Regional Council Minutes

Wednesday, May 7, 2014

The following are the minutes of the Regular Council meeting held at 7:20 p.m. in the Regional Council Chamber, 150 Frederick Street, Kitchener, Ontario, with the following members present: Chair K. Seiling, L. Armstrong, J. Brewer, T. Cowan, D. Craig, R. Deutschmann, J. Haalboom, B. Halloran, R. Kelterborn, G. Lorentz, C. Millar, J. Mitchell, J. Wideman, and C. Zehr.

Members Absent: T. Galloway and S. Strickland

Closed Session

Moved by C. Zehr

Seconded by L. Armstrong

That a closed meeting of Council be held on Wednesday, May 7, 2014 at 6:15 p.m. in the Waterloo County Room in accordance with Section 239 of the “Municipal Act, 2001”, for the purposes of considering the following subject matters:

a) proposed or pending litigation and receiving of legal advice that is subject to solicitor-client privilege related to a matter before an administrative tribunal
b) proposed or pending acquisition of land in the City of Cambridge, proposed or pending litigation and receiving of legal advice that is subject to solicitor-client privilege related to a legal proceeding
c) receiving of legal advice that is subject to solicitor-client privilege related to an agreement
d) receiving of legal advice subject to solicitor-client privilege related to a matter before an administrative tribunal

Carried

Moved by B. Halloran

Seconded by C. Millar

That Council reconvene in Open Session.

Carried

1628371
Declarations of Pecuniary Interest under the “Municipal Conflict Of Interest Act”

R. Deutschmann declared a pecuniary interest with respect to Report CR-RS-14-028, Authorization to Expropriate Lands (2nd report) in the City of Cambridge Designated as Part of Phase IV of Stage 1 of the Rapid Transit Project Relating to Lands that are Necessary for Adapted Bus Rapid Transit and two items from closed session dealing with rapid transit, due to an indirect pecuniary interest since he and his spouse are shareholders of corporations that have an interest in a property at 10 Duke Street West, Kitchener.

Presentations

a) Geographic Information Systems (GIS) Awards:

Arlene McDonald, Director, Information Technology, appeared before Council to provide an overview of three awards the Region of Waterloo recently won related to GIS: Esri Canada – Award of Excellence – for innovation GIS, Urban and Regional Information Systems Association (URISA) – Gold – 2014 Best Web GIS and Urban and Regional Information Systems Association (URISA) – Silver – 2014 Best Public Sector GIS

Jeff Ham, Manager, GIS Services, provided a demonstration of the application and how it can be applied across the Region. A copy of the presentation is appended to the original minutes.

b) New Public Art Selections, 150 Frederick and 150 Main

Lucille Bish, Director, Community Services, provided a presentation to Council about the new public art selections for 150 Frederick Street and 150 Main Street. A copy of the presentation is appended to the original minutes. She gave an overview of the public art program and this year’s selections.

c) Waterloo Region Hospitals – Update: Don Shilton, President, St. Mary’s Hospital; Patrick Gaskin, President & CEO, Cambridge Memorial Hospital; Jenny Rajabelley, Executive Vice-President, Grand River Hospital

D. Shilton, President, St. Mary’s Hospital provided a presentation that outlined the statistical highlights, update on strategic planning, including stakeholder engagement, the Waterloo Wellington integration clinical programs, regional diagnostic imaging and timetable for adding in other programs, emergency department wait times and off load delay program. A copy of the presentation is appended to the original minutes.

Councillors had questions with respect to the emergency room wait times and the off load delay program. D. Shilton advised there are ongoing discussions about merging the wait times onto one website and an app is also being developed for smart phones. They are also in early discussions for providing access to Emergency Medical Services (EMS). Dr. Liana Nolan, Medical Officer of Health responded that EMS continues to work with all three hospitals and implementation is in progress.
d) **Video of Galt Flood 1929**

Chair Seiling introduced a video of the flood in Galt from 1929.

**Delegations**

a) Rick Currie, Ayr, appeared before Council regarding Report E-14-058, Rural Transfer Stations Update (Item #15 on P&W Summary). A copy of his presentation is appended to the original minutes. He stated his support for the Ayr Transfer Station and described the challenges residents would face if the transfer station is closed. There was a question from a Councillor related to bi-weekly yard waste pickup. Another Councillor commented that staff will work towards a harmonization of all services so the Townships would get the same services as the Cities by March 2015.

b) Kevin Thomason, Wilmot, appeared before Council with respect to Report E-14-049, Recommended Intersection Improvements at Erb Street and Waterloo Waste Management Centre Gates 1 and 2, City of Waterloo (Item #10 on P&W Summary). A copy of his presentation is appended to the original minutes. He expressed his disappointment in learning of the Planning and Works Committee meeting last week and stated that the communities need to work together and be more collaborative. He suggested deferral of the approval of the recommendation until the consequences and costs are better understood. He expressed concern with the traffic entering the landfill and the queuing capacity and showed pictures of the area. He stated this should be included as part of the environmental assessment for Erb Street and a West Side Waterloo traffic analysis study with a long term vision.

