



Regional Council Minutes

Wednesday, February 11, 2015

The following are the minutes of the Regular Council meeting held at 8:20 p.m. in the Regional Council Chamber, 150 Frederick Street, Kitchener, Ontario, with the following members present: Chair K. Seiling, L. Armstrong, D. Craig, S. Foxton, T. Galloway, D. Jaworsky, H. Jowett, K. Kiefer, G. Lorentz*, J. Mitchell, J. Nowak, K. Redman, S. Shantz, S. Strickland* and W. Wettlaufer.

Members Absent: B. Vrbanovic

Closed Session

Moved by L. Armstrong

Seconded by S. Foxton

That a closed meeting of Council be held on Wednesday, February 11, 2015 at 5:45 p.m. in the Waterloo County Room in accordance with Section 239 of the Municipal Act, 2001, for the purposes of considering the following subject matters:

- a) disposition of land in the City of Kitchener
- b) litigation and receiving of legal advice that is subject to solicitor-client privilege related to a matter before an administrative tribunal

Carried

Moved by K. Redman

Seconded by W. Wettlaufer

That Council reconvene in Open Session.

Carried

Declarations of Pecuniary Interest Under The “Municipal Conflict Of Interest Act”

None declared.

Presentations

- a) Rishia Burke and Richard Lau, Evaluators appeared before Council with respect to Smart on Crime Evaluation Overview. Bill Wilson, Chair of the Community Safety and Crime Prevention Council provided introductory comments and introduced members of the Council who were present. He noted the report was distributed with the agenda. Members of Council were invited to the annual Justice dinner on April 23rd.

*G. Lorentz entered the meeting at 8:24 p.m.

B. Wilson introduced R. Burke and R. Lau. R. Burke provided a [presentation](#), a copy of which is appended to the original minutes. She highlighted the priority directions, evaluation framework, developmental evaluation, reach, understanding, change and outlined the recommendations.

*S. Strickland entered the meeting at 8:30 p.m.

Questions were raised about the Friends of Crime Prevention and the various campaigns, including THINK.

Delegations

- a) Orin Roberts, President/Director, Marsdale Manor cancelled as a delegation.

Minutes of Previous Meetings

Moved by S. Foxton

Seconded by D. Jaworsky

That the following Minutes be approved:

- a) Closed Budget – January 21, 2015
- b) Budget – January 21, 2015
- c) Closed Council – January 21, 2015
- d) Budget Public Input – January 21, 2015
- e) Council – January 21, 2015
- f) All Council – January 29, 2015
- g) Closed Committee – February 3, 2015
- h) Planning & Works – February 3, 2015

- i) Administration & Finance – February 3, 2015
- j) Community Services – February 3, 2015
- k) Library – February 3, 2015

Carried

Communications

- a) Waterloo Region Crime Prevention Council Correspondence regarding the 2015 Membership List was received.

Moved by J. Mitchell

Seconded by W. Wettlaufer

That the Regional Municipality of Waterloo ratify the following appointments and reappointments to the Waterloo Region Crime Prevention Council for 2015, as listed below and that the Crime Prevention Council be permitted to fill the vacancies in 2015 as required:

Sector	Name	Max Term Ending
Regional Council (2)	Jane Mitchell	2018
	Helen Jowett	2018
Rural Representative (1)	Denise Squire	2025
Urban Representative (1)	Shayne Turner	2022
Local Police (1)	Douglas Thiel	2024
Education: Junior Kindergarten to Grade 12 (2)	John Shewchuk	2017
	Peter Rubenschuh	2023
Education: Post Secondary (1)	Michael Beazely	2025
Restorative Justice (1)	Chris Cowie	2021
Mental Health (1)	Don Roth	2019

Addictions (1)	Jennifer Mains	2024
Neighbourhood Development (2)	Laurie Strome	2016
	Courtney Didier	2022
Community Development (1)	Christine Bird	2024
Family Support (1)	Pari Karem	2024
Community Health Centres (1)	Bill Davidson	2018
Domestic Violence Response (1)	Mary Zilney	2016
Business (1)	Andrew Jackson	2024
Focus Populations: (5)		
First Nations Metis and Inuit	Derek Haime	2025
LGBT	Judith Lodi	2025
Persons with Disabilities	Sharon Ward-Zeller	2022
Youth	Marla Pender	2024
Older Adults	Irene O'Toole	2016
Community at Large (4)	Frank Johnson	2022
	Joe-Ann McComb	2025
	Barry Cull	2024
	Felix Munger	2024
Research and Evaluation (1)	Mark Pancer	2024
Ex-officio Members/Alternates (8) plus Regional Chair (maximum terms are not applicable to ex-officio positions but to Alternates)		
Regional Chair: Ken Seiling		
Commissioner of Community Services: Douglas Bartholomew-Saunders Alternate: To be determined		

Chief of Waterloo Regional Police Service: Bryan Larkin Alternate: Michael Haffner (2024)	
Medical Officer of Health: Dr. Liana Nolan Alternate: Sharlene Sedgwick Walsh (2021)	
Executive Director of Family and Children Services: Alison Scott Alternate: Lisa Doran (2024)	
Chair of Waterloo Regional Police Services Board: Tom Galloway Alternate: Peter Ringrose (2022)	
Crown Attorney: Mark Poland Alternate: Andre Rajna (2024)	
Warden of Grand Valley Institution for Women: Nancy Kinsman Alternate: Elizabeth Vitek (2024)	
Manager of Legal Services Waterloo-Wellington: Angela Vanderheyden Alternate: To be determined	
Past Chairs - Lifetime Honourary Members	Peter Ringrose
	Irene O'Toole
	William Wilson

Carried

Moved by G. Lorentz

Seconded by L. Armstrong

That Council go into Committee of the Whole to consider reports.

