Regional Municipality of Waterloo

Consolidated

Council Agenda

Wednesday, December 16, 2015

7:00 p.m.

Regional Council Chamber

150 Frederick Street, Kitchener, ON

*Denotes Item(s) Not Part of Original Agenda

1. Moment of Silence

2. Roll Call

3. Declaration of Pecuniary Interest Under The Municipal Conflict of Interest Act

4. Presentations

5. Petitions

6. Delegations

   6.1 Creative Enterprise Initiative Funding (Item 5 on CS Summary)
   i. Terre Chartrand
   ii. Robert Linsley
   iii. Duncan Finnigan
   * iv. Martin De Groot
   * v. Cheryl Leaman
   * vi. Roger Farwell
7. **Minutes of Previous Meetings**
   a) Closed Council – November 25, 2015
   b) Regional Council – November 25, 2015
   c) Community Services Committee – December 8, 2015
   d) Administration & Finance Committee – December 8, 2015
   e) Closed Committee – December 8, 2015
   f) Planning and Works Committee – December 8, 2015
   g) Licensing & Hearings Committee – December 8, 2015

8. **Communications**

* 8.1 **Ian McLean**, President & CEO, Greater Kitchener Waterloo Chamber of Commerce re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5B

* 8.2 **Cheryl Ewing**, Audience Development Specialist, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5C

* 8.3 **Bruce Gordon**, Chair, Board of Directors, Centre In The Square re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5D

* 8.4 **Carol Leaman**, CEO of Axonify, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5E

* 8.5 **Richard Burrows**, Chair, Open Ears Festival Board of Directors, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5F

* 8.6 **John Doherty**, Chair of Waterloo Region Prosperity Council, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5G

* 8.7 **Rosemary Smith**, CEO of The Kitchener Waterloo Community Foundation, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5H

* 8.8 **Murray Gamble**, President, The C3 Group of Companies, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5I

* 8.9 **Tim Jackson**, re: Creative Enterprise Initiative Funding (Item 5 on CS Summary) 5J
9. **Motion To Go Into Committee Of The Whole To Consider Reports**

10. **Reports**

    **Finance Reports**

    a) **COR-TRY-15-112**, Sole Source Purchase of Ceiling Lifts for Sunnyside Home

    **Recommendation:**

    That the Regional Municipality of Waterloo approve the sole source purchase of Ceiling Lifts for Sunnyside Home from Shoppers Home Health Care, in the amount of $130,500.00 including all applicable taxes.


    **Recommendation:**

    That the Regional Municipality of Waterloo accept the tender of Dawson Contract Services Inc. for T2015-188 Bulk Transfer of Waste and Other Materials from the Cambridge and Waterloo Waste Management Facilities in the estimated annual amount of $1,183,065.00 plus all applicable taxes for a seven (7) year term commencing January 1, 2017 and ending December 31, 2023 with options to renew for two (2) additional one (1) year terms.

    c) **COR-TRY-15-114**, T2015-103 Hespeler Wastewater Treatment Plant SCADA Upgrades

    **Recommendation:**

    That the Regional Municipality of Waterloo accept the tender of Plan Group Inc. for T2015-103 Hespeler Wastewater Treatment Plant (WWTP) Supervisory Control and Data Acquisition (SCADA) Upgrades in the City of Cambridge, in the amount of $1,118,650.00 plus all applicable taxes.

**Recommendation:**

That the Regional Municipality of Waterloo accept the proposal of Toromont Power Systems for P2015-30 Water Supply System, Standby Power Maintenance Program for a two (2) year term commencing January 1, 2016 to December 31, 2017 at a total two (2) year cost of $322,410.00 plus all applicable taxes with the option to renew for two (2) additional one (1) year periods.


**Recommendation:**

That the Regional Municipality of Waterloo name Demers Ambulance Inc. as the Vendor of Record (VOR) for all Type III Ambulance acquisitions for a three (3) year period ending December 31, 2018;

And that the Regional Municipality of Waterloo approve the sole source procurement in 2016 for Two (2) Type III Demers Ambulance units in the amount of $278,730.00 plus all applicable taxes, to be funded from the Paramedic Services Vehicle Replacement Reserve.


**Recommendation:**

That the Regional Municipality of Waterloo accept the Proposal of Traffipax LLC for the Supply, Installation, Operation and Maintenance of Red Light Camera Systems in the amount of $2,119,547.76 plus all applicable taxes for a five (5) year period effective January 1, 2017, with the option to renew for an additional five (5) year period;

And that the Regional Municipality of Waterloo authorize the Commissioner of Transportation and Environmental Services to execute any necessary agreements with the City of Toronto for centralized processing and with the Ministry of Transportation for plate registrant information, all in a form satisfactory to the Regional Solicitor.

**Committee Reports**

a) Community Services - attached & marked **SS-151208**
b) Administration & Finance - attached & marked FS-151208

* Closed Administration & Finance - attached & marked CFS-151208

25

* Closed Planning & Works - attached & marked CPS-151208

27A

d) Economic Development & Promotion – to be distributed at meeting

e) Budget - to be distributed at meeting

Chief Administrative Officer

Regional Chair

Regional Clerk

11. Other Matters Under Committee Of The Whole

12. Motion For Committee Of The Whole To Rise And Council Resume

13. Motion To Adopt Proceedings Of Committee Of The Whole

14. Motions

15. Notice of Motion

I, Sean Strickland, hereby give notice that I intend to introduce the following motion at the December 16th meeting of Regional Council:

That Regional Municipality of Waterloo request the Ministry of Transportation for the Province of Ontario pass legislation and/or regulations to provide a standardized approach for the Province to address taxi-cab mobile applications, such as Uber, as outlined in the report PDL-CAS-15-12/PDL-LEG-15-82, Taxi By-law Review Update, dated December 8, 2015;

And that this legislation would consider the appropriate vehicle insurance and driver provisions for all operators in the ride hailing industry;

And further that the legislation and/or regulations would ensure public safety.

16. Unfinished Business

17. Other Business

18. Questions
19. **Enactment Of By-laws – First, Second & Third Readings**

   a) A By-law to Amend the Wholesale Rates By-law 33-90 and to Repeal By-law 15-013
   
   b) A By-law to Impose the Regional Sewage Rate and to Repeal By-law 15-014
   
   c) A By-law to Impose a Water Service Rate in The Townships of Wellesley and North Dumfries and to Repeal By-law 15-015
   
   d) A By-law to Impose a Sewage Service Rate in the Township of Wellesley and North Dumfries and to Repeal By-law 15-016
   
   e) A By-law to Confirm the Proceedings of the Council of the Regional Municipality of Waterloo at this Meeting Held on December 16, 2015

20. **Adjourn**
Dear Ken & Regional Councilors,

Please accept this letter to you and council, please ensure that the councilors are made aware of it.