A question was raised as to what impact deferral would have on this project. Thomas Schmidt, Commissioner, Transportation and Environmental Services replied that deferral is not a major issue as the report sets the direction. There will be no construction until there is an agreement with Costco and funding is secured. It was noted a number of functional questions have been raised, especially in relation to the entrance to the landfill. It was proposed this would be deferred to the May 27th, 2014 Planning and Works Committee meeting.

**Minutes of Previous Meetings**

Moved by B. Halloran

Seconded by J. Haalboom

That the following Minutes be approved:

   a) Closed Council – April 9, 2014

   b) Council – April 9, 2014

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c) All Council – April 16, 2014

d) Planning & Works – April 29, 2014

e) Administration & Finance – April 29, 2014

f) Closed Committee – April 29, 2014

g) Special Council – April 29, 2014

h) Community Services – April 29, 2014

Carried

Moved by L. Armstrong
Seconded by T. Cowan

That Council go into Committee of the Whole to consider reports.

Carried

Finance Reports

a) F-14-057, T2014-125 Central Division HVAC Upgrades and Interior Renovations

Moved by J. Wideman
Seconded by B. Halloran

That the Regional Municipality of Waterloo accept the tender of GEN-PRO/1320376 Ontario Ltd. for Central Division HVAC Upgrades and Interior Renovations at a total cost of $616,465.85 including all applicable taxes. [F-14-057]

Carried

b) F-14-058, C2014-05 Consultant Selection to Perform Building Condition Assessments, Reserve Fund Studies and Energy Audits for Community Housing

Moved by J. Wideman
Seconded by B. Halloran

That the Regional Municipality of Waterloo accept the proposal of Altus Group for Building Condition Assessments, Reserve Fund Studies and Energy Audits for Community Housing in the amount of $491,943.24 including all applicable taxes. [F-14-058]

Carried
Committee Reports

Planning and Works

The Summary of Recommendations of the Planning and Works Committee was presented by Jim Wideman, Chair of the Committee. Item #13 was taken separately due to the pecuniary interest. Item #15 was taken separately.

Moved by J. Wideman
Seconded by C. Millar

That the Summary of Recommendations of the Planning and Works Committee, dated April 29, 2014, Items 1 to 12, 14, 16 and 17, be adopted as follows:


3. That the Regional Municipality of Waterloo approve an amendment to Controlled Access By-law #58-87 for an access on the east side of Regional Road #50 (Westmount Road), approximately 840 metres north of Columbia Street in the City of Waterloo, as described in Report No. P-14-049, dated April 29, 2014.

4. That Council of the Regional Municipality of Waterloo approve the expropriation of lands for the purpose of construction of road improvements to Bloomingdale Road, in the City of Kitchener, in the Region of Waterloo as detailed in Report CR-RS-14-027 dated April 29, 2014 described as follows:

   Fee Simple Partial Taking:

   1. Lot 18 Small Lots N of Hornings Tract, Kitchener being Part 1 on 58R-17403; PIN 22302-0110 (40 Bloomingdale Road North, Kitchener);

   2. Lot 19 Small Lots N of Hornings Tract, Kitchener being Part 2 on 58R-17403; PIN 22302-0109 (44 Bloomingdale Road North, Kitchener).

And that staff be instructed to register a Plan of Expropriation for the property within three months of the granting of the approval to expropriate the property, as required by the “Expropriations Act”;

And that the registered owners be served with a Notice of Expropriation and a Notice of Possession for the property after the registration of the Plan of Expropriation;

And that if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of the property in the amount of the market value of the interests in the
land as estimated by the Region’s appraiser in accordance with the
Expropriations Act;

And further that the Regional Solicitor be authorized to discontinue expropriation
proceedings or any part thereof, in respect of the above described lands, or any
part thereof, upon the registration on title of the required documentation to
complete the transaction.

5. That the Region of Waterloo approve changes to the Water Efficiency Advisory
Committee Terms of Reference, as detailed in Report E-14-043.1, dated April 29,
2014.

6. That the Regional Municipality of Waterloo approve the new projects included in
the 2014 Implementation Plan for the Transit Supportive Strategy to enhance
transit ridership in the City of Cambridge, as described in Report No. P-14-051,
dated April 29, 2014 and summarized in Attachment D.

That the Regional Municipality of Waterloo endorse Concept B for the detailed
design of Ainslie Street Terminal landscaping and pedestrian improvements and
their

7. That the Regional Municipality of Waterloo provide notice to the public of a
proposed amendment to the Fees and Charges By-Law 14-002 at the June 4,
2014 Regional Council meeting regarding implementation of the 2014 Grand
River Transit (GRT) fare structure as described in Report No. P-14-055, dated
April 29, 2014:

a) To implement the GRT fare structure as detailed in Table 1, in accordance
with Regional Council’s approved 2014 budget, effective July 1, 2014;

b) To amend the Region’s Fees and Charges By-law No. 14-002 to reflect the
2014 GRT fares described in this report; and

c) To amend the Region’s Fees and Charges By-law No. 14-002 with respect
to the fees for TravelWise membership.