Carried

Finance Reports

- a) COR-TRY-15-09, T2014-107 William Street Pumping Station Electrical Upgrade Phase 2

Moved by S. Strickland

Seconded by G. Lorentz

That the Regional Municipality of Waterloo accept the tender of Harold Stecho Electric Ltd. for the William St. Pumping Station Electrical Upgrade Phase 2, in the amount of \$417,653.65 including all applicable taxes;

And that the Regional Municipality of Waterloo amend the preliminary 2015-2024 Water Capital Program by advancing funds in the amount of \$150,000 from the year 2016 to year 2015 and \$150,000 from the year 2017 to year 2015 to fund the estimated total project cost.

Carried

- b) COR-TRY-15-10, P2014-50 Removal/Disposal Services for Backwash Water Sludge

Moved by S. Strickland

Seconded by G. Lorentz

That the Regional Municipality of Waterloo accept the proposal of Bio Bob's Corporation for the Removal/Disposal Services for Backwash Water Sludge for a five (5) year term effective February 12, 2015 and two (2) additional one (1) year renewal options at a total cost of \$376,629.00 including all applicable taxes.

Carried

- c) COR-TRY-15-11, P2014-52 Wheelchair Accessible Mini Buses

Moved by S. Strickland

Seconded by G. Lorentz

That the Regional Municipality of Waterloo take the following action regarding the purchase of Wheelchair Accessible Mini Buses for Grand River Transit:

- a) accept the proposal of Overland Custom Coach (2007) Inc. for the supply of twenty (20) Wheelchair Accessible Mini Buses between 2015 and 2017 (with an

option to extend for two one (1) year renewal options) based on a 2015 price per bus of \$111,970.20 including all applicable taxes, with the quantity and price to be determined annually and subject to final Council approval in each of the three (3) years.

- b) approve the purchase of ten (10) Wheelchair Accessible Mini Buses in 2015 at a total cost of \$1,119,702.00 including all applicable taxes; and
- c) approve an increase in the 2015 GRT Capital Budget of \$70,000, to be funded from the GRT Vehicle Reserve.

Carried

- d) COR-TRY-15-12, P2014-55 Building, Property and Mobile Security Services for Region of Waterloo

Moved by S. Strickland

Seconded by G. Lorentz

That the Regional Municipality of Waterloo accept the proposal of Barber-Collins Security Services Ltd. for P2014-55 Building, Property and Mobile Security Services for the Region of Waterloo for a three (3) year term commencing March 1, 2015, at an estimated base price of \$5,408,699.88 including all applicable taxes, with an option to renew for two (2) additional one year periods.

And that the Regional Municipality of Waterloo authorize Barber-Collins Security Services Ltd. to provide additional security services as requested by the Region included in the annual operating budget, currently estimated at \$302,621 per year including all applicable taxes.

Carried

Committee Reports

Planning and Works

The Summary of Recommendations of the Planning and Works Committee was presented by Tom Galloway, Chair of the Committee.

Moved by T. Galloway

Seconded by W. Wettlaufer

That the Summary of Recommendations of the Planning and Works Committee, dated February 3, 2015, Items 1 to 6, and 3 reports from closed session, Items 7 to 9, be adopted as follows:

1. That the Region of Waterloo accept PDL-CLP-15-09, Monthly Report of Development Activity for December 2014, dated February 3, 2015.
2. That the Regional Municipality direct staff to hold an open house to seek community input for the Laurel Creek Headwaters Environmentally Sensitive Landscape Case Study, as described in Report No. PDL-CPL-15-07, dated February 3, 2015.
3. That the Regional Municipality of Waterloo grant to Metrolinx, for nominal consideration, a non-exclusive temporary easement, for a period of 15 years, over a 1 kilometre part of the Waterloo Spur Line Trail described as Part Lot 457, Registered Plan 385, Part Lots 1 and 8, Registered Plan 373, Lot 30, MCP of Lot 15, G.C.T. and Part Lot 457 Registered Plan 385 in the City of Kitchener, and Part Lot 14, MCP of Lot 15, G.C.T. in the City of Waterloo, and to be further described by a reference plan of survey to the satisfaction of the Commissioner of Transportation and Environmental Services and the Regional Solicitor, for purposes of access for persons and vehicles to maintain the Waterloo Spur Line Trail on terms and conditions satisfactory to the Regional Solicitor. [PDL-LEG-15-08]
4. That The Regional Municipality of Waterloo approve the expropriation of lands for the construction of part of Phase VI of Stage 1 of the Rapid Transit Project comprised of property and interests located at various locations along the Light Rail Transit alignment in the City of Kitchener, in the Regional Municipality of Waterloo as detailed in Report PDL-LEG-15-13 dated February 3, 2015 and more specifically listed below:

Fee Simple Partial Takings:

- A. Part Lot 8, Plan 870, being Part 7, 58R18182, Part of PIN 22599-0041(R), City of Kitchener, Regional Municipality of Waterloo (Part of 2 Hoffman St., Kitchener, Ontario N2M 3M4);
- B. Part Lot 9, Plan 870, being Parts 2, 3 and 4, 58R18182, Part of PIN 22599-0043 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 8 Hoffman St., Kitchener, Ontario N2M 3M4);
- C. Part Lots 9 and 10, Plan 870, being Part 1, 58R18182, Part of PIN 22599-0046 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 14 Hoffman St., Kitchener, Ontario N2M 3M4);

- D. Part Lot 18, M.C.P. 791, being Parts 5 and 6, 58R18182, Part of PIN 22599-0078 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 130 Imperial Drive, Kitchener, Ontario N2M 1C4);
- E. Part Lots 17 and 18, M.C.P. 791, being Parts 2, 3 and 4, 58R18185, Part of PIN 22599-0070 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 116 Hanson Avenue, Kitchener, Ontario N2C 2E2);
- F. Part Lot 17, M.C.P. 791, being Part 6, 58R18185, Part of PIN 22599-0065 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 177 Hayward Avenue, Kitchener, Ontario N2C 2E5);
- G. Part Lot 18, M.C.P. 791, being Part 1, 58R18185, Part of PIN 22599-0075 (LT), City of Kitchener, Regional Municipality of Waterloo (Part of 41 Ardelt Avenue, Kitchener, ON N2C 2C8);

And that staff be instructed to register a Plan of Expropriation with respect to the said properties, or such lesser portions or interests of any of the said properties as may be determined through the design process, within three months of the granting of approval to expropriate said properties, in accordance with the "Expropriations Act" (Ontario) (the "Act");

And that the registered owners be served with a Notice of Expropriation and a Notice of Possession with respect to the said properties after the registration of the Plan of Expropriation and the Regional Solicitor is authorized to take any and all actions required to enforce such Notices including but not limited to any application pursuant to Section 40 of the Expropriations Act;

And that if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of applicable properties in the amount of the market value of the interests in such lands as estimated by the Region's appraiser in accordance with the Act;

And that all above-referenced lands situated adjacent to an existing Regional public highway shall be acquired for road widening purposes and shall be deemed to form part of the adjacent public highway in accordance with subsection 31(6) of the Municipal Act, 2001, S. O. 2001, c.25;

And further that the Regional Solicitor be authorized to discontinue expropriation proceedings or any part thereof, in respect of the above described lands, or any part thereof, upon the registration on title of the required documentation to complete the transaction or if determined by the Commissioner of Transportation and Environmental Services that such lands, or any part thereof, are not required for the subject Project.

5. That the Regional Municipality of Waterloo proceed with a one year pilot program to introduce a transit service from Wilmot Township into the City of Kitchener, pending the approval of a Community Transportation Pilot Grant;

And that, the Province of Ontario be asked to make any surplus funds from the Community Transportation Pilot Grant Program available, to introduce other pilot initiatives, as outlined in Report TES-TRS-15-02, dated February 3, 2015.

6. That the Regional Municipality of Waterloo appoint K. Kiefer, J. Mitchell, J. Nowak and T. Galloway to establish a Working Group to work with project team staff during implementation of the recommendations of the Waste Management Master Plan as described in Report TES-WMS-15-01 dated February 3, 2015.
7. That the Regional Municipality of Waterloo appoint the following persons to serve for a period of two years as members of the Specialized Transit Services Advisory Committee (STSAC) commencing January 1, 2015 expiring December 31, 2016:
 - a) Alfred Bott MobilityPLUS User
 - b) Felix Codat Major Interest Group Representative
 - c) Myrna Nicholas Major Interest Group Representative
 - d) Jay Oswald MobilityPLUS User
 - e) Mark Urquhart Major Interest Group Representative

8. That The Regional Municipality of Waterloo approve, enter into a Settlement Agreement for, and execute all documentation related to the expropriation of lands for Stage 1 of the Rapid Transit Project described as:

Part Park Lot 25, Plan 404, being Part 4, WR769305, PIN 22506-0234, municipally known as 512-516 Charles St. E., Kitchener, Regional Municipality of Waterloo from 2375367 Ontario Ltd.;

Part Park Lot 25, Plan 404, being Part 5, WR769305, PIN 22506-0236, municipally known as 520 Charles St. E., Kitchener, Regional Municipality of Waterloo from 345023 Ontario Inc.; and

Part Lot 12, Plan 262, being Part 6, WR769305, PIN 22506-0238 municipally known as 526 Charles St. E., Kitchener, Regional Municipality of Waterloo, City of Kitchener, Regional Municipality of Waterloo from Arthur Earl Phillips.

For the sum of \$92,500.00 plus interest in accordance with the Expropriations Act as compensation for the market value of the above-referenced partial takings

of land and as compensation for injurious affection suffered by the property owner as a result of the said expropriations representing a full and final settlement of all expropriation issues plus reasonable costs with all documentation to the satisfaction of the Regional Solicitor.

