Regional Council Minutes

Wednesday, March 4, 2015

The following are the minutes of the Regular Council meeting held at 7:08 p.m. in the Regional Council Chamber, 150 Frederick Street, Kitchener, Ontario, with the following members present: Chair K. Seiling, L. Armstrong, D. Craig, S. Foxton, T. Galloway, D. Jaworsky, H. Jowett, K. Kiefer, G. Lorentz, J. Mitchell, J. Nowak, K. Redman, S. Shantz, S. Strickland, B. Vrbanovic and W. Wettlaufer.

Closed Session
Moved by S. Foxton
Seconded by K. Kiefer

That a closed meeting of Council be held on Wednesday, March 4, 2015 at 6:30 p.m. in the Waterloo County Room in accordance with Section 239 of the Municipal Act, 2001, for the purposes of considering the following subject matters:

a) receiving of legal advice subject to solicitor-client privilege and labour relations

b) receiving of legal advice subject to solicitor-client privilege with respect to a purchasing matter

c) personal matters about identifiable individuals and security of property

d) receiving of legal advice subject to solicitor client-privilege related to an agreement and proposed or pending acquisition of land in the Cities of Kitchener and Waterloo

e) receiving of legal advice subject to solicitor client-privilege related to an agreement and proposed or pending acquisition of land in the Cities of Kitchener and Waterloo

Carried

Moved by K. Redman
Seconded by L. Armstrong

That Council reconvene in Open Session.

Carried
Declarations of Pecuniary Interest Under The “Municipal Conflict Of Interest Act”

K. Redman disclosed a pecuniary interest with respect to Item #2 of the Administration and Finance Committee Summary of Recommendations due to her employment with Habitat for Humanity.

Delegations

a) Chris Schafer, Public Policy Manager – Uber Canada appeared before Council with respect to Uber and provided background information on the company. He stated Uber is in favour of ride sharing regulations and they ensure they are the safest ride on the road. He reviewed the various checks they perform that they believe meet or exceed the taxi requirements. He highlighted the insurance coverage and stated Uber provides safer, cheaper and more reliable transportation.

Chair Seiling advised the Licensing and Hearings Committee will be meeting in April to consider the questions raised as part of the review of the Taxi By-law.

Councillors had a number of questions of the delegation. With respect to accessibility, C. Schafer advised their application has several products on the platform and it is accessible. They also have accessible vehicles. With respect to distracted driving, the drivers use mounted devices or blue tooth ear pieces while in the vehicle.

Regarding insurance, C. Schafer advised all drivers confirm they have personal liability coverage and Uber has a $5 million policy. He referenced a handout that was provided and is appended to the original minutes. With respect to other municipalities, C. Schafer stated they launched in Toronto in September 2014 and have been in the United States for three years. They are currently operating in Ottawa, Montreal, Quebec City, Halifax and Edmonton as well. He noted a number of jurisdictions have adopted transportation network company regulations. He stated people need to download their app to use the service and they do not occupy taxi stands or allow street hails. In response to a question about the number of drivers interested in the Region, C. Schafer responded they do not disclose that information but they anticipate creating up to 15,000 jobs in Ontario this year.

With respect to the various checks, C. Schafer replied they are done annually and there is an immediate feedback mechanism sent to users if there are issues with the vehicles or drivers. The dispute mechanism for passengers was reviewed, including the feedback and working with authorities for more serious allegations. He stated neither party is anonymous with their system.
The other products available on their platform were highlighted. C. Schafer stated the challenges vary by the market. He advised they have a flexible supply base. In response to a question about transporting small packages, C. Schafer responded that they will do this.

b) Fair and Open Construction Tendering

i) Ian DeWaard, Regional Director and Andrew Regnerus, Provincial Construction Coordinator, Christian Labour Association of Canada (CLAC) appeared before Council with respect to the collective agreement the Region is currently bargaining with for the International Brotherhood of Carpenters. I. De Waard provided background information and expressed concern with the inability to bid on ICI sector projects. He gave statistics on companies qualified to bid. He requested the Region to stand firmly against this proposition and be informed.