On behalf of the Greater Kitchener Waterloo Chamber of Commerce, I am writing to share with you our support of your decision to fund Creative Enterprise one more year. CEI’s plans to spend one final year developing what clearly are economic development priorities for this region is vital for successful transition to another organization by end of 2016. Currently, there is no obvious organization other than CEI who has the capacity to do this work on behalf of our entire community.

Recently, we heard through the CEI organizational review that employers and employees across our region are not engaged with our community to the level they should be. CEI is proposing to work collaboratively with the GKWCC, and other stakeholders, on the development of strategies to connect business and residents with existing and new creative opportunities across the Region. We support this direction.

We also support this work being handed over to another entity. Our preference is that it be transferred to the Waterloo Economic Development Corporation, so this can continue the important task of building our region into a desirable and enticing option for business investment and talent attraction. Businesses in Waterloo Region will undoubtedly become involved when they see a value proposition and plan for moving forward. Strong project plans are vital in securing corporate corporate funding for creative and innovative projects and permanent cultural infrastructure, similar to what currently exists (and is corporately funded) in our competitor cities.

Recently, this community heard from Richard Florida and Gord Hume, two of Canada's leading voices on city building and community issues. Both spoke on the importance of working toward building strong, sustainable, creative, dynamic and prosperous cities. That is exactly what CEI is proposing to do in 2016.

Respectfully,

[Signature]

Ian McLean  
President & CEO  
Greater Kitchener Waterloo Chamber of Commerce  
80 Queen Street North, PO Box 2367  
Kitchener, ON N2H 6L4  
P: 519.749.6038  
F: 519.742.4760  
www.greaterkwchamber.com
December 11, 2015

Dear Debbie,

Please express my appreciation to Roger and the CEI Board of Directors for hanging in there and attempting to find a reasonable local approach that would support the arts sector while building a stronger community.

It has been a difficult few years but the so-called failures were essential as the intention was to develop a new approach rather than take a familiar one that would have limited results. This means trying some things that just don’t work and then learning from them. "Creative enterprises rarely involve steady and measurable progress. Instead, being creative involves trying lots of different possibilities, struggling down several blind alleys before finding the right solution.” New insights from the Harvard Business Review on creating a culture of creativity.

I believe that the proposal for two approaches over the next year is appropriate. Unfortunately, our arts sector has proven time and time again that the process of providing supporting funding is not enough on its own. If that approach worked our large organizations such as the KWS would not continue to be in financial difficulty. Rather, I think that we can look to the Clay & Glass Gallery for a model of how an organization can gain better control over its finances and its future by studying and implementing different approaches. Some public funding will always be necessary, just as it is for sport organizations but it is a mistaken belief that throwing more dollars at a problem without expecting change in approaches will solve the challenges the arts sector continues to face.

It would be a mistake to wrap up CEI without time to make certain GrandSocial.ca is protected and continues to adapt as our communications change. I also think that the second initiative of place making is essential to vitalizing our community and indirectly assisting those organizations able to respond to opportunities arising from this approach.

Unfortunately, when you are faced with large challenges it is often easy to identify one big ‘thing’ as the answer to your problem. For many in our arts sector that has been seen as increased funding. Although it helps, it will not solve our need to reach more people and invite them to participate in our activities. And the reality is, most of CEI funding is not from a pot of arts funding, it has come from different departments and I doubt that it will land in the laps of our artists once CEI is wound up. There will never be enough funding available to expand our resources as much as we need, but through increased audience and interest we, the arts organizations, can increase our private and earned revenue and then be able to expand our resources through a more stable budget. Your proposal will help move us forward.

Regards,

Cheryl A. Ewing, Consultant
From: Bruce Gordon  
Sent: December-13-15 6:45 PM  
To: Debbie Currie  
Subject: Re: Support for Creative Enterprise Initiative's Direction - Bruce Gordon

Good afternoon members of council,

With regard to your recent funding recommendation for a final year of transition work for Creative Enterprise Initiative, I would like to wholeheartedly share my support of this decision with you.

As a member of the Prosperity Council’s founding task force that established CEI, I worked for several years alongside many other community volunteers, all of us equally interested in seeing our region prosper and grow. Clearly CEI has accomplished some good work in supporting small to mid-sized arts organizations and artists over the past 4 years, but I’ve always believed that this prosperity agenda was much broader than just building capacity in the arts sector. While I believe that a healthy arts and culture sector is an important community pillar, I was more than encouraged to see the CEI board’s proposal to focus their creative priorities on two economic development objectives moving forward. The CEI board’s proposal to spend one final year focused on building priorities to engage our residents in a more vibrant, attractive and compelling Region will be of enormous community benefit, including to organizations such as Centre In The Square of which I am the board chair.

Thank you for understanding the value that a well-supported creative and vibrant community can bring for economic growth in Waterloo Region. I’m looking forward to the transition work that CEI will accomplish in 2016 in preparation for handing over the torch to another organization to continue.

Bruce Gordon  
Chair, Board of Directors  
Centre In The Square
From: Carol Leaman  
Sent: Tuesday, December 15, 2015 3:30 PM  
To: Ken Seiling; Dave Jaworsky; Berry Vrbanovic; Doug Craig; Joe Nowak; Sue Foxton; Sandy Shantz; Helen Jowett; Geoff Lorentz; Karl Kiefer; Jane Mitchell; Karen Redman; strickland@regionofwaterloo.ca; Tom Galloway; Elizabeth Clarke

Dear members of council,

As the CEO of Axonify, and a member of several local non-profit boards, I’ve been following with interest the discussion around Creative Enterprise Initiative’s history, as well as its proposed direction for 2016 and beyond.

Recently, I attended the CTT dinner with guest speaker Richard Florida, and listened carefully as he spoke about the many tech jobs that exist all over the world, and the luxury that talented employees have to choose where to work and live. He pointed out that they choose the job based on the vibe and energy of the city in which it is located, and that talent will look to join an organization in a place that is “happening”.