9. That the Regional Municipality of Waterloo approve, enter into an Agreement for, and execute all documentation related to, the sale of a properties known municipally as;
- 1) 176 Benton Street, City of Kitchener and described as Part of Lot 5, Plan 397, being Part 3 on Reference Plan 58R-16135, City of Kitchener, Regional Municipality of Waterloo, Part of PIN 22499-018 (LT) from The Regional Municipality of Waterloo to Polocorp Inc. for the sum of \$265,000, subject to documentation satisfactory to the Regional Solicitor;
 - 2) 180 Benton Street, City of Kitchener and described as Part of Lot 5, Plan 397, being Parts 1 and 2 on Reference Plan 58R-16135, City of Kitchener, Regional Municipality of Waterloo, Part of PIN 22499-018 (LT) from The Regional Municipality of Waterloo to Polocorp Inc. for the sum of \$240,000, subject to documentation satisfactory to the Regional Solicitor;
 - 3) 533 Queen Street South, City of Kitchener and described as Part Lots 322, 323, 324, Plan Municipal Compiled Plan of Subdivision of Lot 17, German Company Tract, being Part 2 on Reference Plan 58R-16727, City of Kitchener, regional Municipality of Waterloo, Part of PIN 22498-0301 (LT) from The Regional Municipality of Waterloo to Alireza Torabi for the sum of \$322,000, subject to documentation satisfactory to the Regional Solicitor;

And That the net proceeds from the disposition of the subject properties be transferred to the Capital Levy Reserve Fund, as outlined in report CR-FM-13-023/CR-RS-13-090, dated December 3, 2013.

Carried

Administration and Finance

The Summary of Recommendation of the Administration and Finance Committee was presented by Sean Strickland, Chair of the Committee.

Moved by S. Strickland

Seconded by K. Kiefer

That the Summary of Recommendations of the Administration and Finance Committee dated February 3, 2015, Items 1 to 4, and 3 reports from closed session, Items 5 to 7, be adopted as follows:

1806016

1. That the Regional Municipality of Waterloo grant pre-budget approval for the payment of the 2015 membership fees in the amount of \$71,171.32 for the Federation of Canadian Municipalities and \$11,554.70 including all applicable taxes for the Association of Municipalities of Ontario, as outlined in report COR-TRY-15-06, dated February 3, 2015;

And that the Regional Municipality of Waterloo approve, for the duration of the term of Council, payment of the Federation of Canadian Municipalities and Association of Municipalities of Ontario annual membership fees, subject to annual budget approval, as outlined in Report COR-TRY-15-06, dated February 3, 2015.

2. That the Regional Municipality of Waterloo write-off accounts receivable in the amount of \$272,707.90 for the year ended December 31, 2014, as outlined in Report COR-TRY-15-07.

3. That the Region of Waterloo on behalf of the Waterloo Region Education and Public Network (WREPNET) partners, renew its agreement with Rogers Communications Partnership for the provisioning and supply of a dark fibre network for a 5 year period beginning September 1st 2016, with such agreement to be satisfactory to the Regional Solicitor, at a total cost for all WREPNET partners of approximately \$2,206,634 annually, of which the annual cost to the Region is \$415,449;

And that the Region of Waterloo on behalf of the Waterloo Region Education and Public Network (WREPNET) partners renew its agreement with Softchoice LP for the management and support of the WREPNET network, for a 5 year period beginning January 1st 2016, with such agreement to be satisfactory to the Regional Solicitor, at a total cost for all WREPNET partners of approximately \$685,649 annually, of which the annual cost to the Region is \$129,087. [COR-ITS-15-02]

4. That the Regional Municipality of Waterloo extend the Employee Assistance Program (EAP) contract with CBI Limited (formerly The Pace Consulting Group (PCG)) for a period of up to one year, effective April 1, 2015, as outlined in report HRC-EOE-15-01.
5. That the Regional Municipality of Waterloo, in concert with the County of Wellington, take the following actions with respect to the Kissing Bridge Trailway Advisory Board:
 - a) Re-appoint the following persons for three-year terms ending December 31, 2017:

Mr. Doug Cerson, Business Community representative,

Mr. Michael Curtis, nominee of the Guelph Hiking Trail Club;

Mr. Bob Gray, Non-farm Landowner (Elmira); and

- b) Appoint the following persons for three-year terms ending December 31, 2017:

Mr. Richard Beisel, nominee of the Lions Club of Elmira,

Mr. Pat Cosgrove, nominee of the West Montrose Residents' Association Inc. (alternate), and

Mr. Hans Pottkamper, nominee of the West Montrose Residents' Association Inc.

6. That the Regional Municipality of Waterloo re-appoint Ms. Iga Janik and appoint Prof. Bruce Taylor to the Public Art Advisory Committee for three-year terms ending December 31, 2017.
7. That the Regional Municipality of Waterloo appoint Mrs. Janice Moore to the Laurel Creek Headwaters Environmentally Sensitive Landscape Public Liaison Committee for a three-year term expiring December 31, 2017.

Carried

Community Services

The Summary of Recommendations of the Community Services Committee was presented by Geoff Lorentz, Chair of the Committee.

