments were ordered closed and 6 establishments were charged under the Health Protection and Promotion Act, Ontario Food Premises Regulation 562 (See Table 1: Food Safety Enforcement Activity).

Food premises charges and closures can be viewed on the **Check it! We Inspect it!** Public Health Inspection Reports website, Enforcement Actions Page, for a period of up to 6 months from the date of the charge or closure. Every food premises charged has the right to a trial and every food premises ordered closed, under the Health Protection and Promotion Act, has the right to an appeal to the Health Services Appeal and Review Board.

Ontario Public Health Standards:

The goal of the Food Safety program as outlined in the Ontario Public Health Standards is to prevent or reduce the burden of food-borne illness. Conducting routine inspections, complaint investigations, following up on suspect food-borne illnesses, and balancing education and enforcement for operators to achieve compliance with legislative requirements in food premises are among the activities that Public Health administers to reduce the burden of food-borne illness.

Under the Health Protection and Promotion Act, Region of Waterloo Council serves as Waterloo Region's Board of Health. Boards of Health are expected to adhere to the Ontario Public Health Standards, which outline the expectations for providing public health programs and services. This report provides information related to compliance with the Food Safety Protocol of the Ontario Public Health Standards.

Corporate Strategic Plan:

Healthy and Safe Communities: Support safe and caring communities that enhance all aspects of health.

Financial Implications:

Food premises enforcement activities are completed by Public Health Inspectors funded within existing resources in Region of Waterloo Public Health's cost shared budget (75% provincial/25% regional tax levy). The province provides an additional allocation of \$59,100 in 100% base funding for enhanced food safety initiatives locally; this enables a larger number of inspections and re-inspections of permanent, seasonal or temporary food premises than would be accomplished within the cost shared budget.

Other Department Consultations/Concurrence:

Nil

Attachments:

Table 1: Food Safety Enforcement Activity

Prepared By: Aldo Franco, Manager Food Safety, Recreational Water, Small Drinking Water Systems, Private Well Water and Waterloo and Area Team

Approved By: Dr. Liana Nolan, Commissioner / Medical Officer of Health

Table 1: Food Safety Enforcement Activity

Closures				
	Name Of Establishment	Reason for the Order	Date of Order	Status
1	Eclipse Asian Cuisine B6 1 Hespeler Rd Cambridge	Failure to prevent contamination of food from rodents	October 14	Reopened on October 16
2	The Brownstone Gastropub 39 Queen St. E., Cambridge	Failure to prevent contamination of food from rodents	October 22	Reopened on October 26
3	Dragon City Chinese Restaurant 130 Cedar St., Cambridge,	Failure to prevent contamination of food from insects (cockroach)	November 2	Reopened on November 3
4	Rincon Latino Mini Mart 108-215 Highland Rd W, Kitchener	Failure to prevent contamination of food from rodents	November 16	Reopened on November 19

		Charges		
	Name Of Establishment	Date of Charges	Charge	Total Charge
1	Crabby Joe's 80 Dundas St. S., Cambridge	Two Provincial Offences Notices issued for infractions observed on October 5	Fail to maintain mechanical dishwasher to provide sufficient chemical solution rinse (\$120) Use food preparation equipment not in good repair (\$120)	\$240
2	McMullan's 188 Highland Rd W, Kitchener	One Provincial Offence Notice issued for infraction observed on October 21	Operate food premise maintained in a manner adversely affecting sanitary condition (\$120) Fail to maintain mechanical dishwasher to provide sufficient chemical solution rinse (\$120)	\$240
3	Hanning House (Retirement Home) 540 Queenston Rd, Cambridge	One Provincial Offence Notice issued for infraction observed on October 27	Operate food premise maintained in a manner adversely affecting sanitary condition (\$120)	\$120
4	Pure Juice Bar and Kitchen 101 – 305 King St W, Kitchener	One Provincial Offence Notice issued for infraction observed on November 13	Fail to maintain mechanical dishwasher to maintain wash water between 60C and 71C (\$120)	\$120
5	Double Double Pizza 115 Christopher Dr., Cambridge	One Provincial Offence Notice issued for infraction observed on November 16	Use dirty cloth for cleaning tables. (\$120)	\$120
6	Oriental Sports Club 1054 Shellard Rd, North Dumfries	Two Provincial Offence Notice issued for infraction observed on December 11	Fail to protect food from contamination or adulteration (\$300) Fail to have test reagent available at place of sanitation. (\$60)	\$360