I couldn’t agree more. We consistently spend significant time and resource trying to recruit top talent to Axonify from competitor cities such as New York. I am of the mind that we must work harder toward building Waterloo Region’s attractiveness and atmosphere into our permanent infrastructure. It seems to me that while there is some work already going on through our local municipalities, CEI’s proposed strategies to build a region-wide plan to better engage our employees in entertaining and interesting ways is crucial to successful recruitment.

Toward this end, any plans, strategies and work that will contribute to making Waterloo Region more “happening” is applauded. There is no doubt that Creative Enterprise can contribute toward this.

Thank you,
Carol Leaman
December 11, 2015

Dear Debbie,

On behalf of the Board of Directors and staff of Open Ears Festival, I would like to express our appreciation for the assistance that CEI has given our organization.

Over the years CEI has assisted with marketing design, marketing through Grand Social and most recently with our Leadership 4 Change (L4C) project. The ability to access space for our board meetings and for the L4C meetings allowed us to concentrate on matters essential to our governance. Stepping forward to offer an office space allowed us to secure funding for a staff person to be shared with NUMUS and Inter Arts Matrix. This staffing position was critical to our ability to explore ways in which the three organizations can collectively support the efforts of each one. We believe that the commitment of CEI to assist was instrumental to the success of our Ontario Trillium Foundation request to fund the administrative assistant for a year.

As a result of your support, we have found ways in which we can spread our marketing dollars, through collective buying of ads and thus accessing lower rates. We have been able to secure a joint membership with the Volunteer Action Centre which will assist us as we develop a shared volunteer pool. Being in your office has increased our understanding of how GrandSocial.ca works and allowed us to be more effective as a result.

Many may equate financial support as the only support that is required, but we are very aware that the reality is there is not enough money available. The change that is required by arts organizations will not be solved by more dollars alone. It requires innovative and creative thinking and approaches, and, some failures. CEI has experienced both success and failure and has learned from the past. We support the two CEI priorities being proposed. We believe that they are important to broaden community development. A stronger economic development focus from CEI will increase the benefits to Open Ears with increased interest in the arts as a community building process.

Ultimately it is up to the individual organizations to discover ways to increase the effectiveness of their resources. Dollars alone will not fix the challenges our arts sector faces. CEI’s assistance, we have been able to do make some positive steps towards stabilizing our own organization.

Thank you.

Richard Burrows
Chair, Open Ears Festival Board of Directors

Cc: Board of Directors CEI
Mayor and Council, City of Kitchener
Mayor and Council, City of Waterloo
Mayor and Council, City of Cambridge
Regional Chair and Council
December 14, 2015

Dear Members of Council:

The Prosperity Council of Waterloo Region applauds your recommendation to fund Creative Enterprise for 2016, and would ask that you stand strong in your commitment for this final year. Doing so will allow CEI the opportunity to transition their two important programs – evolving Grand Social and developing a plan for creative infrastructure projects – for the sake of our stakeholders and for all of the Region’s residents.

In 2003, the Prosperity Council introduced the “Good to Great” agenda to create an environment that supports opportunities for prosperity in Waterloo Region. Prosperity, for the purposes of this Council, involves initiatives and policies that support building the wealth of our community, and supporting the objectives of enhancing our standard of living and overall quality of life. Creative Enterprise was established with the goal of contributing to a strategy to recruit and retain talent for the region. While it’s objectives may have included helping to build capacity and awareness to the arts & culture sector, it’s primary purpose from the perspective of the Prosperity Council was to increase the attractiveness of our community which would assist with enticing new business and talent to locate here.

This work is not yet done. While we are moving in the right direction with the formation of the Waterloo Region Economic Development Corporation, we are still in need of a region-wide strategy to engage and involve our own citizens to more actively participate in our community, as well as collectively plan a broader creative agenda for change, growth and transformation in a way that builds character and quality of place across Waterloo Region – something our stakeholders consistently tell us is needed.

The Prosperity Council fully understands the plight of the arts community and their need for more resources, which we endorse and continue to support. CEI is well positioned to do this final year of work, and we would ask for the opportunity to complete the transition of its work through the funding support as noted above.

Thank you,

[Signature]

John Doherty
Chair

Waterloo Region Prosperity Council
December 14, 2015

Members of Council
Region of Waterloo
150 Frederick Street
Kitchener, ON N2G 4J3

Dear Chair and Councillors,

It has come to our attention that you are receiving delegations and/or requests to rescind the financial support you pledged to the Creative Enterprise Initiative (CEI) last week. I am respectfully writing to you to oppose these requests.

What CEI proposes to accomplish over the next year, and what you have agreed to support, are initiatives that will strengthen the creative ecosystem and truly incorporate it as a piece of the larger economic development strategy and community building.

There is obviously some misunderstanding or misinformation circulating throughout the community about the community’s perceived value of CEI and its potential. But after re-reading the research and strategies that have recently come from CEI during their review process, it is clear that you made an informed decision last week, and ultimately a positive step forward by investing in a more holistic economic development system here in the Region of Waterloo.

Sincerely,

Rosemary Smith
CEO
From: Murray Gamble  
Sent: December-14-15 4:48 PM  
To: Debbie Currie  
Subject: Support for funding for CEI

Honourable members of Waterloo Region Council:

I was pleased to learn last week that our municipal and regional councils approved funding for the Creative Enterprise Initiative for 2016. As a private sector financial supporter of CEI and a member of their Leadership Council, I am in full support of this transition year funding.

As an employer I am very cognisant of the importance that the Arts and Culture sector plays in employee attraction and business investment in our community.

I personally believe that a healthy arts sector is a vital part of a successful community and for this reason I donate to many arts initiatives in our region and serve on a number of cultural institution boards. I believe CEI’s approach in facilitating broader community initiatives is important and can play a significant role in our Regions future prosperity. Therefore I encourage you to stand by your recent decision to fund the CEI for this final transition year.

Thank you for your leadership on this important issue.

Regards,

Murray Gamble

Murray Gamble  P. Eng.

President,  
The C3 Group of Companies  
350 Woolwich St. S.  
Breslau, Ontario.  
N0B 1M0

(519)-648-3118  x 205

www.c3group.com
Dear Council:

It is my understanding that you may be asked by members of the arts community to redirect 2016 Creative Enterprise funding to local artists.

As a supporter of the arts, I fully understand and appreciate the temptation to see these two things as related but I believe such a redirection would demonstrate a lack of understanding of the issues at hand.