Chair Seiling advised that since the Region is in negotiations there would be no discussion on the delegations.

ii) Yu-Sung Soh and Sean McFarling, Labourers' International Union of North America, Ontario Provincial District Council (LIUNA) appeared before Council with respect to their concerns on the impact for work in the heavy civil sector construction projects. S. McFarling stated LIUNA is the largest construction union in Ontario and represents over 60,000 workers, including carpenters. He advised it is critical that their employee partners remain competitive and the restrictions on sub-contractors are an issue as contractors with considerable expertise will no longer be available. He related recent experiences in Toronto and Hamilton. He advised this proposal will result in increased costs, litigation and work opportunities being taken away. He reviewed two potential solutions – to follow the Toronto model and not enter into a collective agreement for the heavy civil sector or ensure there are no sub-contractor restrictions.

iii) Keith Burkhardt, Sherrard Kuzz LLP representing Conestoga Heavy Construction Association (CHCA) appeared before Council with respect to the Carpenters Union Non-ICI collective bargaining. He stated he was speaking on behalf of the 31 CHCA contractor members and supported the submissions already made. He advised they are the local name and face and understand the role in the Regional landscape. They understand the impact of union negotiations and urged the Region to maintain the status quo, current tender practices and not agree to any conditions or
subcontracting provisions. A handout was provided and is appended to the original minutes.

c) Orin Roberts, Marsdale Manor appeared before Council with respect to Participation in the Consolidated Homelessness Prevention RFP Process. He gave an overview of the events that transpired on January 8, 2015. A copy of his submission was attached to the Council agenda.

Chair Seiling referred to the staff report on the consolidated agenda and stated the bid did not meet the requirements of the By-law and policy that applies to all RFP and bid processes. There is a duty of fairness and the disqualification will stand. The Region is putting a transition plan into place for well into 2016 for Marsdale Manor. Chair Seiling noted this is only dealing with people who receive a Regional subsidy at this facility.

Minutes Of Previous Meetings

Moved by J. Mitchell

Seconded by S. Foxton

That the following Minutes be approved:

b) Budget – February 11, 2015
c) Closed Council – February 11, 2015
d) Budget Public Input – February 11, 2015
e) Council – February 11, 2015
f) Closed Committee - February 24, 2015
g) Planning & Works – February 24, 2015
h) Administration & Finance – February 24, 2015
i) Community Services - February 24, 2015

Carried
Communications

a) Ontario Public Works Association – 2014 Public Works Project of the Year Award: Middleton Water Supply System Upgrades was received for information. Thomas Schmidt, Commissioner, Transportation and Environmental Services provided background information on the advanced process system to treat tces.

b) Safe Roundabouts Resolution - Michael Harris, MPP – Kitchener-Conestoga was received for information. It was suggested a request should be made to the Province to address the regulations and legislation regarding roundabouts to provide clarity on education, signage, enforcement and consistency. It was noted that any standards invoked will need to be adhered to so they must be workable.

Moved by B. Vrbanovic
Seconded by L. Armstrong

Whereas there is an increase in the building of roundabouts by the Province and municipalities across Ontario; and

Whereas the Safe Roundabouts Act, 2015 – Bill 65, is scheduled for debate in the Ontario Legislature;

Therefore be it resolved that the Regional Municipality of Waterloo endorse the principles proposed in Bill 65, The Safe Roundabouts Act, 2015, and request the Province of Ontario to review and amend the Highway Traffic Act to clarify legislation and/or regulations relating to roundabouts in order to enhance public safety, driver awareness and education, and enforcement mechanisms.

Carried

Moved by K. Redman
Seconded by S. Shantz

That Council go into Committee of the Whole to consider reports.

Carried

Finance Reports

a) COR-TRY-15-18, P2014-32 Region of Waterloo Food Product Procurement and Services Program
Moved by T. Galloway
Seconded by K. Kiefer

That the Regional Municipality of Waterloo accept the proposal of Sysco Southwestern Ontario for P2014-32 Region of Waterloo Food Product Procurement and Services Program to supply Seniors’ Services, Region of Waterloo Children’s Centres, and Waterloo Region Museum and Historic sites for a contract period of three (3) years commencing May 1, 2015 with two (2), two (2) year renewal options at an estimated three (3) year cost of $4,784,659 including all applicable taxes.