Moved by G. Lorentz

Seconded by L. Armstrong

That the Summary of Recommendations of the Community Services Committee dated February 3, 2015, Items 1 to 5, be adopted as follows:

1. That the Regional Municipality of Waterloo take the following actions with respect to the Community Alzheimer Program as outlined in report CSD-SEN-15-02 dated February 3, 2015:
- a) Approve an increase to the 2015 Operating Budget for the Seniors' Services Division in the amount of \$569,350 gross and \$0 net regional levy, to open a

- Waterloo location of the Community Alzheimer Program;
- b) Approve an increase of 5.30 permanent full time equivalents (FTE) for the Seniors' Services Division as of February 11, 2015 for the expansion of the Sunnyside Community Alzheimer Day Program;
 - c) Increase the 2015 Operating Budget for the Seniors' Services Division by \$75,000 gross and \$0 net regional levy, on a one time basis, for start up costs related to the expansion of the Community Alzheimer Program;
 - d) Increase the 2015 Operating Budget for the Seniors' Services Division by \$170,900 gross and \$0 net regional levy, on a one time basis, for system enhancements as the Lead Agency for Waterloo and Wellington; and,
 - e) That the Director, Seniors' Services be authorized to enter into contracts with community agencies, in a form satisfactory to the Regional Solicitor, for service enhancement funding programs.
2. That the Regional Municipality of Waterloo enter into a Service Contract effective January 1, 2015 with Ontario Corporation 1266347, operated as Sunny Day Care Centre, located at 2209 Kingsway Drive, Kitchener, Ontario as outlined in report CSD-CHS-15-02, dated February 3, 2015.
3. That the Regional Municipality of Waterloo take the following actions with regard to the Region of Waterloo's Investment in Affordable Housing (IAH) (2014 Extension) – Program Delivery and Fiscal Plan (PDFP) and program delivery, as outlined in report CSD-HOU-15-02, dated February 3, 2015:
- a) Endorse the recommended PDFP as summarized in Table 2 of Report CSD-HOU-15-002 and the proposed implementation of the PDFP;
 - b) Authorize staff to forward the approved PDFP to the Ministry of Municipal Affairs and Housing;
 - c) Authorize staff to develop program details for an Ontario Renovates and Housing Allowance program that are consistent with Ministry of Municipal Affairs and Housing guidelines and community need; and,
 - d) Authorize the Director, Housing Services to reallocate funding between the appropriate components within each program year, as needed, to ensure full utilization of the notional allocation.
4. That effective April 1, 2015, the Regional Municipality of Waterloo pay full market rates for purchase of service related to child care fee subsidy for licensed Early

Learning and Care operators in Waterloo Region as outlined in report CSD-CHS-15-04.

5. That the Regional Municipality of Waterloo increase the 2015 Operating budget for Children's Services by \$3,376,598 gross and \$0 net Regional Levy for the administration and delivery of the Provincial Wage Enhancement Program;

That the Regional Municipality of Waterloo approve the hiring of 2.0 temporary full time equivalent staff effective March 1, 2015 until March 31, 2016 as outlined in report CSD-CHS-15-03, dated February 3, 2015; and,

That this matter be referred to Budget Committee of the Whole for consideration.

That the following 2015 Budget adjustments from the Investment in Affordable Housing (2014 Extension) be referred to Budget Committee for consideration:

- a) That an increase of 1.0 temporary full time equivalent be approved for Housing Services as of April 1, 2015 until March 31, 2020 for the implementation of the Investment in Affordable Housing (2014 Extension) program to be funded from the Administration component of the IAH funding;
- b) That the 2015 Housing Services Capital Budget be increased by \$3,320,790 to be funded by Provincial grants; and,
- c) That the 2015 Housing Services Operating Budget be increased by \$228,000 gross, \$0 net levy impact to be funded by Provincial grants.

Carried

Economic Development and Promotion

The Summary of Recommendations of the Economic Development and Promotion Committee was presented by Helen Jowett, Chair of the Committee.

Moved by H. Jowett

Seconded by G. Lorentz

That the Summary of Recommendations of the Economic Development and Promotion Committee dated February 11, 2015, Item 1, be adopted as follows:

1. That the Regional Municipality of Waterloo take the following actions regarding Economic Development in Waterloo Region:

Approve the first Waterloo Regional Economic Development Strategy dated December 2014, developed in partnership with all Area Municipalities as described in Report CAO-15-01/PDL-ECD-15-01, dated February 11, 2015.

Direct staff to implement and promote the Waterloo Regional Economic Development Strategy in support of existing economic prosperity and as a means of attracting new investment.

Approve the framework and financial model for a new Waterloo Region Economic Development Corporation (WREDC) as described in Report CAO-15-01/PDL-ECD-15-01, dated February 11, 2015, subject to approval of the 2015 budget.

Authorize the CAO to enter into such agreements as necessary to implement the WREDC, with such agreements to be satisfactory to the Regional Solicitor.

Thank the members of the Economic Development Advisory Committee for the time and expertise they dedicated to advancing these new economic development initiatives in the interest of further supporting the regional economy and broader community prosperity.

That staff and the new WREDC Board be requested to develop guidelines for open and closed meetings with respect to the affairs of the Corporation.

That the Steering Committee be requested to consider maintaining the Selection Committee as a standing committee to appoint future board members as needed

That a review be completed by the Chief Administrative Officers in early 2017, after one full year of operation of the WREDC.

Carried

Budget Committee

The Summary of Recommendations of the Budget Committee was presented by S. Strickland, Chair of the Committee.