Creative Enterprise was established as an economic development initiative with the goal of recruiting and retaining talent for the region. Its objectives were to help build capacity and awareness to the sector and to try to bring private sector investment to the table to increase the vibrancy and attractiveness of our community.

This community prides itself on being innovative and entrepreneurial. To innovate means to try new things and experiment. With that comes an acceptance that plans will need to be tweaked and many initiatives will not work out as hoped. The key to innovation is accepting that failure will occur, learning from that failure and modifying the path forward.

It is completely council’s prerogative to decide whether or not to fund CEI in 2016 but I think it would be a shame to cut off the final year of funding when CEI has laid out a plan to use what it has learned to date to help deal with the recruitment and retention issue.

Likewise it is of course council’s prerogative to decide to increase funding for certain arts organizations but to tie one decision to the other seems overly simplistic and misses the point that the Prosperity Council (and subsequently CEI) were trying to address.

Thank you,
Tim Jackson
Region of Waterloo
Corporate Services
Treasury Services (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council
Date: December 16, 2015   File Code: F18-40

Subject: Sole Source Purchase of Ceiling Lifts for Sunnyside Home

Recommendation:

That the Regional Municipality of Waterloo approve the sole source purchase of Ceiling Lifts for Sunnyside Home from Shoppers Home Health Care, in the amount of $130,500.00 including all applicable taxes.

Summary: Nil

Report:

Since 2005, Sunnyside staff has been working on a project to install ceiling lifts in each of the resident rooms and bathing rooms at Sunnyside Home. This was originally started with one-time provincial funding for lifts.

Since the enactment of the Long-Term Care Homes Act, 2007 and Regulations which came into effect on July 1, 2010, there have been substantial changes to the admission criteria and management of the waiting list for admission to Sunnyside Home. This has resulted in residents with heavier care needs being distributed throughout many areas of the Home. Initially, the installation of ceiling lifts was focused on the areas of the home where residents with the heaviest care needs resided. Installation of ceiling lifts has expanded to seven (7) of the ten (10) areas within the Home.

The ceiling lift project will be completed with this final purchase, achieving the goal of a ceiling lift in every resident room for seven of the ten resident home areas. This is a significant accomplishment, made possible through the ongoing fundraising support of the Sunnyside Foundation, the Sunnyside Auxiliary and Gift Shop and funding from the Region of Waterloo.
The installation and use of ceiling lifts has resulted in significant benefits for both residents and staff. Residents find these lifts much more comfortable and staff members find the ceiling lifts much easier to use than the portable lifts. Ceiling lifts are a fixture in the room, which means staff do not need to wait for an available portable lift to provide care. The use of ceiling lifts is also proven to prevent staff injuries and allows for improved resident and family satisfaction.

This year Sunnyside Home has received additional funding to complete the implementation of ceiling lifts in the seven (7) designated areas of the Home. The $130,500 acquisition set out in this report is for 37 trackings to complete the ceiling lift project. Completing this project using the same equipment is important for several reasons, including:

- Staff work in all areas of the home;
- Facilitates the provision of effective and safe care;
- From a maintenance perspective, having lifts that come from the same manufacturer allows for parts to be stocked and exchanged as required;
- More cost effective and improves safety for the residents.

The ceiling lifts to be purchased are the Prism Medical C450 lifts which are manufactured by Prism Medical in Concord, Ontario. Shoppers Home Health Care is their exclusive distributor in Ontario, and has supplied all ceiling lifts currently installed at Sunnyside Home.

Staff recommend that the ceiling lifts be sole sourced to ensure there is standardization throughout Sunnyside Home in order to mitigate risk of any potential injury to residents and staff members.

**Purchasing By-law**

Section 21(1)(g) of the Purchasing By-Law allows for acquisition by negotiation where the extension of an existing or previous contract would prove more cost effective or beneficial for the Region. Section 21(1)(i) of the Purchasing By-Law allows for acquisition by negotiation where the acquisition is required or is beneficial in regard to the standardization of goods or services for the Region.

**Corporate Strategic Plan:**

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to promote and support healthy living and prevent disease and injury under Strategic Focus Area 4, Healthy, Safe and Inclusive Communities.
Financial Implications:

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ceiling Lifts</td>
<td>$130,500</td>
</tr>
<tr>
<td>HST – Exempt</td>
<td>0</td>
</tr>
</tbody>
</table>

Total $130,500

Note: All figures rounded to the nearest $100.

The purchase of the ceiling lifts will be funded from a number of sources. Specifically, the funding sources include a $102,000 contribution from the Sunnyside Home Foundation, $10,000 from the WSIB Reserve Fund, $15,000 from the 2015 approved capital renewal budget for Sunnyside Home, and the $3,500 from the approved 2015 Seniors’ Services operating budget.

Other Department Consultations/Concurrence:

Sunnyside Home staff was consulted in the preparation of this report.

Attachments: Nil

Prepared By: Lisa Evans, Manager, Procurement/Chief Purchasing Officer

Approved By: Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
Region of Waterloo
Corporate Services
Treasury Services (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council
Date: December 16, 2015
File Code: F18-30

Subject: T2015-188 Bulk Transfer of Waste and other Materials from the Cambridge and Waterloo Waste Management Facilities

Recommendation:
That the Regional Municipality of Waterloo accept the tender of Dawson Contract Services Inc. for T2015-188 Bulk Transfer of Waste and Other Materials from the Cambridge and Waterloo Waste Management Facilities in the estimated annual amount of $1,183,065.00 plus all applicable taxes for a seven (7) year term commencing January 1, 2017 and ending December 31, 2023 with options to renew for two (2) additional one (1) year terms.

Summary: Nil

Report:
Tenders were called for T2015-188 Bulk Transfer of Waste and Other Materials from the Cambridge and Waterloo Waste Management Facilities and were advertised in the Record, on the Ontario Public Buyers Association website and on the Region’s website. The tenders were opened in the presence of S. Agnello, J. Zarzycki and S. Robb.

The following tenders were received:

Dawson Contract Services Inc. Waterloo, ON $1,183,065.00
JTC Group Limited Tillsonburg, ON $1,391,250.00
Wessuc Inc. Brantford, ON $1,520,900.00
The work under this contract includes the following: provision of all staff and equipment (trucks and trailer units) necessary to annually transport bulk loads of waste, recyclable containers, or other material to Waterloo from Cambridge; loads of brush, yard waste or other material to Cambridge from Waterloo; and green bin material from Waterloo and Cambridge to Guelph’s organic processing facility.