Carried

b) COR-TRY-15-19, T2015-114 Vehicle Acquisitions

Moved by T. Galloway
Seconded by K. Kiefer

That the Regional Municipality of Waterloo accept the tender of Bennett Chevrolet Cadillac Buick GMC for the T2015-114 Vehicle Acquisitions (vehicles types A and B) in the amount of $84,837.01 including all applicable taxes and the tender of Victoria Star Motors for the T2015-114 Vehicle Acquisitions (vehicle type C) in the amount of $234,397.71 including all applicable taxes.

Carried

c) COR-TRY-15-20, Tender T2014-192 Transit Brake Components

Moved by T. Galloway
Seconded by K. Kiefer

That the Regional Municipality of Waterloo accept the tenders of Mohawk Mfg. & Supply Co. in the estimated amount of $83,513.45, Fleet Brake Ontario in the estimated amount of $494,845.95 and CBM of NA in the estimated amount of $902,701.95, for the supply of Transit Brake Components (T2014-192) for a five (5) year period commencing March 15, 2015 in the total estimated amount of $1,481,061.35 including all applicable taxes.

Carried

d) COR-TRY-15-21, T2015-107 – 150 Main Street, Phase 2A HVAC Upgrades

Moved by T. Galloway
Seconded by K. Kiefer

1819392
That the Regional Municipality of Waterloo accept the tender of STM Construction Ltd. for T2015-107 150 Main Street - HVAC Upgrades – Phase 2A – Tower HVAC Retrofit Upgrades at an amount of $1,799,751.00 including all applicable taxes.

Carried

e) COR-TRY-15-22, T2015-134 Waterloo Region Housing Carbon Monoxide/Smoke Detectors - All Waterloo Region Housing Sites

Moved by T. Galloway
Seconded by K. Kiefer

That the Regional Municipality of Waterloo accept the tender of Motion Electrical Contracting Ltd. for Carbon Monoxide/Smoke Detectors at all Waterloo Region Housing sites in the amount of $152,888.25 including all applicable taxes.

Carried


Received for information.

Committee Reports

Planning and Works

The Summary of Recommendations of the Planning and Works Committee was presented by Tom Galloway, Chair of the Committee.

Moved by T. Galloway
Seconded by K. Kiefer

That the Summary of Recommendations of the Planning and Works Committee, dated February 24, 2015, Items 1 to 11, and 1 report from closed session, Item 12, be adopted as follows:

1. That the Regional Municipality of Waterloo reinstate yield control on the westbound channelized right-turn lane at the Bridge Street (Regional Road 12) and Queen Street (Regional Road 12) intersection, in the Township of Wilmot, as outlined in Report TES-TRP-15-01.1 dated February 24, 2015.
2. That the Regional Municipality of Waterloo approve the revised Terms of Reference of the Active Transportation Advisory Committee in regarding to the following, as described in Report No. TES-TRS-15-05, dated February 24, 2015:

   a) Reflect the Committee’s reporting structure to the Planning and Works Committee through the Commissioner of Transportation and Environmental Services due to the new corporate organizational structure, and;

   b) Amend the Committee’s Purpose, Terms of Reference by replacing references to the Cycling Master Plan with the Active Transportation Master Plan.

3. That Council of the Regional Municipality of Waterloo approve the expropriation of lands for the purpose of reconstruction of Fountain Street (Regional Road 17) from Shantz Hill Road to King Street West and King Street West (Regional Road 8) from Fountain Street to Eagle Street, in the City of Cambridge in the Region of Waterloo as detailed in Report PDL-LEG-15-12 dated February 24, 2015, described as follows:

   **Fee Simple Partial Taking:**

   A. Part of Lots 24 and 25, Municipal Compiled Plan 731, being Part 4 on Plan 58R-18325, Part of PIN 22651-0513(LT) (278 Fountain Street South, Cambridge)

   B. Part of Lots 1, 2 and 3, North of Main Street, Registered Plan 522, Part of Lots 8 and 9, Municipal Compiled Plan 730, being Parts 1, 2, 3, 11 and 13 on Plan 58R-18330, Part of PIN 03768-0081(LT) (255 King Street West, Cambridge)