8. That the Regional Municipality of Waterloo enter into a Consulting Services
Agreement with Eramosa Engineering Inc. to provide engineering services for
detailed design and services during construction for the Elmira Wastewater
Treatment Plant (WWTP) Supervisory Control and Data Acquisition (SCADA)
Upgrades in the Township of Woolwich, at an upset fee limit of $619,994
plus applicable taxes. [E-14-047]

9. That the Regional Municipality of Waterloo approve the implementation of a
multi-lane roundabout on Westmount Road at the extension of Laurelwood Drive,
in the City of Waterloo, all as presented in Report E-14-048.

10. That the Regional Municipality of Waterloo approve the implementation of multi-
lane roundabouts on Erb Street at Waterloo Waste Management Centre Gates 1
and 2, in the City of Waterloo, all as presented in Report E-14-049 and subject to Regional Council approval of additional funding as part of the 2014 Mid-Year Review of the Transportation Capital Budget and 2015 Transportation Capital Program process.

11. That the Regional Municipality of Waterloo enter into a Consultant Services Agreement with Associated Engineering Limited to provide consulting engineering services for a Class Environmental Assessment, detailed design, contract administration and construction inspection for improvements to Fischer-Hallman Road from Bleams Road to Plains Road in the City of Kitchener at an upset fee of $613,396.00 plus applicable taxes for the Class Environmental Assessment and detailed design phases, with contract administration and construction inspection services to be paid on a time basis as described in Report E-14-050 dated April 29, 2014.

12. That the Regional Municipality of Waterloo enter into a Consultant Services Agreement with Walter Fedy of Kitchener, Ontario to provide consulting engineering services for preliminary design, detailed design, contract administration and construction inspection for Snyder’s Road Improvements from Christian Street easterly to Gingerich Road in the Township of Wilmot at an upset limit of $266,794.94 plus applicable taxes for the preliminary design and detailed design phases, with contract administration and construction inspection to be paid on a time basis. [E-14-051]

14. That the Regional Municipality of Waterloo enter into a Consulting Services Agreement with Conestoga-Rovers and Associates to provide engineering services for the compliance monitoring and annual reporting program for the Waterloo Waste Management Site for the period July 1, 2014 to December 31, 2017, with an option to extend up to two additional calendar years at an upset limit of $181,986 for 2014, $288,823 for a full calendar year in 2015, $293,424 for 2016, and $298,163 for 2017 for a total of $1,062,395.00 plus applicable taxes over three and a half (3.5) years, as per Report E-14-057, dated April 29, 2014.

16. That The Regional Municipality of Waterloo take the following actions with respect to the “Grand River Watershed Water Management Plan,” according to report E-14-053 dated April 29, 2014:

a) Recognize the Executive Summary (Appendix A) sent to municipal clerks of the Grand River Watershed Water Management Plan as a document to be received as information,

b) Endorse the Grand River Watershed Water Management Plan, in principle, as a plan of best practices, and
c) Agree to continue to voluntarily collaborate and work together to solve water management issues in the Grand River watershed.

17. That the Regional Municipality of Waterloo amend Traffic and Parking By-law 06-072, as amended, to:

a) Remove from Schedule 18 Rates of Speed, 60 km/h Maximum Speed on Notre Dame Drive (Regional Road #12) from CNR Tracks to Highway 7/8;

b) Remove from Schedule 18 Rates of Speed, 60 km/h Maximum Speed on Snyder’s Road East (Regional Road #6) from 610 metres west of Notre Dame Drive (Regional Road #12) to 780 metres East of Notre Dame Drive;

c) Remove from Schedule 18 Rates of Speed, 80 km/h Maximum Speed on Snyder’s Road East (Regional Road #6) from 780 metres east of Notre Dame Drive (Regional Road #12) to 2760 metres east of Notre Dame Drive; and

d) Add to Schedule 18 Rates of Speed, 80 km/h Maximum Speed on Snyder’s Road East (Regional Road #6) from 420 metres east of Notre Dame Drive (Regional Road #12) to 2760 metres east of Notre Dame Drive.

Moved by J. Mitchell
Seconded by B. Halloran

That Item # 10 of the Planning and Works Committee Summary of Recommendations, dated April 29, 2014, regarding the implementation of multi-lane roundabouts on Erb Street at Waterloo Waste Management Centre Gates 1 and 2, be deferred to the May 27, 2014 Planning and Works Committee meeting.