The tenders were based on a fixed price per load and estimated volumes for each of the various types of waste transferred. The estimated volumes were determined by the Region based on 2014 actuals. The contract includes an escalation factor based on the annual average Consumer Price Index for Ontario. The escalation factor is effective April 1, 2018 and for each subsequent year of the contract.

The tender was issued well in advance of January 2017 to provide sufficient lead time for the selected vendor to order, purchase and receive the vehicles required for the tender. The initial term of the tender is seven (7) years as that is generally the lifecycle of the trucks and the vendor is required to have new trucks at the start of the contract.

**Corporate Strategic Plan:**

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to ensure Regional programs and services are efficient, effective and provide value for money under Strategic Focus Area 5, Responsive and Engaging Government Services.

**Financial Implications:**

**Region of Waterloo Waste Management Division Costs**

T2015-188 – estimated annual cost $1,183,000

Plus: Applicable Net HST of 1.76% 20,800

Total $1,203,800

Note: All figures are rounded to the nearest $100.

The 2016 proposed Waste Management operating budget has a provision of $1,235,606 for the bulk hauling of waste. The contract will commence in January 2017 and the 2017 base operating budget will reflect the new pricing.

The final date of acceptance for this tender is March 29, 2016.

**Other Department Consultations/Concurrence:**

Waste Management staff was consulted in the preparation of this report.
Attachments: Nil

Prepared By: Lisa Evans, Manager, Procurement/Chief Purchasing Officer

Approved By: Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
Region of Waterloo

Corporate Services

Treasury Services (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council

Date: December 16, 2015 File Code: F18-30

Subject: T2015-103 Hespeler Wastewater Treatment Plant SCADA Upgrades

Recommendation:

That the Regional Municipality of Waterloo accept the tender of Plan Group Inc. for T2015-103 Hespeler Wastewater Treatment Plant (WWTP) Supervisory Control and Data Acquisition (SCADA) Upgrades in the City of Cambridge, in the amount of $1,118,650.00 plus all applicable taxes.

Summary: Nil

Report:

Tenders were called for T2015-103 Hespeler WWTP SCADA Upgrades and were advertised in the Record, on the Ontario Public Buyers Association website and on the Region’s website. The tenders were opened in the presence of J. Markovic, S. Clarke, and N. Morris.

The following tenders were received:

<table>
<thead>
<tr>
<th>Company</th>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plan Group Inc.</td>
<td>Vaughan, ON</td>
<td>$1,118,650.00</td>
</tr>
<tr>
<td>Sheridan Electric Services</td>
<td>Mississauga, ON</td>
<td>$1,144,120.00</td>
</tr>
<tr>
<td>Lexsan Electrical Inc.</td>
<td>Oakville, ON</td>
<td>$1,217,203.00</td>
</tr>
<tr>
<td>Procon Constructors Inc.</td>
<td>Welland, ON</td>
<td>$1,257,000.00</td>
</tr>
<tr>
<td>Selectra Inc.</td>
<td>Stratford, ON</td>
<td>$1,268,585.07</td>
</tr>
</tbody>
</table>
Plan Group Inc. Vaughan, ON $1,118,650.00
Superior Boiler Works and Welding Ltd. Stoney Creek, ON $1,383,941.00

The work of this contract includes supplying, installing, testing, and commissioning of the SCADA system upgrades and related network, instrumentation, equipment, and controls for the Hespeler Wastewater Treatment Plant.

Corporate Strategic Plan:

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to protect the quality and quantity of our water resources under Strategic Focus Area 3, Environment and Sustainable Growth.

Financial Implications:

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<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>T2015-103</td>
<td>$1,118,700</td>
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<td>Contract Administration</td>
<td>256,800</td>
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<td>Sub-total</td>
<td>$1,375,500</td>
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<tr>
<td>Plus: Applicable Net HST of 1.76%</td>
<td>24,200</td>
</tr>
<tr>
<td>Total</td>
<td>$1,399,700</td>
</tr>
</tbody>
</table>

Note: All figures are rounded to the nearest $100.

The Region’s 2016 Wastewater Capital Program includes a budget of $3,520,000 in 2016 for SCADA System (project # 08279) to be funded from the Wastewater Reserve Fund (74%; $2,594,200) and Regional Development Charges (26%; $925,800). The 2016 budget allocated $1,400,000 for the Hespeler Wastewater Treatment Plant SCADA upgrades. This project will take place throughout 2016. The remainder of funds for this project will be utilized to undertake other SCADA upgrades.

The final date of acceptance for this tender is January 31, 2016.

Other Department Consultations/Concurrence:

Water Services staff were consulted in the preparation of this report.

Attachments: Nil

Prepared By: Lisa Evans, Manager of Procurement/Chief Purchasing Officer

Approved By: Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
Region of Waterloo
Corporate Services
Treasury Services (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council

Date: December 16, 2015        File Code: F18-40

Subject: P2015-30 Water Supply System Power Maintenance Program

Recommendation:

That the Regional Municipality of Waterloo accept the proposal of Toromont Power Systems for P2015-30 Water Supply System, Standby Power Maintenance Program for a two (2) year term commencing January 1, 2016 to December 31, 2017 at a total two (2) year cost of $322,410.00 plus all applicable taxes with the option to renew for two (2) additional one (1) year periods.

Summary: Nil

Report:

Proposals were called for the P2015-30 Water Supply System, Standby Power Maintenance Program and were advertised in the Record, on the Ontario Public Buyers Association website and the Region’s website. Four (4) proposals were received. The proposals were opened in the presence of C. Bogusat, C. Pfeiffer and J. Markovic.

The proposals were evaluated using predetermined technical criteria which included: company’s experience on similar jobs, company’s facilities and services, quality of references, and price. Three (3) bids met the mandatory requirements, but only one bid scored high enough for the price envelope to be opened. The final one (1) vendor was short listed and their price envelope was opened.

The short-listed proposal is:

Toromont Power Systems Cambridge, ON $322,410.00

*One bid was disqualified
The Region of Waterloo owns, operates, and maintains a total of twenty-eight (28) emergency stand-by power systems for water operations. Sixteen (16) of the emergency stand-by power systems are permanently located at specific water supply facilities while twelve (12) are portable and can be hauled to other sites as needed. The purpose of these stand-by power systems is to provide an emergency power supply to maintain water supply operations when the normal hydro supply is unavailable.