Report: CSD-CHS-16-02

Region of Waterloo
Community Services
Children's Services

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016

File Code: S04-20

Subject: Provincial Budget Approval for Children's Services

Recommendation:

That the Regional Municipality of Waterloo increase the 2016 Operating budget for Children's Services by \$ 3,608,838 gross and \$0 net Regional Levy for the administration and delivery of the Provincial Wage Enhancement Program; and

That the Regional Municipality of Waterloo approve the hiring of up to 2.0 temporary full time equivalent staff for the period March 1, 2016 until December 31, 2016 as outlined in report CSD-CHS-16-02, dated February 2, 2016.

Summary:

This report provides information on the final 2016 Provincial budget approval for Children's Services. The budget identifies a reduction in the base operating budget and an increase in one time funding related to the Provincial Wage Enhancement program.

Report:

On January 12, 2016, Committee received an information report providing an overview of the preliminary Provincial budget approval for Children's Services. At that time two key funding allocations were not available. On January 19, 2015 the Province provided further details on the 2016 calendar year allocation.

Funding for the licensed Early Learning and Child Care (ELCC) system is provided to the Region of Waterloo as the Consolidated Municipal Service Manager. Under historical cost sharing agreements the Region of Waterloo also has a required contribution relating to core service delivery.

The chart below provides a comparison of the allocations received to date between 2015 and 2016.

	2015 Allocation	2016 Allocation	2015/16 Change
Core Service Delivery	\$25,395,149	\$26,339,101	\$943,952
Child Care Subsidy			
Special Needs Supports			
Operating Funding for ELCC			
Special Purpose Grants			
Repairs & Maintenance	\$100,632	\$99,828	(\$804)
Rural	\$8,062	\$8,142	\$80
Cost of Living	\$989,477	\$1,010,426	\$20,949
FDK Transition	\$2,111,679	\$2,157,818	\$46,139
Transformation	\$197,629	\$195,681	(\$1,948)
Language	\$1,116,099	\$1,127,260	\$11,161
Aboriginal	\$74,876	\$128,382	\$53,506
Quality/Capacity Building	\$241,425	\$245,783	\$4,358
Utilization Adjustment	\$2,607,123	\$1,599,537	(\$1,007,586)
Capping Adjustment	(\$222,506)	(\$178,579)	\$43,927
Small Water Works	\$2,648	\$2,648	-
Capital Retrofit Funding	\$291,432	\$72,279	(\$219,153)
Total	\$32,913,725	\$32,808,306	(\$105,419)
Wage Enhancement Grants	\$3,376,598*	\$6,753,196*	\$3,376,598
Wage Enhancement Admin.		\$337,660*	0
ECD Planning - Regular	\$59,100	\$59,100	0
ECD Planning - Aboriginal	\$8,400	\$8,400	0
TOTAL	\$36,357,823	\$39,966,661	\$3,608,838*

*Represents calendar year approvals

Operating Budget Impact

A significant impact is noted in the utilization adjustment grant due to reduction in 100% Regional tax levy funding contribution over the past three years. Provincial funding (100%) has increased in the Core Services envelope for 2016 which has helped to mitigate any significant impact on funding for the ELCC community and will allow the Region to maintain current service levels. The lack of any funding increase does put pressures on the Region's ability to support growth and expansion of licensed ELCC services.

Provincial Wage Enhancement Program Grant

In 2015 a new Provincial initiative called the Wage Enhancement Program Grant was implemented which provided up to \$1 per hour for staff working in licensed child care programs or caregivers working with a licensed home child care agency. The Region of Waterloo administers this program, as the flow through agency for the Province. The funding for this program has doubled in 2016 from the 2015 levels. The increase in funding provides an additional \$1 per hour to eligible program staff. Licensed child care operators must submit a detailed application to the Region of Waterloo to determine what positions are eligible for the grant funding. The Province has also provided a one time allocation related to administrative costs again for 2016 to provide the needed resources for municipalities and operators to address the administrative requirements.