Carried (deferral)

Carried (original motion)

Item #15

T. Cowan stated equity and fairness is important but the Woolwich transfer station has 70% of the total volume for the rural transfer stations. He cannot support the motion and advised there is a need to work out a better solution that meets the needs of everyone. R. Deutschmann stated all residents in all Townships receive the same curbside collection. L. Armstrong noted the Wilmot transfer station has been closed since April 1st and he has seen no increase in roadside dumping.

C. Zehr requested clauses 1 and 2 be taken separately from clause 3.
T. Cowan requested a recorded vote.

Moved by J. Wideman

Seconded by C. Millar

That the Summary of Recommendations of the Planning and Works Committee, dated April 29, 2014, Item 15, be adopted as follows:

15. That the Regional Municipality of Waterloo approve Alternative 2 - Equalized Service Levels outlined in Report E-14-058, dated April 29th, 2014;

And that the rural transfer stations remain open until March 31st, 2015 at an additional cost of $15,000.00;

Carried


Nays: T. Cowan, B. Halloran, K. Seiling, C. Zehr

Moved by J. Wideman

Seconded by C. Millar

And that all rural transfer stations close on March 31st, 2015.

Carried


Nays: T. Cowan

Moved by J. Wideman

Seconded by C. Millar

That the Summary of Recommendations of the Planning and Works Committee, dated April 29, 2014, Item 13, be adopted as follows:

13. That The Regional Municipality of Waterloo approve the expropriation of lands for the construction of part of Phase 4 of Stage 1 of the Rapid Transit Project comprised of property and interests located at various locations along the adapted Bus Rapid Transit alignment at the City of Cambridge, in the Regional Municipality of Waterloo as detailed in Report CR-RS-13-089 dated November 20, 2013 and more specifically listed below:

Fee Simple Partial Taking:

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aBRT lands

1. Part Lot 1, Concession 12, East of Grand River, being Parts 1 and 2, 58R17984, Part of PIN 03793-0601, City of Cambridge, Regional Municipality of Waterloo (Part 581 Coronation Blvd., Cambridge, ON N1R 3E9)

2. Part Lot 1 and 2, North of Augusta Street, Plan 469, being Part 1, 58R17991, Part of PIN 03774-0135, City of Cambridge, Regional Municipality of Waterloo (Part 284 Water St. N., Cambridge, ON N1R 3C4)

3. Part Lot 2, North of Augusta Street, Plan 469, being Part 2, 58R17991, Part of PIN 03774-0134, City of Cambridge, Regional Municipality of Waterloo (Part 50 Augusta St., Cambridge, ON N1R 1G2)

4. Part Lot 1, South of Augusta Street, Plan 469, being Part 3, 58R17991, Part of PIN 03774-0132, City of Cambridge, Regional Municipality of Waterloo (Part 278 Water St. N., Cambridge, ON N1R 3C3)

5. Part Lot 1, South of Augusta Street, Plan 469, being Part 4, 58R17991, Part of PIN 03774-0131, City of Cambridge, Regional Municipality of Waterloo (Part 276 Water St. N., [aka 261-273 Water St. S.] Cambridge, ON N1R 3C3)

6. Parts Lots 11 and 12, Southwest of Macadamized Street, Plan 440, being Parts 7 & 8, 58R17991, Part of PIN 03807-0006, City of Cambridge, Regional Municipality of Waterloo (Part 275 Water St. N., Cambridge, ON N1R 3B9)

7. Part Lot 11, Southwest of Macadamized Street, Part of Lots 19, 20 and 21, East of Hunter Street, Plan 440, being Part 9, 58R17991, Part of PIN 03807-0007, City of Cambridge, Regional Municipality of Waterloo (Part 273 Water St. N., Cambridge, ON N1R 3B9)

8. Part Lot 29, Plan 610, being Part 1, 58R17976, Part of PIN 03795-0011, City of Cambridge, Regional Municipality of Waterloo (Part 183 Hespeler Rd., Cambridge, ON N1R 3H6)

9. Part Lot 1 and 3, Plan 1365, being Parts 1 and 2, 58R17978, Part of PIN 03766-0285, City of Cambridge, Regional Municipality of Waterloo (Part 10 Pinebush Rd., [aka 671 Hespeler Rd] Cambridge, ON N1R 7J8)

10. Part Lot 45, Plan 1364, being Parts 3 & 4, 58R17978, Part of PIN 03767-0100, City of Cambridge, Regional Municipality of Waterloo (Part 684 Hespeler Rd., Cambridge, ON N1R 6J8)

And that staff be instructed to register a Plan of Expropriation with respect to the said properties, or such lesser portions of any of the said properties as may be determined through the preliminary design process, within three months of the granting of approval to expropriate said properties, in accordance with the “Expropriations Act” (Ontario) (the “Act”);
And that the registered owners be served with a Notice of Expropriation and a Notice of Possession with respect to the said properties after the registration of the Plan of Expropriation;

And that if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of applicable properties in the amount of the market value of the interests in such lands as estimated by the Region’s appraiser in accordance with the Act;

And further that the Regional Solicitor be authorized to discontinue expropriation proceedings with respect to any above-referenced lands in the event that the Region is able to otherwise obtain registered title to such lands or Regional staff determine that the expropriation is not advisable. [CR-RS-14-028]

Carried

Administration and Finance

The Summary of Recommendation of the Administration and Finance Committee was presented by Carl Zehr, Vice-Chair of the Committee.