The work of this contract is to provide a Standby Power Maintenance Program for water supply to comply with the latest version of Canadian Standards Association (CSA) Guideline C282 – Emergency Electrical Power Supply for Buildings for the 28 existing emergency standby power systems located at water supply sites in the Region. The work is usually only performed during low water demand periods from October to April.

**Corporate Strategic Plan:**

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to protect the quality and quantity of our water resources under Strategic Focus Area 3, Environment and Sustainable Growth.

**Financial Implications:**

<table>
<thead>
<tr>
<th></th>
<th>2 Year Total Cost</th>
<th>Annual Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>P2015-30 (2 year contract)</td>
<td>$322,400</td>
<td>$161,200</td>
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<tr>
<td>Plus: Applicable Net HST of 1.76%</td>
<td>5,700</td>
<td>2,900</td>
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<tr>
<td>Total</td>
<td>$328,100</td>
<td>$164,100</td>
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</table>

Note: All figures are rounded to the nearest $100.

The proposed 2016 Water Services operating budget includes $200,000 for the Maintenance and Repair of Standby Power and Generators. The annual contract cost is $164,100. Remaining funds are available for other maintenance on the generators as required.

The final date of acceptance for this proposal is March 11, 2016.

**Other Department Consultations/Concurrence:**

Water Services staff were consulted in the preparation of this report.

**Attachments:** Nil

**Prepared By:** Lisa Evans, Manager, Procurement/Chief Purchasing Officer

**Approved By:** Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
Region of Waterloo
Corporate Services
Treasury Services (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council
Date: December 16, 2015
File Code: F18-30
Subject: Sole Source of Type III Ambulances from Demers Ambulance Inc.

Recommendation:

That the Regional Municipality of Waterloo name Demers Ambulance Inc. as the Vendor of Record (VOR) for all Type III Ambulance acquisitions for a three (3) year period ending December 31, 2018;

And that the Regional Municipality of Waterloo approve the sole source procurement in 2016 for Two (2) Type III Demers Ambulance units in the amount of $278,730.00 plus all applicable taxes, to be funded from the Paramedic Services Vehicle Replacement Reserve.

Summary: Nil

Report:

Vendor of Record

It is the Region of Waterloo’s intent to name Demers Ambulance Inc. as the Vendor of Record (VOR) for all Type III Ambulances for a three (3) year period ending December 31, 2018. If approved, the Region would request prices from the VOR for new units as required, but would not be obligated to purchase said units from the VOR. Based on the 2016 preliminary capital budget, the Region anticipates requiring an additional 15 Type III Ambulances (including the 2 which are the subject of this report) over this time frame. Council approval would be required, per the Purchasing By-law, for the purchase of ambulances from the VOR.
The two (2) Ambulance replacements were approved as part of the “Pre-budget Approval for 2016 Vehicle Procurement” per Report COR-FFM-15-10 dated September 15, 2015.

**Justification for Sole-sourcing**

Demers Ambulances is one of the largest ambulance manufacturing firms in North America and is the Canadian leader in ambulance design, manufacture and distribution. Demers Ambulances benefits from over 50 years of success with more than 15,000 ambulances sold to customers in over 20 countries.

The Demers product has proven to be cost effective and reliable over the life cycle of the ambulance. Over the past number of years, the Region’s annual procurement of ambulances has been awarded to Demers as the low cost provider through the tender process. As a result, approximately 95% of the Paramedic Services fleet of ambulances are Demers Type III models.

**Benefits of Standardization**

By sole sourcing the Demers product, the Region can maintain a high level of standardization that provides both a cost effective and reliable product to support the needs of the Paramedic Services program.

Demers provides excellent technical support and their knowledge is invaluable in the support of operating, maintaining and troubleshooting equipment issues, thereby reducing operational downtime, operator and technical staff training, tooling and overall operational cost.

A wide range of parts is also required to support the ambulances utilized in the Paramedic Services fleet. Standardization provides flexibility in parts interchangeability and allows for reduced inventory requirements. As a result, high volume components are readily available which has resulted in reduced down time related to parts.

**Purchasing By-law**

Section 21(1)(g) of the Purchasing By-law allows for acquisition by negotiation where the extension of an existing or previous contract would prove more cost effective or beneficial for the Region. Section 21(1)(i) of the Purchasing By-law allows for acquisition by negotiation where the acquisition is required or is beneficial in regard to the standardization of goods or services for the Region.
Corporate Strategic Plan:

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to ensure Regional programs and services are efficient, effective and provide value for money under Strategic Focus Area 5, Responsive and Engaging Government Services.

Financial Implications:

Two (2) Type III Ambulances $278,700

Plus: Applicable Net HST of 1.76% 4,900

Total $283,600

Note: All figures are rounded to the nearest $100.

The 2016 Preliminary Capital Budget currently under consideration by Budget Committee includes a provision of $280,000 for the replacement of two (2) ambulances funded by the Vehicle Equipment Replacement Reserve. Factors affecting the price of ambulances include volatility of the USD exchange rate (approximately 30% US content in the Ambulance), increased cost of the GM vehicle chassis ($2,500), and inflation. The Vehicle Equipment Reserve can support the additional cost of $3,600 due to other savings identified through the review of Paramedic Services equipment replacement requirements.

Future Ambulance Requirements

In addition to the two ambulances noted above, the 2016-2025 Capital Program under consideration by Budget Committee for Paramedic Services includes three (3) ambulances in 2017 and seven (7) in 2018. A further three (3) ambulances have been requested through a 2016 Budget Issue Paper. These units would be sourced from the Vendor of Record, and all purchases would be submitted to Council for approval.

Other Department Consultations/Concurrence:

Paramedic Services and Fleet Services staff were consulted in the preparation of this report.

Attachments: Nil

Prepared By: Lisa Evans, Manager, Procurement/Chief Purchasing Officer

Approved By: Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
Region of Waterloo

Corporate Services

Treasury Division (Procurement)

To: Regional Chair Ken Seiling and Members of Regional Council

Date: December 16, 2015  File Code: F18-40

Subject: Co-operative Proposal for the Supply, Installation, Operation and Maintenance of Red Light Camera Systems

Recommendation:

That the Regional Municipality of Waterloo accept the Proposal of Traffipax LLC for the Supply, Installation, Operation and Maintenance of Red Light Camera Systems in the amount of $2,119,547.76 plus all applicable taxes for a five (5) year period effective January 1, 2017, with the option to renew for an additional five (5) year period;

And that the Regional Municipality of Waterloo authorize the Commissioner of Transportation and Environmental Services to execute any necessary agreements with the City of Toronto for centralized processing and with the Ministry of Transportation for plate registrant information, all in a form satisfactory to the Regional Solicitor.