Moved by S. Strickland

Seconded by K. Kiefer

That the Summary of Recommendations of the budget Committee dated February 11, 2015, Items 1 to 4, be adopted as follows:

- 1. Water Supply**

1806016

That the Regional Municipality of Waterloo approve the 2015 Water Supply Operating Budget, the 2015 Water Supply Capital Budget and the 2016-2024 Water Supply Capital Forecast.

That the Regional Municipality of Waterloo approve a Regional Wholesale Water Rate of \$0.9776 per cubic metre effective March 1, 2015 and that the necessary by-law be introduced.

2. Wastewater Treatment

That the Regional Municipality of Waterloo approve the 2015 Wastewater Treatment Operating Budget, the 2015 Wastewater Treatment Capital Budget and the 2016-2024 Wastewater Treatment Capital Forecast.

That the Regional Municipality of Waterloo approve a Regional Wholesale Wastewater Rate of \$0.9441 per cubic metre effective March 1, 2015 and that the necessary by-law be introduced.

3. Water Distribution

That the Regional Municipality of Waterloo approve the 2015 Water Distribution Operating Budget, the 2015 Water Distribution Capital Budget and the 2016-2024 Water Distribution Capital Forecast.

That the Regional Municipality of Waterloo approve a Retail Water Rate of \$2.18 per cubic metre effective March 1, 2015 and that the necessary by-law be introduced.

That the Regional Municipality of Waterloo approve a monthly maintenance fee of \$8.00 per account for the customers connected to the Retail Water Distribution System effective March 1, 2015 and that the necessary by-law be introduced.

4. Wastewater Collection

That the Regional Municipality of Waterloo approve the 2015 Wastewater Collection Operating Budget, the 2015 Wastewater Collection Capital Budget and the 2016-2024 Wastewater Collection Capital Forecast.

That the Regional Municipality of Waterloo approve a Retail Wastewater Rate of \$1.79 per cubic metre effective March 1, 2015 and that the necessary by-law be introduced.

That the Regional Municipality of Waterloo approve a monthly maintenance fee of \$6.00 per account for the customers connected to the Retail Wastewater Collection System effective March 1, 2015 and that the necessary by-law be introduced.

That the Regional Municipality of Waterloo approve an increase of 9.9% effective March 1, 2015 to the flat annual rate upon every owner of a property in the Township of

Wellesley or the Township of North Dumfries that is connected to the Regional Municipality of Waterloo's wastewater collection system but is not connected to the Regional Municipality of Waterloo's water distribution system, and that the necessary by-law be introduced.

Carried

Other Matters Under Committee Of The Whole

Moved by S. Foxton

Seconded by L. Armstrong

That Committee of the Whole rise and Council resume.

Carried

Moved by K. Redman

Seconded by J. Mitchell

That Council adopt the proceeding of the Committee of the Whole.

Carried

Other Business

- a) Super Bowl 2015: Domestic Violence Public Service Announcement Requested by Councillor D. Craig in Support of Women's Shelters – this was deferred to March 4, 2015.

Enactment of By-Laws – (First, Second & Third Readings)

Moved by K. Kiefer

Seconded by K. Redman

- a) That a By-law to Expropriate Certain Lands for the Purpose of Phase VI of Stage 1 of the Rapid Transit Project for Property Relating to Property and Interests Located at Various Locations along or Near the CN Railway Line Corridor known as the

- Huron Park Spur in the City of Kitchener, in the Regional Municipality of Waterloo be read a first, second and third time, finally passed and numbered 15-012 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.
- b) That a By-law to Amend the Wholesale Rates By-law 33-90 and to Repeal By-law 13-052 be read a first, second and third time, finally passed and numbered 15-013 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.
 - c) That a By-law to Impose the Regional Sewage Rate and to Repeal By-law 13-053 be read a first, second and third time, finally passed and numbered 15-014 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.
 - d) That a By-law to Impose a Water Service Rate in the Townships of Wellesley and North Dumfries and to Repeal By-law 13-054 be read a first, second and third time, finally passed and numbered 15-015 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.
 - e) That a By-law to Impose a Sewage Service Rate in the Townships of Wellesley and North Dumfries and to Repeal By-law 13-055 be read a first, second and third time, finally passed and numbered 15-016 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.
 - f) That a By-law to Confirm the Actions of Council of February 11, 2015 be read a first, second and third time, finally passed and numbered 15-017 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

Carried

Adjourn

Moved by S. Foxton

Seconded by T. Galloway

That the meeting adjourn at 8:55 p.m.

Carried

Regional Chair, K. Seiling

Regional Clerk, K. Fletcher

1806016



Smart on Crime Report to Waterloo Regional Council

Rishia Burke and Richard Lau

February 11, 2015



Region of Waterloo

www.PreventingCrime.ca

Smart on Crime Priority Directions

- **RESEARCH & INQUIRY:** inform public policy development, programming and services
- **EDUCATION & LEARNING:** key principles and messages of crime prevention are commonly understood and shared
- **STRATEGIC LEADERSHIP:** a collaborative leadership approach is relied on as an effective model for social change oriented crime prevention
- **ORGANIZATIONAL DESIGN:** WRCPC governance is redeveloped to establish the best foundation for social change oriented crime prevention.

Before we get started...