Moved by C. Zehr

Seconded by B. Halloran

That the Summary of Recommendations of the Administration and Finance Committee dated April 29, 2014, Items 1 to 4, be adopted as follows:

1. That the minutes of the Audit Committee meeting held April 1, 2014 be approved.

2. That the Regional Municipality of Waterloo endorse the recommendations and approve the proposed actions of the Fleet Services Program Review 2013-2014 as noted in CA-14-002.1/CR-FM-14-001.1 Appendix “A” dated April 29, 2014;

   And That the approved 2014 Capital Budget be amended to include $200,000 for implementation of the Fleet Services Program Review Project to be funded from the Fleet Services vehicle and equipment reserves.

3. That the Regional Municipality of Waterloo approve the collection of pay-per-use fees for accessing public electrical vehicle charging equipment owned by the Region as described in Report CR-FM-14-006, dated April 29, 2014;

   And That notice be provided to the public of a proposed amendment to the Fees and Charges By-law 14-002 at the June 4, 2014 Regional Council meeting regarding implementation of a fee of $1.00 per hour of use of the public electrical charging equipment.

4. That the Regional Municipality of Waterloo endorse the submission of business cases and applications for funding from the New Building Canada Fund for the
projects identified in Report F-14-055 dated April 29, 2014, subject to confirmation of eligibility requirements.

Carried

**Community Services**

The Summary of Recommendations of the Community Services Committee was presented by Jane Mitchell, Vice-Chair of the Committee.

Moved by J. Mitchell

Seconded by R. Kelterborn

That the Summary of Recommendations of the Community Services Committee dated April 29, 2014, Items 1 to 3, be adopted as follows:

1. That the Regional Municipality of Waterloo request the Province of Ontario to increase its cap on the cost sharing of Ontario Works Discretionary Benefits;
   
   And that this report be shared with all local Members of Provincial Parliament, the Association of Municipalities of Ontario and the Ontario Municipal Social Services Association as outlined in report SS-14-017, dated April 29, 2014.

2. That the Regional Municipality of Waterloo receive the report “Ending Family Homelessness in Waterloo Region” and the two-page Report Summary;
   

3. That the Regional Municipality of Waterloo approve the Community Housing Update and Proposed 2014 Progress Plan, as described in Report P-14-057, dated April 29, 2014.

   Carried

J. Wideman brought forward an item from the closed Council session on May 7, 2014.

Moved by J. Wideman

Seconded by J. Brewer

That The Regional Municipality of Waterloo approve, enter into an Agreement with Zico Ltd. (the “Vendor”) for, and execute all documentation pursuant to Section 30 of the Expropriations Act for the acquisition of:

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(a) the fee simple interest in part of the Vendor’s Property described as Part Lot 6-7, Plan 837 designated as Part 1 on Reference Plan 58R-17759 (the “Road Widening”);  
(b) a permanent easement over the Vendor’s Property described as Part Lot 6-7, Plan 837, designated as Parts 3, 4 and 5 on Reference Plan 58R-17759;  
(c) a permanent easement over the Vendor’s Property described as Part Lot 6-7, Plan 837, designated as Part 6 on Reference Plan 58R-17759; and  
(d) a temporary easement over the Vendor’s Property described as Part Lot 6-7, Plan 837, designated as Parts 2 and 3 on Reference Plan 58R-17759;  

with such Agreement to be to the satisfaction of the Regional Solicitor.  

And That the Commissioner of Transportation and Environmental Services be authorized to sign a licence agreement with the Vendor, in a form as approved by the Regional Solicitor, that licenses back the Road Widening until the lands are needed by the Region.  

Carried  

Moved by G. Lorentz  
Seconded by J. Brewer  
That Committee of the Whole rise and Council resume.  

Carried  

Moved by L. Armstrong  
Seconded by R. Kelterborn  
That Council adopt the proceeding of the Committee of the Whole.  

Carried  

**Enactment of By-Laws – (First, Second & Third Readings)**  
The fourth by-law was taken separately due to the pecuniary interest.  

Moved by C. Zehr  
Seconded by J. Wideman  

a) That a By-law to Amend By-law No. 01-059, a By-law to Consolidate all By-laws with Respect to Roads Included in the Regional Road System, as amended (Waterloo Street) be read a first, second and third time, finally passed and numbered 14-024 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.  