The increase in 100% Provincial funding for Wage Enhancement and Administration represents an increase to the total budget. It is important to note that any portion of these funds not used for the purposes intended is returned to the Province at close of the calendar year.

Corporate Strategic Plan:

This report supports the Region's 2015-2018 Corporate Strategic Plan, Focus Area 4: Healthy, Safe and Inclusive Communities; Strategic Objective 4.1: (to) support early learning and child development.

Financial Implications:

The 2016 Operating Budget approved by Regional Council was prepared using the 2015 Ministry approval. The approved 2016 budget for Children's Services currently totals \$36,357,823. The Provincial funding provided for 2016 totals \$39,966,661 representing an increase in calendar year funding totalling \$3,608,838 in 100% provincial funding.

The following table summarizes the 2015 and 2016 approvals:

	2015 Approval	2016 Approval	Change	% Change
Operating Allocation	\$32,913,725	\$32,808,305	\$(105,420)	(0.3)
Wage Enhancement	3,376,598	6,753,196	3,376,598	100.0
Wage Enhancement Administration		337,660	337,660	-
ECD Programs	67,500	67,500	-	-
Total	\$36,357,823	\$39,966,661	\$3,608,838	9.9

The 2016 Provincial budget allocation relating to ongoing annual funding represents a reduction of \$105,419 (0.3%) from the 2015 approval. The programs impacted by this change are 100% funded by the Province and as a result the reduction will not impact on current service levels.

The 2016 approval increases funding for wage enhancement (\$3,376,598 or 100%) and provides funding for administration of wage enhancement program. Both allocations are 100% funded by the Province and are for 2016 only. The 2.0 temporary full time equivalents will be funded by the administration allocation.

The 2016 approval requires a regional contribution of \$5,270,378 to meet cost sharing obligations. The 2016 budgeted regional contribution (property tax levy) of \$7,803,324 exceeds the requirement by \$2,532,946.

Other Department Consultations/Concurrence:

The assistance of Finance is required to support payments and monitor expenditures to the ELCC community.

Attachments

Prepared By: Nancy Dickieson, Director, Children's Services

Approved By: Douglas Bartholomew-Saunders, Commissioner, Community Services



Report: CSD-CHS-16-03

Region of Waterloo
Community Services
Children's Services

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016

File Code: S04-20

Subject: Children's Services Community Partnerships

Recommendation:

That the Regional Municipality of Waterloo approve a one time grant in the amount of \$6,000 to White Owl Native Ancestry to assist in the development of an Aboriginal family resource centre;

That the Regional Municipality of Waterloo approve a grant of \$50,000 per annum for 2016, 2017 and 2018 to Conestoga College Institute of Technology and Advanced Learning for the implementation and evaluation of the Ideas Connect partnership model; and

That the 2016 Operating Budget for Children's Services be increased by \$50,000 gross and \$0 net Regional levy as outlined in report CSD-CHS-16-03 dated February 2, 2016.

Summary:

Nil.

Report:

This report provides an overview for Committee on two partnerships that have evolved over the past few years between the Region of Waterloo, Children's Services and community organizations. Below is a description of each project.

1.0 White Owl Native Ancestry

Children's Services has been engaged with the Aboriginal, First Nations, Metis and Inuit community over the past five years. During 2015 staff engaged in further conversations

with White Owl Native Ancestry on the community related to children and families. A great deal of interest was expressed around the development of an Aboriginal family resource centre and needs assessment for a licensed child care centre. One of the barriers identified to moving this concept forward was the availability of resources to research options, funding sources and to develop an implementation plan. Children's Services has agreed to provide one time funding support to White Owl to select and contract a consultant who will be able to provide the necessary expertise and cultural knowledge to support a process. A small portion of the Provincial Early Child Development Planning funds provides for some financial support for municipalities to engage in community planning with the Aboriginal community. In 2015, \$6,000 was provided to White Owl through a Memorandum of Understanding, an additional \$6,000 is proposed in 2016 for continuation and completion of the scope of work. Staff are excited by this opportunity to support and continue work within the community.