Creative
Innovative
Courageous

Evaluation Framework

**Three levels of
analysis:**

Reach

Understanding

Change

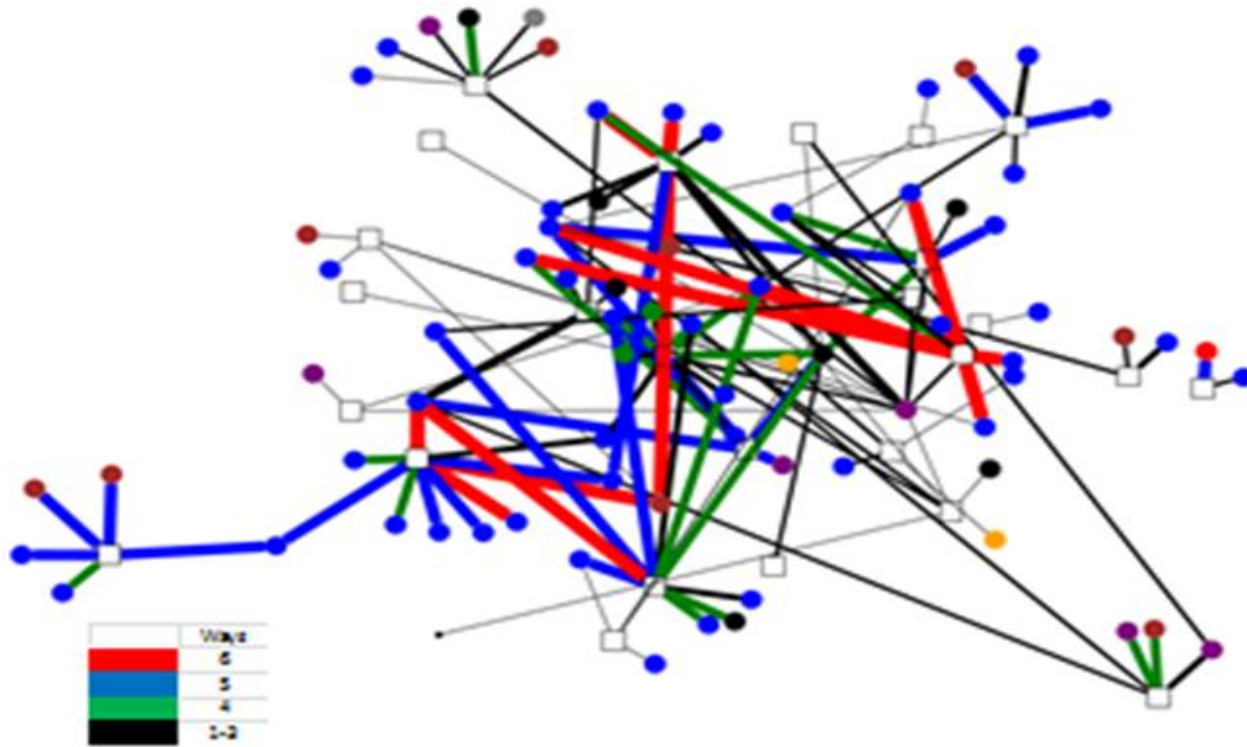
Developmental Evaluation

- Survey of Crime Prevention Council, Partners and Friends of Crime Prevention
- Analysis of Smart Updates, Consent Agendas, Committee minutes, Friends applications, inREACH documents
- Key Informant Interviews
- Analysis of statistical data (leveraged resources, participation)
- Document stories of change
- Tracked the “life of a document”
- Observed staff and Council

