1. Welcome
   Chair Ken Seiling
   Region of Waterloo

2. Economic Development Studies
   a. Summary of Findings and Recommendations
      Lee Parsons
      Partner, Malone Given Parsons Ltd.
   b. CAO Recommendations and Next Steps
      Jim King
      CAO, City of Cambridge
      Mike Murray
      CAO, Region of Waterloo

3. Rapid Transit - Update
   Thomas Schmidt
   Commissioner T&ES, Region of Waterloo

4. Waterloo Region Hospitals - Update
   Patrick Gaskin
   President & CEO
   Cambridge Memorial Hospital
   Malcolm Maxwell
   President & CEO
   Grand River Hospital
   Mr. Don Shilton
   President
   St. Mary’s Hospital

5. Closing Comments
   Chair Ken Seiling
   Region of Waterloo

6. Adjourn