Summary:

Nil

Report:

Proposals were called for the Supply, Installation, Operation and Maintenance of Red Light Camera Systems by the City of Toronto on behalf of the City of Toronto and partnering Municipalities within Ontario. Nine vendors purchased the Request for Proposal (RFP) through the City of Toronto’s website.
The following proposals were received:

Redflex Traffic Systems Inc.

Traffipax LLC

*One proposal was disqualified.

A formal selection committee comprised of members of the City of Toronto’s Transportation Services and Purchasing and Materials Management groups, the Cities of Hamilton, Ottawa and London, and the Regional Municipalities of Peel, Waterloo, York and Halton, evaluated the proposals. The entire evaluation process was overseen by an independent Fairness Consultant.

The technical submissions from the Proponents were evaluated in accordance with a set of pre-established criteria. As part of the overall technical evaluation, a Proponent whose proposal had met or exceeded the minimum technical score was invited to participate in the Proof of Performance phase. As part of the Proof of Performance phase, each Proponent passing the technical evaluation had to demonstrate that its proposed red light camera system met the requirements of the RFP and that the red light camera system records could be satisfactorily processed in a manner which met or exceeded each and all requirements of the RFP.

Following the technical evaluation, only the submission from Traffipax LLC met or exceeded the technical score threshold and subsequently passed the Proof of Performance phase. As per the terms and conditions of the RFP, the separate cost proposal envelope from Traffipax LLC was opened, reviewed and scored. The technical score and cost scores were combined to establish the total score.

Based on the above, the selection committee concluded that the Proposal submitted by Traffipax LLC received the highest overall score for providing the required red light camera system and services, satisfying the overall project requirements.

The RFP requires new red light camera systems to be installed at existing red light camera sites. The red light camera systems will be removed by the vendor at the end of the contract. The RFP requires the vendor to enter into an agreement with each of the partnering municipalities for the rental, operation and maintenance of red light cameras, including the associated computer hardware and software.

The Region of Waterloo uses red light cameras as a tool to help reduce the number of vehicles running red lights. The camera will take photographs of vehicles that enter the intersection against a red signal. Photographs are not taken when vehicles enter the intersection on a yellow light, or when the signal turns red while crossing the intersection.
The red light camera program in the Region of Waterloo started in 2000 with the objective of increasing intersection safety for all road users by reducing the frequency of red light running and consisted of 1 camera rotating through 4 intersections. In 2005 the amount of red light cameras was increased to 16 cameras at 16 intersection approaches through a co-operative proposal issued by the City of Toronto.

The Region has cameras in operation on 16 approaches to intersections. These locations were chosen because they would benefit most from having the cameras due to the number of red-light running collisions occurring at that intersection. All 16 locations are functioning and there are no plans at this time to increase the number of red-light camera locations.

**Corporate Strategic Plan:**

Award of this contract meets the 2015-2018 Corporate Strategic Plan objective to optimize road capacity to safely manage traffic and congestion under Strategic Focus Area 2 Sustainable Transportation.

**Financial Implications:**

**Region of Waterloo Transportation Division Costs**

Co-operative Proposal for the Supply, Installation, Operation and Maintenance of Red Light Cameras – Annual Operating Costs

$423,700

Plus: Applicable Net HST of 1.76%

$7,500

Total $431,200

Note: All figures are rounded to the nearest $100.

The annual cost of the contract is $431,200 including applicable taxes, however because 2020 is a leap year, the annual cost for that year will be $432,300. Including the leap year adjustment, the cost to the Region over five years will be $2,156,900 including applicable taxes.

The Region’s proposed 2016 Transportation – Traffic Expansion Operating Budget includes a budget of $603,000 for red light camera related expenditures. This budget amount covers the operations contract (which is the subject of this report) and the City of Toronto and the Ministry of Transportation (MTO) administration fees. The City of Toronto provides central processing services and the current contract with the City expires in October of 2016. The MTO provides plate registrant information and the contract with the MTO expires in March of 2017. Based on the current contracts with the City of Toronto and the MTO, there is sufficient budget for all the red light camera expenditures.
The final date of acceptance for this proposal is December 21, 2015.

**Other Department Consultations/Concurrence:**

Transportation and Environmental Services staff were consulted in the preparation of this report.

**Attachments:** Nil

**Prepared By:** Lisa Evans, Manager, Procurement/Chief Purchasing Officer

**Approved By:** Craig Dyer, Commissioner, Corporate Services/Chief Financial Officer
The Regional Municipality of Waterloo
Community Services Committee
Summary of Recommendations to Council

The Community Services Committee recommends as follows:

1. That the Regional Municipality of Waterloo enter into an agreement with St. Joseph’s Health System operating as St. Joseph’s Health Centre Guelph for the Nurse-Led Outreach Team (NLOT) Program with such agreement to be to the satisfaction of the Regional Solicitor; and,

   That the Commissioner, Community Services be authorized to execute such agreements and documentation in a form satisfactory to the Regional Solicitor, as may be required as outline in report CSD-SEN-15-09, dated December 8, 2015.

2. That the Regional Municipality of Waterloo forward Report PDL-CUL-15-21, dated December 8, 2015, as its comments regarding the development of an Ontario Culture Strategy to the Ministry of Tourism, Culture and Sport.

3. That the Regional Municipality of Waterloo amend the current purchase of service agreement with Young Men’s Christian Association (YMCA) – Kitchener Waterloo, 161 Roger Street, Kitchener, ON N2J 1B1, for the purpose of adding a youth development program at Sandowne Public School as outlined in report CSD-CHS-15-17, dated December 8, 2015.

4. That the Regional Municipality of Waterloo take the following actions with regard Housing Program Request for Proposals, as outlined in report CSD-HOU-15-25, dated December 8, 2015:

   a) Approve the supportive housing programs recommended through the CHPI Supportive Housing Program Request for Proposals 2015-01 as detailed in Appendix A;

   b) Approve up to $852,311 in funding towards the STEP Home program and Tenant Transition Worker program in Cambridge over 2016-2018;
c) Authorize the Director, Housing Services, to finalize the funding and conditions with the successful proponents recommended for award as shown in Appendix A; and

d) Authorize the Commissioner, Community Services, to execute such agreements and documentation in a form satisfactory to the Regional Solicitor, as may be required to process the funding to the successful proponents recommended for award.