2.0 Conestoga College

In 2015 a joint proposal between Conestoga College and Region of Waterloo, Children's Services, was submitted to the Federal government for a Social Sciences and Humanities Research Council grant (SSHRC). To be implemented over a three year period, the project would address the SSHRC future challenge area of determining new ways of learning. The project proposes to implement and evaluate 'Ideas Connect', a partnership model for social innovation that demonstrates mutual gain for community based decision making and service transformation, and career-focused post-secondary education. The proposal was approved and provides a grant totalling \$240,000 over the next three years. The grant combined with in-kind contributions from Conestoga College and the Region of Waterloo, Children's Services has an estimated value of over \$500,000. It is proposed that funding for this project totalling \$50,000 per year for three years be approved with funding provided through the Best Start Unconditional Grant. The funding would flow on an annual basis beginning early in 2016 through a service agreement with Conestoga College. This project would begin in the first quarter of 2016 once staffing resources have been hired by Conestoga College. This project brings together, research, innovative practice and new approaches to post secondary learning and is anticipated to support the transformational changes unfolding in early learning and child care.

Corporate Strategic Plan:

This report supports the Region's 2015-2018 Corporate Strategic Plan, Focus Area 4: Healthy, Safe and Inclusive Communities; Strategic Objective 4.1: (to) support early learning and child development.

Financial Implications:

Funding for the White Owl Native Ancestry will be accommodated within the approved 2016 Children's Services operating budget.

The grant to Conestoga College, totalling \$150,000 over three years, will be funded by the Best Start Grant fund. Sufficient funding is available within the overall Best Start Grant fund to accommodate this expenditure. The Best Start Grant was received by the Region from the Province of Ontario a number of years ago. The uncommitted balance of the grant is \$534,564.

Other Department Consultations/Concurrence:

The assistance of Finance is required to support and monitor expenditures.

Attachments

Nil.

Prepared By: Nancy Dickieson, Director, Children's Services

Approved By: Douglas Bartholomew-Saunders, Commissioner, Community Services



Report: PHE-16-01

Region of Waterloo

Public Health and Emergency Services

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016

File Code: P01-80

Subject: “Patients First” Discussion Paper and Impact on Public Health

Recommendation:

For information

Summary:

The Minister of Health is currently seeking feedback on the Ministry’s “Patients First” discussion paper. The Association of Local Public Health Agencies (aLPHa) is in the process of drafting a response on behalf of local Boards of Health. The Ministry is accepting feedback from the public and all stakeholders until the end of February. The key focus of the discussion paper is on improving patient care through health system integration and health system planning.

Public Health Impact

There is an impact on Public Health in the proposal. It calls for the

“integration of local population and public health planning, and formalization of linkages between Local Health Integration Networks (LHINs) and public health units.”

LHINs would benefit from greater access to public health expertise when planning patient care services.

“LHINs would be responsible for accountability agreements with public health units. Ministry funding for public health units would be transferred to LHINs for allocation to public health units.”

“Local Boards of Health (i.e. Regional Council) would continue to set budgets, and Public Health services would continue to be managed at the

municipal level. The Ministry would continue to play a strong role in setting standards and performance targets.”

In general, public health staff supports LHINs working more closely together with Medical Officers of Health. Public Health possesses skills and information which can assist in health system planning for patient care. Public Health staff also support the concurrent Ontario Public Health Standards review process, entitled “modernization of the Ontario Public Health Standards” (including the Ontario Public Health Organizational Standards). It is critical that standards continue to be set provincially for consistency, and to ensure that the traditional role of Public Health in prevention, health protection, health promotion and population health continues to be strengthened and effective. It is important to acknowledge that the health system planning work proposed in “Patients First” would be an additional responsibility for Public Health over and above what is currently prescribed in the Ontario Public Health Standards (OPHS). The OPHS modernization process is under way, with recommendations for updated standards expected by the end of 2016. AMO has representation on the Executive Steering Committee for the OPHS modernization process.

As described in the “Patients First” discussion paper, there will be an Expert Panel on the potential opportunities for the future relationship between LHINs and Public Health. Once struck, it will be important to watch. The composition, mandate and timing are unclear.

Report:

Patients First

The Patients First discussion paper was released by the Ministry of Health and Long Term Care on December 17, 2015. The paper outlines proposed changes for the health system. In particular, as quoted from the Patients First discussion document, the proposed structural changes would have

“Local Health Integration Networks (LHINs):

- assume responsibility for home and community care and system integration,
- have greater involvement with primary care and
- have improved linkages for population health planning.”