   **Temporary Easement:**

   The right and easement, being a temporary easement in gross, for the free and unobstructed, right, interest and easement terminating on the 31st day of December, 2019, for itself, its successors and assigns, and anyone authorized by it, on over, under and through the following properties for the purposes of excavation, construction, installation, replacement, alteration, grading, and landscaping as required in connection with the reconstruction and improvements to Fountain Street (Regional Road 17) and King Street (Regional Road 8) and Shantz Hill Road, and all works ancillary thereto and for such purposes, the free, unimpeded and unobstructed access to the lands at all times by employees, agents, contractors, workers and anyone authorized by it, and vehicles, supplies and equipment at all times and for all purposes and things necessary for or incidental to the exercise and enjoyment of the right and easement.
A. Part of Lot 24, Municipal Compiled Plan 731, being Part 6 on Plan 58R-18325, Part of PIN 22651-0513(LT) (278 Fountain Street South, Cambridge)

B. Part of Lots 1, 2 and 3, North of Main Street, Registered Plan 522, Part of Lots 8 and 9, Municipal Compiled Plan 730, being Part 4, 10 and 12 on Plan 58R-18330, Part of PIN 03768-0081 (LT) (255 King Street West, Cambridge)

Permanent Easement:

The right and easement, being an easement in gross, for itself, its successors and assigns and anyone authorized by it, in perpetuity to, at any time enter upon the following properties for purposes of constructing, installing, inspecting, repairing, altering, enlarging, correcting, operating, maintaining, replacing, and reconstructing the adjacent highway, above ground and underground municipal services including without limitation paving, curbs and gutters, retaining wall structures, sidewalks, multi-use trails, boulevard landscaping, street lighting, traffic signals, sanitary sewers, storm sewers, water mains, culverts, catch basins, drains, drainage works, together with all pipes, wires, conduits, poles, markers and other works and appurtenances thereto, which may be determined necessary from time to time through, under, over, upon, along and across the lands, and for all such purposes together with the free, unimpeded and unobstructed access for itself, its successors and assigns, servants, agents, contractors, workers and anyone authorized by it, and vehicles, supplies and equipment at all times and for all purposes and things necessary for or incidental to the exercise and enjoyment of the right and easement.

A. Part of Lot 24, Municipal Compiled Plan 731, being Part 5 on Plan 58R-18325, Part of PIN 22651-0513(LT) (278 Fountain Street South, Cambridge)

B. Part of Lot 8, Municipal Compiled Plan 730, being Part 5 on 58R-18330, Part of PIN 03768-0081(LT) (255 King Street West, Cambridge)

And That staff be instructed to register a Plan of Expropriation for the property within three months of the granting of the approval to expropriate the property, as required by the “Expropriations Act”;

And That the registered owners be served with a Notice of Expropriation and a Notice of Possession for the property after the registration of the Plan of Expropriation and the Regional Solicitor is authorized to take any and all actions required to enforce such Notices including but not limited to any application pursuant to Section 40 of the “Expropriations Act”;

1819392
And that all above-referenced fee simple partial takings situated adjacent to an existing Regional public highway be acquired for road widening purposes and therefore be deemed to form part of the adjacent public highway in accordance with subsection 31(6) of the Municipal Act, 2001, S. O. 2001, c.25;

And That if no agreement as to compensation is made with an owner, the statutory Offer of Compensation and payment be served upon the registered owners of the property in the amount of the market value of the interests in the land as estimated by the Region’s appraiser in accordance with the Expropriations Act;

And Further That the Regional Solicitor be authorized to discontinue expropriation proceedings or any part thereof, in respect of the above described lands, or any part thereof, upon the registration on title of the required documentation to complete the transaction or if determined by the Commissioner of Transportation and Environmental Services that such lands, or any part or interest thereof, are not required for the subject Project.

4. That The Regional Municipality of Waterloo direct and authorize the Regional Solicitor to take the following actions with respect to the expropriation of lands for the reconstruction of Sawmill Road from the Conestogo Bridge to Musselman Crescent in the Township of Woolwich, in the Region of Waterloo as detailed in report PDL-LEG-15-14 dated February 24, 2015:

1. Complete application(s) to the Council of the Regional Municipality of Waterloo, as may be required from time to time, for approval to expropriate land, which is required for the improvements to Sawmill Road and described as follows:

Fee Simple Partial Taking:

a) Part of Lots 13 and 14, North of King Street and East of Water Street, Registered Plan 601, Township of Woolwich, being Part 2 on 58R-18001; Part of PIN 22240-0207(LT) (1778 Sawmill Road, Conestogo);

b) Part of Lots 12 and 13, North of King Street and East of Water Street, Registered Plan 601, Township of Woolwich, being Part 1 on 58R-18001; Part of PIN 22240-0206(LT) (1786 Sawmill Road, Conestogo);

c) Part of Lot 6, Registered Plan 600, Township of Woolwich, being Parts 3 and 4 on 58R-18199; Part of PIN 22705-0407(LT) (1959 Sawmill Road, Conestogo);

d) Part of Lot 4, Registered Plan 602, Township of Woolwich, being Part 2 on 58R-18199; Part of PIN 22240-0098(LT) (1966 Sawmill Road,
Conestogo);

e) Part of Lots 7 and 8, Registered Plan 600, Township of Woolwich, being Part 5 on 58R-18199; Part of PIN 22705-0007(LT) (1015 Northfield Drive East, Conestogo);

f) Part of Lot 27, Registered Plan 600, Township of Woolwich, being Part 1 on 58R-18199; Part of PIN 22705-0037(LT) (1030 Northfield Drive East, Conestogo).

2. Serve notices of the above application(s) required by the Expropriations Act;

3. Forward to the Chief Inquiry Officer any requests for a hearing that may be received;

4. Attend, with appropriate Regional staff, at any hearing that may be scheduled;

5. Discontinue expropriation proceedings or any part thereof, in respect of the above described lands, or any part thereof, upon the registration on title of the required documentation to complete a transaction whereby the required interests in the lands are conveyed or if determined by the Commissioner of Transportation and Environmental Services that such lands, or any part thereof, are not required for the subject project; and

6. Do all things necessary and proper to be done, and report thereon to Regional Council in due course.

5. That the Regional Municipality of Waterloo receive the 2014 Summary Report, as required by Ontario Regulation 170/03, the minutes from the annual Management Review of the Drinking Water Quality Management System and maintenance plan update as outlined in report TES-WAS-15-06 dated February 24, 2015.


8. That the Regional Municipality of Waterloo approve the introduction of summer service hours on two GRT bus routes, the 7 – Mainline and the 200 – iXpress effective April 27th, 2015 rather than June 22, 2015. [TES-TRS-15-03]

9. That the Regional Municipality of Waterloo amend Traffic and Parking By-law 06-072, as follows:

   a) Remove from Schedule 2 – Limited Parking, west side of Peel Street (Regional Road 4) from 15 metres north of Boullee Street to 15 metres south of Huron Street (Regional Road 4), 8:00 a.m. to 6:00 p.m., Monday to Saturday, 2-hours;

   b) Add to Schedule 1 – No Parking, west side of Peel Street (Regional Road 4) from 15 metres North of Boullee Street to 100 metres north of Boullee Street; and

   c) Add to Schedule 2 – Limited Parking, west side of Peel Street (Regional Road 4) from 100 metres North of Boullee Street to 15 metres south of Huron Street (Regional Road 4), 8:00 a.m. to 6:00 p.m., Monday to Saturday, 2-hours [TES-TRP-15-02]

10. That the Regional Municipality of Waterloo approve the following with regard to the request by the Township of Wilmot, as described in Report No. PLD-CPL-15-14, dated February 24, 2015:

   a) Agree to provide professional planning services to the Township of Wilmot for the purpose of updating its Official Plan to bring it into conformity with the Regional Official Plan and the Provincial Growth Plan;

   b) Provide the related services on the basis of a mutually satisfactory fee-for-services arrangement to be negotiated between the Township and the Region; and

   c) Authorize the Commissioner of Planning, Development and Legislative Services to execute any documentation required to implement these recommendations subject to the satisfaction of the Regional Solicitor.