5. That the Regional Municipality of Waterloo take the following actions with respect to the Creative Enterprise Initiative, as described in Report PDL-CUL-15-19, dated December 8, 2015:

   a) Grant $141,000 to the Creative Enterprise Initiative in 2016, subject to 2016 budget approval, for a final year of operation which would result in development of the two priorities identified by CEI, and transition of these initiatives to one or more existing organizations with similar goals;

   b) Request that CEI enter into a memorandum of understanding with municipal partners for this transition year, and continue to collaborate during the year; and

   c) Direct staff to report on progress in mid-2016.

   December 8, 2015
The Regional Municipality of Waterloo

Administration and Finance Committee

Summary of Recommendations to Council

The Administration and Finance Committee recommends as follows:

1. That the Regional Municipality of Waterloo uphold the existing policy and take no action on the request for the deferral of Regional Development Charges by GSP Group on behalf of Prica Group for the proposed development at Columbia St. and Albert St. in the City of Waterloo, as outlined in report COR-FSD-15-22, dated December 8, 2015.

2. That the minutes of the Audit Committee meeting held November 25, 2015 be approved.

December 8, 2015
The Regional Municipality of Waterloo
Administration and Finance Committee

Summary of Closed Recommendations to Council

The Administration and Finance Committee recommends as follows:

1. That the Regional Municipality of Waterloo re-appoint Ms. Jennifer Vasic and Mr. Glenn Scheels, and appoint Ms. Betty Anne Keller and Ms. Michelle Purchase to the Public Art Advisory Committee for three-year terms ending December 31, 2018.

2. That the Regional Municipality of Waterloo re-appoint Mrs. Margaret Rowell and appoint Mrs. Mary-Jean Page and Ms. Andrea Carswell to the Heritage Planning Advisory Committee for a three-year term ending December 31, 2018.

December 8, 2015
The Regional Municipality of Waterloo
Planning and Works Committee
Summary of Recommendations to Council

The Planning and Works Committee recommends as follows:


2. That the Regional Municipality of Waterloo approve to continue operating the Woolwich Transfer Station on the current schedule until the end of May 2016;

   And that this be the final financial contribution and will be funded from the existing Waste Management budget.

3. That the Regional Municipality of Waterloo enter into a Consulting Services Agreement with Stantec Consulting Ltd. to provide consulting engineering services for the detailed design, construction contract administration and inspection services associated with Erb Street Roundabouts at Waterloo Waste Management Centre Gates 1 and 2, in the City of Waterloo, at an upset fee limit of $90,000.00 plus applicable taxes to complete the detailed design, and with construction contract administration and inspection services to be paid on a time basis, at an estimated amount of $295,000 as outlined in report TES-DCS-15-28, dated December 8, 2015.

4. That the Regional Municipality of Waterloo approve the implementation of a raised centre median thereby restricting traffic movements to right-in, right-out only from Westhill Drive onto Ira Needles Boulevard (Regional Road #70) in the City of Waterloo as described in Report No. TES-DCS-15-33, dated December 8, 2015.

5. That the Region of Waterloo distributes subsidized rain barrels to residents at a cost of $40 each during spring of 2016, as detailed in Report TES-WAS-15-38.1 dated December 8, 2015.

7. That the Regional Municipality of Waterloo:

   a) Enter into a Consulting Services Agreement with R.J. Burnside & Associates Limited to provide consulting geoscience services for the Region of Waterloo Groundwater Monitoring Program for the period January 1, 2016 to June 30, 2018 (Phase 1) at an upset limit of $842,800 plus applicable taxes; as presented in this report; and

   b) Authorize staff to renew this contract for the period from January 1, 2018 through June 30, 2020 (Phase 2) at an upset limit of $912,831 plus applicable taxes, subject to acceptable performance of the consultant in meeting project outcomes and deliverables.

December 8, 2015
The Regional Municipality of Waterloo
Planning and Works Committee

Summary of Closed Recommendations to Council

The Planning and Works Committee recommends as follows:

1. That the Regional Municipality of Waterloo appoint the following persons to serve for a period of two years as members of the Specialized Transit Services Advisory Committee (STSAC) commencing January 1, 2016 expiring December 31, 2017:
   a) Karen Ferguson  Major Interest Group Representative
   b) Sharon Giles  Mobility PLUS User
   c) Tom Livingstone  Mobility PLUS User
   d) Sue Morgan  Mobility PLUS User

2. That the Regional Municipality of Waterloo approve the appointments of Pete Leonard, John Jackson, Sarah Wolfe, and Micah Jarvis to the Water Efficiency Advisory Committee for a four-year term expiring on December 31, 2019.

December 8, 2015
The Regional Municipality of Waterloo

Economic Development and Promotion Committee

Summary of Recommendations to Council

The Economic Development and Promotion Committee recommends as follows:

1. That the Economic Development and Promotion Committee recommend to Regional Council that it be renamed the Economic Development Committee (EDC);
   And That the Economic Development Committee assume the prescribed roles, as described in Report No. PDL-15-06, dated December 16, 2015.

2. That the Economic Development 2016 budget for grants be set at $154,000;
   And that the five core organizations receiving annual ongoing grants be funded for 2016;
   And that no new grant applications be received for this program;
   And that the Economic Development and Promotion Committee refer the review of the five organizations that currently receive an on-going grant to the Ad Hoc Working Group on Community Grants.

December 16, 2015
Regional Municipality of Waterloo

Budget Public Input Meeting

Agenda

Wednesday, December 16, 2015

6:00 p.m.

Council Chambers, 2nd Floor

150 Frederick Street, Kitchener, ON

1. Declarations of Pecuniary Interest under the "Municipal Conflict Of Interest Act"

2. Delegations

   1. Harald Drewitz, Kitchener Tax Watch Group, Re: Proposed Rate increase for the 2016 Operational Budget

   2. Michael Schmitt, President, Supportive Housing of Waterloo (SHOW), Re: 2016 Budget

   3. Jennifer Adams, Kitchener, Re: Waterloo Regional Police Service

3. Call for Delegations

4. Other Business

5. Adjourn