The proposal seeks improvements in four key areas:

- 1) more effective integration of services and greater equity
- 2) timely access to primary care, and seamless links between primary and other services

- 3) more consistent and accessible home and community care
- 4) stronger links between population and public health and other services

Public Health Impact

While not the primary focus of the report, the specific gap relevant for Public Health that the report wishes to address is

- “public health services are disconnected from the rest of the health care system, and population health is not a consistent part of health system planning”

The report calls for “stronger links between population and public health and other health services”. It proposes to “integrate local population and public health planning with other health services, and to formalize linkages between LHINs and public health units.”

- “The Medical Officer of Health would work closely with LHINs to plan population health services
- LHINs would be responsible for accountability agreements with public health units, and Ministry funding for public health units would be transferred to LHINs for allocation to public health units
- Local Boards of Health (ie Regional Council) would continue to set budgets, and public health services would be managed at the municipal level
- The Ministry would continue to play a strong role in setting standards and performance targets, to ensure consistency across the province”

Specific proposals include:

- “The Ministry would create a formal relationship between the Medical Officer of Health and each LHIN, empowering Medical Officers of Health to work with LHIN leadership to plan population health services.”
- “The Ministry would transfer dedicated provincial funding for public health units to the LHINs for allocation to public health units. The LHINs would ensure that all transferred funds would be used for public health purposes.”
- “The LHINs would assume responsibility for the accountability agreements with public health units.”

- “Local boards of health (i.e. Regional Council) would continue to set budgets.”
- “The respective boards of health, as well as land ambulance services, would continue to be managed at the municipal level.”
- “As part of a separate initiative to support more consistent public health services across the province, the Ministry is modernizing the Ontario Public Health Standards and Organizational Standards to identify gaps and duplication in service delivery, determine capacity and resource needs, and develop options for greater effectiveness.”
- “The Ministry will appoint an Expert Panel to advise on opportunities to deepen the partnership between the LHINs and public health units, and how to further improve public health capacity and delivery.”

Questions for discussion suggested in the proposal:

- “How can public health be better integrated with the rest of the health system?”
- What connections does public health in your community already have?
- What additional connections would be valuable?
- What should the role of Medical Officers of Health be in informing or influencing decisions across the health care system?”

For access to the full Patients First Discussion Paper please use the following link:

http://www.health.gov.on.ca/en/news/bulletin/2015/docs/discussion_paper_20151217.pdf

Analysis

In general, public health staff supports LHINs working more closely together with Medical Officers of Health. Public Health possesses skills and information which can assist in health system planning for patient care. It is important to acknowledge that the health system planning work proposed in Patients First would be an additional responsibility for public health over and above what is currently prescribed in the Ontario Public Health Standards (OPHS). It is critical that standards continue to be set provincially for consistency, and to ensure that the traditional role of public health in prevention, health protection, health promotion and population health continues to be strengthened and effective. Public Health staff supports the current OPHS review process, entitled the “modernization of the Ontario Public Health Standards” (including the Ontario Public Health Organizational Standards). The OPHS modernization process

is under way, with recommendations expected by the end of 2016. AMO has representation on the Executive Steering Committee for the OPHS modernization process.

The mismatch in boundaries between LHINs and Public Health units is a practical issue for flowing funding that impacts many other health units and LHINs, but does not directly impact Region of Waterloo, as we are contained entirely within one LHIN. The governance structure for Region of Waterloo Public Health would remain unchanged, under this proposal.

From the “Patients First” discussion paper, the Expert Panel on the relationship between LHINs and Public Health, once struck, will be important to watch. The composition, mandate and timing are unclear.

Corporate Strategic Plan:

This item relates to focus area 4) Healthy and Safe Communities

Financial Implications:

Nil

Other Department Consultations/Concurrence:

Nil

Attachments

- A) Ministry letter regarding Patients First
- B) Ministry letter regarding Ontario Public Health Standards modernization
- C) alPHa news release

Prepared By: Dr. Liana Nolan, Commissioner Public Health and Emergency Services and Medical Officer of Health

Approved By: Dr. Liana Nolan, Commissioner Public Health and Emergency Services and Medical Officer of Health

Ministry of Health
and Long-Term Care

Office of the Minister

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DEC 17 2015

HLTC2980IT-2015-1706

Mr. Lorne Coe
Chair
Association of Local Public Health Agencies
2 Carlton Street, Suite 1306
Toronto ON M5B 1J3

Dear Mr. Coe:

Over the past several years, Ontario's care providers and health system partners have worked hard to create meaningful change across the system. There has been significant progress in access to primary care, a greater focus on health promotion, and more supports at home and in the community.