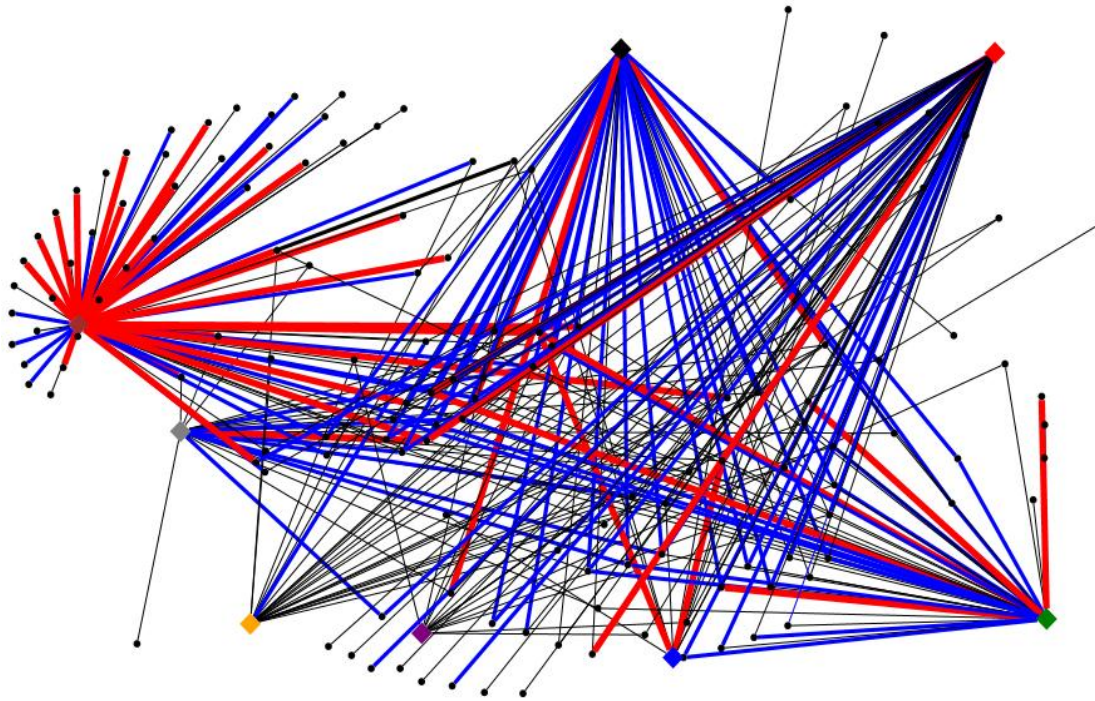
Reach



Ways of partnering

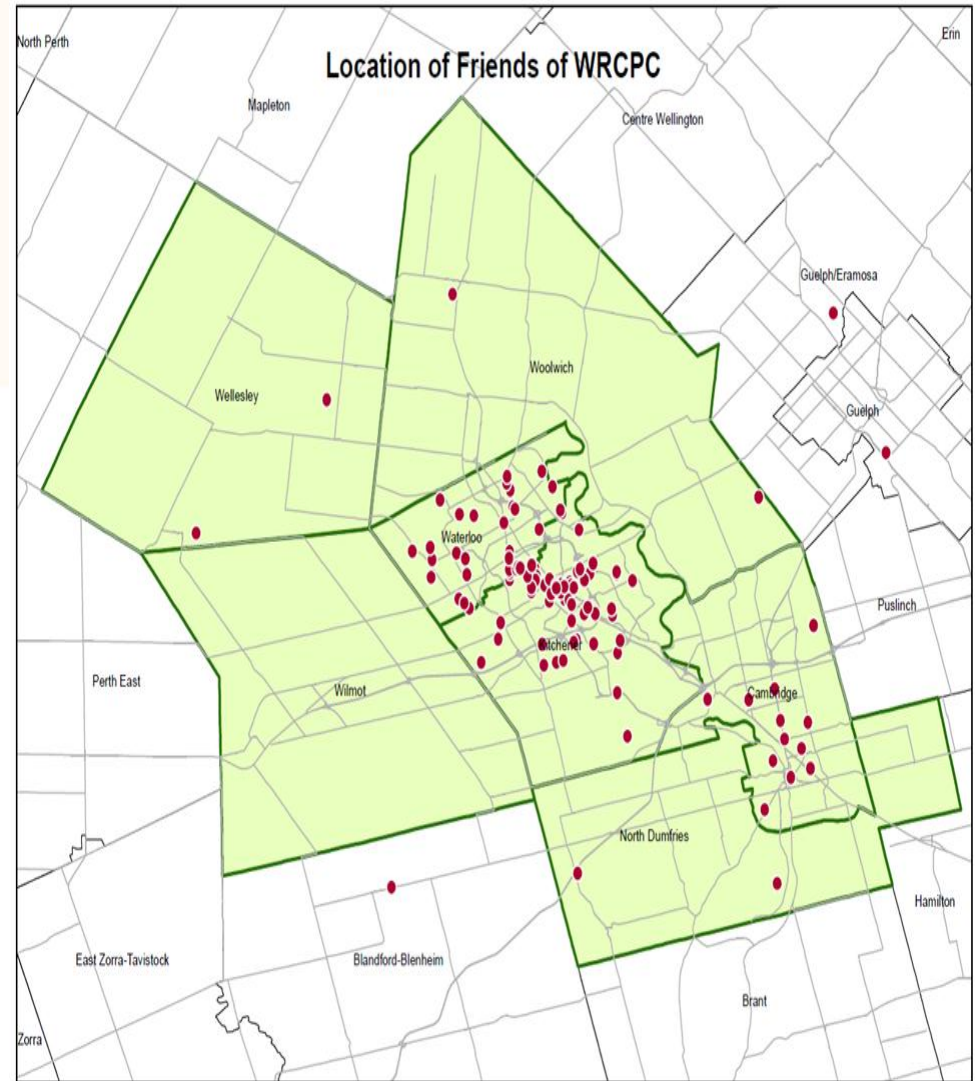


All Contacts



“I believe it is only through people working together on common issues that we will see sustainable change.”

- quote from Friend of Crime Prevention



Understanding

- Trusted Source
- Positioning
- Increased understanding/changed perception of crime prevention
- Increased understanding individual role
- Making connections
- Understanding who else is working in crime prevention
- Positioning council
- Making connections
- Understanding who else is working in crime prevention
- Positioning WRCPC

Understanding



Sector Roundtables

Change

'Root cause' is now part of our language (in Waterloo Region).

The time has come for Smart on Crime. All of this would not have been possible 10-15 years ago.

...it is only through people working together on common issues that we will see sustainable change.

We are now able to put action behind the vision.

We have created a culture of change.

Recommendations

- Allow time to engage in unexpected opportunities.
- Make data accessible to broad audiences in a variety of formats.
- Reach and connect people and organizations through concrete opportunities for collaboration.
- Invest in the development of key indicators for Smart on Crime that can be measured and illustrate the impact more clearly.

The root causes of crime are many and require players from across sectors to stand together in defiance with a clear understanding how one another's contributions fit together. This level of collaboration comes with a cost in terms of time, resources and commitment to create that kind of impact, to be able to definitively say our actions consistently result in reduced crime.

- Survey quote