1628371
b) That a By-law to Amend By-law Number 58-87, as Amended, Being a By-law to Designate and Regulate Controlled-Access Roads (Regional Road 50, Westmount Road, City of Waterloo) be read a first, second and third time, finally passed and numbered 14-025 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

c) That a By-law to Amend By-law 06-072, as Amended, Being the Region’s Traffic and Parking By-law (Rates of Speed, Notre Dame Drive (Regional Road 12) and Snyder’s Road (Regional Road 6), Township of Wilmot) be read a first, second and third time, finally passed and numbered 14-026 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

e) That a By-law to Amend By-law 06-072, as Amended, Being the Region’s Traffic and Parking By-law (Waterloo Street (Regional Road 40) City of Kitchener) be read a first, second and third time, finally passed and numbered 14-028 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

f) That a By-law to Confirm the Actions of Council of May 7, 2014 be read a first, second and third time, finally passed and numbered 14-029 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

Carried

Moved by C. Zehr
Seconded by J. Wideman

d) That a By-law to Expropriate Certain Lands for the Purpose of Phase 4 of Stage 1 of the Rapid Transit Project for Property and Interests relating to lands that are necessary for Adapted Bus Rapid Transit, in the City of Cambridge, Regional Municipality of Waterloo be read a first, second and third time, finally passed and numbered 14-027 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

Carried

Adjourn

Moved by J. Brewer
Seconded by C. Millar

That the meeting adjourn at 9:00 p.m.

Carried

Regional Chair, K. Seiling

Regional Clerk, K. Fletcher

1628371
Geographic Information System (GIS) Awards

Arlene McDonald
Director Information Technology Services

- **Award of Excellence** – for innovation in the field of *Geographic Information Systems* - Esri Canada

- **Gold** – 2014 Best Web *GIS* - Urban and Regional Information Systems Association (URISA)

- **Silver** – 2014 Best Public Sector *GIS* – Urban and Regional Information Systems Association (URISA)
Apps, Apps and more Apps...

Jeff Ham, Manager
Corporate Solutions
and GIS
“This is the single best GIS locator I have ever used - as someone who uses ArcMap on a regular basis, this is something I will use often for research that I need on the fly.”

- anonymous public WebGIS user
"...GIS applications have proved to be an invaluable tool for Regional enforcement staff. The applications are accurate, user friendly and provide the ability to map call locations for various enforcement activities." - Angelo Apfelbaum, Manager Licencing and Enforcement
“Our GIS-based asset repository is the foundation of all management and audit activities.” – Currie Russell – Supervisor, Regulatory Affairs & Administration, Region of Waterloo International Airport
"I think the new interactive map is much improved over the previous version. The variety, consistency and currency of the data is very good..." - anonymous public WebGIS user
Geographic Information System (GIS) Awards

Thank-you!

- **Award of Excellence** – for innovation in the field of Geographic Information Systems - Esri Canada

- **Gold – 2014 Best Web GIS** - Urban and Regional Information Systems Association (URISA)

- **Silver – 2014 Best Public Sector GIS** – Urban and Regional Information Systems Association (URISA)
New Public Art Selections
150 Frederick St. and 150 Main St.

Council Presentation – May 7, 2014
Region of Waterloo Public Art Program

- Commissioned pieces in selected Regional spaces
- Loaned pieces from Cambridge Galleries in the Administration Headquarters Lobby
- Rented pieces selected from University of Waterloo Fine Arts Graduating Class
Cambridge Galleries

- Collection provides a link with Cambridge’s textile heritage and explores new and innovative concepts in art making.
- Artists from coast to coast are represented by works that demonstrate the diversity of the fibre medium.
- Gallery is also host to Fibreworks, a biennial, national juried exhibition.
John Willard

Cross Purposes, 1993

Carnival in Rio, 1990
UW Fine Arts
Graduate Student Artwork

The criteria for selection include artworks that:

- can be appreciated by Councillors, staff and visitors;
- are complimentary to our building environment;
- showcase a high quality of technique; and
- are thematically varied.
Katy Missio

Conjunction, 2014
11” x 15”, photo etching
Michelle Chen

Follow, 2014
40” x 60”, acrylic on canvas
Teresa Laudenbach

Flight, 2014
48” x 48”, oil on canvas
Sarah Faucher

*Big Owl, 2013-14*
Various metals, epoxy sculpt, vinyl
Cognition, 2014
36” x 36”, mixed media
Dan Timmins

_A portrait of the Artist as an Old Man…_, 2014
2 Panels, Oil and ink on wood panel
Waterloo Region Hospitals Update

Patrick Gaskin, President and CEO, CMH
Jenny Rajaballey, Executive Vice President, GRH
(for Malcolm Maxwell, President and CEO)
Don Shilton, President, SMGH
May 7, 2014
Today’s Agenda

1. Statistics Highlights
2. Update on 3-Hospital strategic planning
3. Integrated Clinical Planning across Waterloo-Wellington
4. Regional Diagnostic Imaging
5. ED Wait times
Statistics Highlights
Waterloo Region hospitals update