Although there have been many meaningful accomplishments, the Ontario health care system remains characterized by excellent services that are separate in their delivery and funding. This affects access, quality, and consistency of care. We believe that our system needs structural change to improve delivery and sustainability of the services that Ontarians rely on.

The ministry has released *Patients First: A Proposal to Strengthen Patient-Centred Health Care in Ontario*, a discussion paper that outlines proposed changes for the health system. The proposed structural changes would see Local Health Integration Networks assume responsibility for home and community care and system integration, and have greater involvement with primary care, and improved linkages with population health planning. The discussion paper can be found here: <http://www.health.gov.on.ca/en/news/bulletin/>.

As a public health specialist and family doctor, I know how important our public health units are to the strength and efficacy of our health system. The ministry's proposal envisions a formalized relationship between public health units and LHINs to build on the collaboration already underway in the system, and ensure they have a voice in health care planning. The ministry believes that population and public health priorities should inform health planning, funding and delivery in Ontario's health care system.

.../2

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Mr. Lorne Coe

The ministry is committed to a meaningful engagement process that includes all health system partners, including public health stakeholders. I look forward to receiving your feedback to help the ministry achieve its goal of building a health care system that is more responsive to local needs, is better connected, drives quality and performance, and enhances transparency for providers and patients, clients and their families.

Yours sincerely,



Dr. Eric Hoskins
Minister

c: Ms. Linda Stewart Executive Director, Association of Local Public Health Agencies
Dr. Miriam Klassen, Chair, Council of Medical Officers of Health

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and Long-Term Care**

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HLTC2976MC-2015-231

November 16, 2015

Dear Board of Health Chairs and Medical Officers of Health:

When I released the *Patients First: Action Plan for Health Care*, I committed to transforming our health care system to make it more transparent, accountable, and sustainable.

Our government continues to work toward this commitment, and I am pleased to formally announce a review and modernization of the Ontario Public Health Standards (OPHS).

The OPHS modernization will result in a renewed set of program standards that are responsive to emerging evidence and priority issues in public health and are aligned with the government's strategic vision and priorities for public health within a transformed health system.

An Executive Committee is currently being established to provide strategic leadership to oversee the modernization. An Advisory Committee will be convened to provide expert advice and make recommendations on a set of evidence-based standards, reflective of current accepted practice, that will support system accountability, transparency, and demonstrate value for money.

Work on the OPHS modernization will begin shortly and will conclude December 2016.

Throughout the modernization exercise, there will be extensive consultation and engagement with the public health community and others. I look forward to continuing to work with you to deliver on our shared goal of ensuring the good health of all Ontarians.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Eric Hoskins'.

Dr. Eric Hoskins
Minister

c: Dr. Robert Bell, Deputy Minister
Dr. David C. Williams, Acting Chief Medical Officer of Health
Roselle Martino, Executive Director, Public Health Division
Jackie Wood, Acting Assistant Deputy Minister, Health Promotion Division

1671-01 (03/04)

7530-4658



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Providing leadership in public health management

NEWS RELEASE

December 17, 2015

For Immediate Release

Patients First - New Government Proposal for Ontario Health System

TORONTO – On behalf of member medical officers of health and boards of health, the Association of Local Public Health Agencies (alPHa) would like to congratulate the Minister of Health on the release of his proposed vision for the health system in Ontario. We are pleased to see the population health expertise of local public health recognized in the discussion paper.

"I am very pleased to see a strong role for local public health included in Patients First," says Dr. Miriam Klassen, Chair of the Council of Ontario Medical Officers of Health. "We look forward to reviewing the proposal put forward by government and providing input to ensure that investments in keeping people healthy remain a cornerstone of the pledge to change and improve Ontario's health system."

While improving the system that cares for the sick and injured is important, an essential part of the transformation is a stronger focus on keeping people healthy.

"That's where local public health comes into play," says alPHa Vice-President, Dr. Valerie Jaeger, Medical Officer of Health for Niagara Region. "We create hubs for innovation and cross-sector collaboration in communities across Ontario; providing essential leadership in the development of policies, programs and services that support population health and health equity. We look forward to being part of a transformation committed to improving health outcomes for all Ontarians."

It is now understood that good health comes from a variety of factors and influences, the majority of which are not related to the health care delivery system. In addition to working with primary care in communities across Ontario, local public health will continue to focus on its mandate to advance the factors that contribute to the health and well-being of the population through multi-sectoral partnerships at the municipal level, and advocacy for all of government approaches to healthy public policy.

About alPHa

The Association of Local Public Health Agencies (alPHa) is a non-profit organization that provides leadership to Ontario's boards of health and public health units. The Association works with governments and other health organizations, to advocate for a strong and effective local public health system in the province, as well as public health policies, programs and services that benefit all Ontarians.

About COMOH

The Council of Ontario Medical Officers of Health (COMOH) is a section of alPHa that provides a forum for local medical officers of health and associate medical officers of health to take leadership on issues that are important to the overall health of the communities they serve.

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For more information regarding this news release, please contact:

Linda Stewart
 Executive Director
 (416) 595-0006 ext. 22
 linda@alphaweb.org



Report: COR-TRY-16-12

Region of Waterloo
Corporate Services
Treasury Services (Procurement)

To: Chair Geoff Lorentz and Members of the Community Services Committee

Date: February 2, 2016 **File Code:** F18-30

Subject: Ambulance Chassis Purchase

Recommendation:

That the Regional Municipality of Waterloo approve the purchase of four (4) General Motors diesel chassis at a cost of \$149,600 plus all applicable taxes from Demers Ambulance Manufacturers Inc as outlined in report COR-TRY-16-12 dated February 2, 2016.

Summary:

The Region's current complement of ambulances operates on a GM diesel chassis. The manufacturer has advised that orders for this product will not be accepted after Friday February 5, 2016. A replacement product for the GM chassis has not been identified. Due to the Region's requirement for replacement ambulances in 2017 and 2018, it is prudent to purchase four (4) chassis prior to the deadline. Subject to Committee approval, it is staff's intention to act on such approval in advance of the February 5th deadline and before the next Regional Council meeting.

Report:

The Region's current complement of ambulances operates on a GM diesel chassis. On Friday January 22, 2016, the Region received confirmation from Demers Ambulance Manufactures Inc. ("Demers," the Region's Vendor of Record (VOR) for the Region's Type III Ambulances for a three (3) year period ending December 31, 2018) that GM diesel chassis orders for Ambulance units will be discontinued and orders will not be received after Friday February 5, 2016. At this time, no replacement product for the GM chassis has been identified.

The Region's approved 2016-2025 Capital program includes the replacement of two (2) ambulances in 2017 and a further seven (7) in 2018. These numbers do not include any potential service enhancements to be considered in 2017 or 2018 nor any replacements that may be required due to unforeseen events such as accidents. Orders have already been placed for the vehicles approved in the 2016 budget.

As no replacement product for the GM chassis has been identified, there is an operational risk to the Region that could result from the current fleet of ambulances not being replaced in a timely fashion. Furthermore, there is a financial risk to the Region if the replacement product is more expensive than the current chassis.

To offset these risks, it is recommended that four (4) GM diesel chassis be ordered at this time and upon receipt will be placed in inventory. Physical delivery of the assets will be to Demers. As the ambulances are completed and put into service, the cost of the chassis will be charged to the capital budget. It is expected that all 4 ambulances will be delivered to the Region in 2017. The 2017-2026 Capital program will reflect the anticipated timing of delivery.

As noted previously, Demers has been established as the Region's Vendor of Record (VOR) for the Region's Type III Ambulances for a three (3) year period ending December 31, 2018. This allows the Region to purchase the chassis from Demers during this three year period without having to issue a tender while still retaining the right to have a competitive process.

Corporate Strategic Plan:

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to ensure Regional programs and services are efficient, effective and provide value for money under Strategic Focus Area 5, Responsive and Engaging Government Services.