**Our hospitals in 2013/14**

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<td>894</td>
<td>158,000</td>
<td>40,500</td>
<td>36,000</td>
</tr>
</tbody>
</table>
Strategic Planning
Strategic Plan Project Objectives

- *Waterloo Hospitals Collaborative Committee (WHCC)* meets 2-3 times/year
- Composed of Board Chairs & CEOs/Presidents of Cambridge Memorial, Grand River and St. Mary’s General Hospitals
- Discussions at WHCC encouraged us to try to develop a **collaborative strategic plan**
Strategic Plan Project Objectives

- Environmental scan and identification of focused strategic opportunities for CMH, GRH and SMGH (Phase A)

- Complete (3-year) strategic plans for CMH and for SMGH (Phase B)
PHASE A: Environment Scan & Identification of Strategic Opportunities

What?

• Environmental scan (market share/ SWOT analysis)
• Report of the environmental scan including a short list of high potential strategic opportunities

How?

• Review of guiding documents
• Profile of clinical services
• Population health status and forecasting of needs
• Market share analysis
• Summary of findings and SWOT hypothesis
• Engagement of internal & external stakeholders (through interviews and focus groups)
• Analysis and identification of high priority opportunities
• Facilitated “Priorities Workshop”
• Reporting
## Key Project Activities

### Phase A Stakeholder Engagement

| What? | • Semi-structured interviews and focus groups  
       • Part of environmental scanning |
|-------|--------------------------------------------------------------------------------------------------|
| Why?  | • To gather thoughts re: areas of strength and opportunity, vision for the region in the future  
       • To identify strategic opportunities |
| Who?  | • Internal representatives: Boards, Senior Team, Medical Leaders from each hospital  
       • External representatives: LHIN, CCAC, Community Partners, Region of Waterloo |
| When? | • Weeks of April 7, 14 and 21 |
WW Integrated Clinical Programs
Waterloo Wellington Integrated Programs

**Definition**
An Integrated Program supports the **planned and coordinated** delivery of **consistent, high quality** health care by Health Services Providers across the region intended **to improve the health of** Waterloo Wellington residents.
Waterloo Wellington Integrated Programs

*Purpose*

The purpose of an integrated program is to ensure a single standard of high-quality care and access, regardless of where one resides, that is based on best practices for specific identified patient groups.
## Timetable

<table>
<thead>
<tr>
<th>2012-13</th>
<th>2013-15</th>
<th>2015-16</th>
<th>2016-</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Rehabilitation (including Stroke) ✓</td>
<td>• Addictions &amp; Mental Health ✓</td>
<td>• Diagnostic Imaging</td>
<td>• Laboratory Medicine</td>
</tr>
<tr>
<td>• Renal ✓</td>
<td>• Cardiac ✓</td>
<td>• Medicine (first focus on wound management, QBPs, remaining subspecialties would follow later)</td>
<td>• Pharmacy (remaining areas)</td>
</tr>
<tr>
<td>• Rural ✓</td>
<td>• Cancer ✓</td>
<td>• Critical Care ✓</td>
<td>• Surgery (remaining areas)</td>
</tr>
<tr>
<td>• Complex Continuing Care ✓</td>
<td>• Emergency ✓</td>
<td>• Emergency ✓</td>
<td>• Medicine (remaining areas)</td>
</tr>
<tr>
<td>✓ indicates integrated program planning is underway</td>
<td>• Pharmacy (with an initial focus on antimicrobial stewardship)</td>
<td>• Surgery (with an initial focus on upcoming QBPs) ✓</td>
<td>• Acute Stroke* (to be separated from Rehab)</td>
</tr>
<tr>
<td></td>
<td>• Childbirth</td>
<td>• Children’s</td>
<td></td>
</tr>
<tr>
<td></td>
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</tr>
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</table>
Regional Diagnostic Imaging

• Recruited a common Chief of Diagnostic Imaging across the 3 organizations in October 2013
• First tri-hospital chief
• Goals associated with this role:
  • Improved access for patients
  • Improved quality for patients
  • Improved value for all
Regional Diagnostic Imaging

Short Term Expectations

• Integrated quality assurance → responding to provincial direction
• Common capital and Human Resources plan
• Strategy for improved, coordinated access
ED Wait Times
ED Length of Stay for Admitted Patients

90th Percentile (Hours) ER Length of Stay for Admitted Patients,
April 2012 - February 2013

Waterloo Wellington #1 – LHIN Comparison

Data we showed you last year.
WW # 1 Performance continues!