Financial Implications:

The Region's approved 2016-2025 Capital program includes replacement of two (2) ambulances in 2017 and seven (7) in 2018. Vehicle replacements are funded by the Region's vehicle replacement reserve. The cost of each chassis is \$37,400 plus HST. The total cost of four chassis will be as follows:

Four Chassis	\$149,600
Applicable Net HST of 1.76%	<u>2,633</u>
Total Cost	<u><u>\$152,233</u></u>

The chassis will be placed into the Region's inventory. As they are put into service, the cost will be charged to the capital budget in the appropriate year (likely 2017 for all four). No changes to the 2016-2025 Capital program are required.

Other Department Consultations/Concurrence:

Paramedic Services and Fleet Services staff were consulted in the preparation of this report.

Prepared By: Rick Ellig, Manager, Fleet Services

Lisa Evans, Manager, Procurement/Chief Purchasing Officer

Approved By: Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer



Office of the City Clerk

I hereby certify that the following is a true and correct copy of a resolution, being New Motion 2 unanimously approved by Kingston City Council at its regular meeting held on December 15, 2015:

Whereas the 2011 National Household Survey confirmed that 14.9% of the population live in low income circumstances, a percentage exceeded in the City of Kingston where the percentage of the population living in poverty has been documented at 15.4%; and

Whereas income insecurity and inequality continue to increase as a result of precarious employment; and

Whereas existing income security programs have not proved sufficient to ensure adequate, secure income for all; and

Whereas insufficient income, income insecurity and inequality have well-established, strong relationships to a range of adverse public health outcomes, and are root causes of many social ills such as illiteracy and short-fall of educational attainment, chronic stress, alienation, and criminal activity, all of which undermine the social fabric; and

Whereas a basic income guarantee would reduce income insufficiency, insecurity, and inequality and ensure everyone an income sufficient to meet basic needs and live in dignity regardless of work status; and

Whereas a basic income guarantee would provide an income floor for those doing socially essential but unpaid work, supporting the choices of those who engage in it; and

Whereas a basic income guarantee would provide additional direct personal income which would be spent locally, thereby revitalizing local economies; and

Whereas a basic income guarantee would enable individuals to pursue educational, occupational, social and wellness opportunities relevant to them and their families; and

Whereas a basic income guarantee would support entrepreneurship and job transition for those trying to establish a new productive role for themselves in response to a persistently changing economy; and

Whereas a basic income guarantee would resemble income guarantees already provided in Canada for seniors guarantees which have contributed to health and quality of life improvements in this age group; and

Whereas basic income has been studied in Canada for approximately forty years and has demonstrated improved physical and mental health and educational outcomes; and

Whereas a basic income guarantee program would involve the redistribution of the administrative functions of existing income support programs to the nation as

The Corporation of the City of Kingston

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a whole and to senior government partners in the same manner as Medicare and the existing seniors and children's programs;

Therefore Be It Resolved That the City of Kingston endorse a national discussion of a Basic Income Guarantee for all Canadians; and

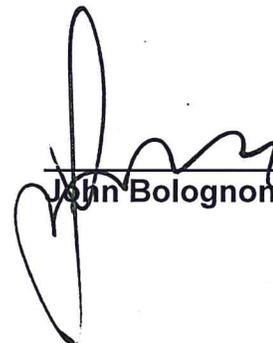
That the City of Kingston encourage the provincial and federal governments through their respective responsible Ministers, including the Ontario Minister of Health and the Ontario Deputy Minister in Charge of Poverty Reduction, to work together to consider, investigate, and develop a Basic Income Guarantee for all Canadians; and

That this resolution be forwarded to all municipalities in Ontario with the request that they consider indicating their support for this most important initiative; and

That this resolution be forwarded to the Association of Municipalities of Ontario and the Federation of Canadian Municipalities, including the Big City Mayors' Caucus, with the request that they include proposing a Basic Income Guarantee in their respective engagements with the provincial and federal governments; and

That copies of this resolution be shared with the Premier of Ontario, the Prime Minister of Canada, and all opposition leaders at both levels of government.

Dated at Kingston, Ontario
This 18th day of December,
2015.



John Bolognone, City Clerk

Council Enquires and Requests for Information				
Community Services Committee				
Meeting date	Requestor	Request	Assigned Department	Anticipated Response Date