90th percentile wait time

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Wait Time</th>
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<tbody>
<tr>
<td>12-13 Q3</td>
<td>25</td>
</tr>
<tr>
<td>12-13 Q4</td>
<td>22.9</td>
</tr>
<tr>
<td>13-14 Q1</td>
<td>17.4</td>
</tr>
<tr>
<td>13-14 Q2</td>
<td>14.6</td>
</tr>
<tr>
<td>13-14 Q3</td>
<td>14.6</td>
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</table>
Region of Waterloo Emergency Medical Services (EMS)
Offload Delay Losses

<table>
<thead>
<tr>
<th></th>
<th>Jan</th>
<th>Feb</th>
<th>Mar</th>
<th>Apr</th>
<th>May</th>
<th>Jun</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
<th>Nov</th>
<th>Dec</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>19.65</td>
<td>15.73</td>
<td>17.40</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td>31.89</td>
<td>27.25</td>
<td>31.27</td>
<td>26.37</td>
<td>26.46</td>
<td>20.77</td>
<td>18.69</td>
<td>17.89</td>
<td>25.59</td>
<td>31.17</td>
<td>23.01</td>
<td>35.81</td>
</tr>
<tr>
<td>2011</td>
<td>30.66</td>
<td>35.64</td>
<td>31.06</td>
<td>27.33</td>
<td>25.29</td>
<td>23.54</td>
<td>27.67</td>
<td>20.90</td>
<td>20.61</td>
<td>22.70</td>
<td>14.47</td>
<td>13.02</td>
</tr>
</tbody>
</table>
ED Wait Time System

If you are in need of serious medical attention, CALL 911
or go to your nearest emergency department.

Patients
Being Treated: 16
Waiting: 3

Estimated Wait Time
Due to rapidly changing demands in the ED, and the need to see the sickest patients first, your own wait time may be more or less than the time displayed here.

For a Doctor or Nurse Practitioner

Alternatives to ED
(Call to confirm hours)

Call your doctor or go to Health Care Connect

Telehealth Ontario
Phone: 1-866-797-0000
TTY: 1-866-797-0007

K-W Westmount Urgent Care Clinic
Hours: 8:00-5:00 Mon-Fri
8:00-3:00 Weekends/Holidays
Phone: 519-745-2273

Laurentian Walk-In Clinic
Hours: 9:00-5:00 Mon-Fri
9:00-3:00 Weekends
Phone: 519-570-3174

K-W Fairway Urgent Care Clinic
Hours: 8:00-5:00 Mon-Fri
8:00-3:00 Weekends/Holidays
Phone: 519-748-2327

Weber Medical Centre
Hours: 2:00-8:00 Mon-Fri
Phone: 519-748-6933

Cambridge Walk-In Clinic
Hours: 8:00-4:00 Mon-Wed
8:00-5:00 Tues, 8:00-1:00 Fri
Phone: 519-654-2260

smgh.ca/ed-wait-times/
ED Wait Time System

If you are in need of serious medical attention, CALL 911 or go to your nearest emergency department.

Patients
Being Treated: 13
Waiting: 3

Estimated Wait Time
Last Update: 1.5 hrs 8:29 AM
For a Doctor or Nurse Practitioner

Alternatives to ED
(Call to confirm hours)
Call your doctor or go to Health Care Connect

Telehealth Ontario
Phone: 1-866-797-0000
TTY: 1-866-797-0007

K-W Westmount Urgent Care Clinic
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K-W Fairway Urgent Care Clinic
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8:00-3:00 Weekends/Holidays
Phone: 519-748-2327

Wohrer Medical Centre
Hours: 2:00-8:00 Mon-Fri
Phone: 519-748-6933

Cambridge Walk-In Clinic
Hours: 8:00-4:00 Mon-Wed
8:00-5:00 Tues, 8:00-1:00 Fri

grhosp.on.ca/emergwaits
In summary:

• We are grateful for the support (past, present and future) of all municipal councils in Waterloo Region.

• Hospitals are a key part of healthy communities.

• Looking ahead we see strengthened collaboration amongst the hospitals, and with other health sectors including primary care (family physicians), long term care, home care, etc.
Needed Solutions

- Put Erb Street West Roundabouts on hold until Erb Street West EA is completed
- Participate in the Integrated Westside Traffic Analysis Plan along with the City of Waterloo, Township of Wilmot and City of Kitchener
- Develop an integrated long-term vision and plan for the success of the Westside
Thank You!

Kevin Thomason
kevinthomason@mac.com
(519) 888-0519
@kthomason
Regional Landfill Impacts

- Landfill peak congestion Saturday, Costco peak Saturday

- 2014 - “Traffic delays are expected to affect operations at the Waste Management Center... Increased delays could affect use and result in decreased revenues and/or increased costs for future waste collection contracts.”

- 2024 - “there is no feasible opportunity to expand the area transportation network to further increase vehicle capacity”

- “financial impact is unknown at this time, but may be significant.”
West Entrance/Exit
To Waterloo
Erb Street West

- Only entrance/exit to the City of Waterloo from the West
- Impacts commuters, rural townships, neighbouring cities such as Stratford and London
- Tourism impacts, business impacts, agricultural impacts
Broad Impacts Over Vast Area of Westside