11. That the Region of Waterloo International Airport Aeronautical Noise Management Committee (ANMC) be re-named the Aeronautical Noise Advisory Committee (ANAC);

     And that the Terms of Reference of the Aeronautical Noise Advisory Committee be adopted, as contained in Attachment #2 of Report No. PDL-AIR-15-02, dated February 24, 2015.
12. That the Regional Municipality of Waterloo approve the following memberships and associated length of terms for the Active Transportation Advisory Committee:

   1. Ms. Carmen Zannier, for a term ending in December 2016;
   2. Ms. Anne Crowe, for a term ending in December 2017;

   Carried

Moved by T. Galloway
Seconded by K. Kiefer

That the following reports from the Council closed session, Items 13 and 14, be adopted as follows:

13. That The Regional Municipality of Waterloo (the “Region”) approve, enter into an Agreement with Metrolinx for, and execute all documentation related to:

   1. the construction of a grade separation by the Region at the junction of King Street West and the former CN rail corridor known as the “Guelph Subdivision”; and
   2. the joint procurement with Metrolinx of a Quality Assurance/Quality Control consultant to provide light rail vehicle production oversight services to the Region and Metrolinx in connection with the production of Flexity Freedom light rail vehicles by Bombardier Transportation Canada Inc. (“Bombardier”),

   with all documentation to the satisfaction of the Commission of Transportation and Environmental Services and the Regional Solicitor.

14. That The Regional Municipality of Waterloo approve, enter into an Agreement with Her Majesty the Queen in right of the Province of Ontario represented by the Minister of Transportation for the Province of Ontario, and execute all documentation related to:

   1. the Operations and Maintenance of light rail transit and associated infrastructure on, over, along, upon and through the Northfield Drive West overpass crossing of King’s Highway 85 in the City of Waterloo; and

   2. the Operations and Maintenance of light rail transit and associated infrastructure in, along, under and through the light rail transit underpass crossing of King’s Highway 7/8 in the City of Kitchener,
with all documentation to the satisfaction of the Commissioner of Transportation and Environmental Services and the Regional Solicitor.

Carried

**Administration and Finance**

The Summary of Recommendation of the Administration and Finance Committee was presented by Sean Strickland, Chair of the Committee. Item #2 was taken separately due to the pecuniary interest.

Moved by S. Strickland

Seconded by S. Foxton

That the Summary of Recommendations of the Administration and Finance Committee dated February 24, 2015, Item 2, be adopted as follows:

2. That the Regional Municipality of Waterloo establish a policy for the term of Council that a grant be provided to cover the cost of Regional Development Charges for housing built as a Habitat for Humanity project, with the cost of the grant to be provided from the Housing RDC Grant Reserve Fund, as described in Report COR-FSD-15-04, dated February 24, 2015.

Carried

**Community Services**

The Summary of Recommendations of the Community Services Committee was presented by Geoff Lorentz, Chair of the Committee.
Moved by G. Lorentz

Seconded by K. Kiefer

That the Summary of Recommendations of the Community Services Committee dated February 24, 2015, Items 1 to 4, and 1 report from closed session, Item 5, be adopted as follows:

1. That the Regional Municipality of Waterloo approve the submission of one time funding requests to the Waterloo Wellington Local Health Integration Network in the amount of $52,500 for Seniors’ Services for the purposes detailed in the report;

   And that, upon approval of 100% funding by the WWLHIN, the 2015 Operating Budget for the Seniors’ Services Division be increased by an amount equal to the approved costs and $0 net regional levy, as outlined in report CSD-SEN-15-03, dated February 24, 2015.

2. That the Regional Municipality of Waterloo take the following actions with regard to the Region of Waterloo’s Community Homelessness Prevention Initiative (CHPI) as outlined in report CSD-HOU-15-04, dated February 24, 2015:
   a) Request additional base funding of $1,175,000 for CHPI from the Ministry of Municipal Affairs and Housing.
      b) Forward report CSD-HOU-15-04 to the Ministry of Municipal Affairs and Housing, the Association of Municipalities of Ontario (AMO) and the Ontario Municipal Social Services Association (OMSSA).
      d) Authorize the Director, Housing Services to reallocate funding between CHPI service categories within year, as needed, to ensure full utilization of the CHPI allocation.

3. That the Regional Municipality of Waterloo request the Province of Ontario to fully fund all costs related to the implementation of the Social Assistance Management System as outlined in report CSD-EIS-15-02 dated February 24, 2015.

4. That the Regional Municipality of Waterloo approve an expenditure of up to $55,000 to be funded from the Public Art Reserve Fund for an artwork project at the new Cambridge Centre Terminal being planned to serve ION and Grand River Transit users at the Cambridge Centre mall on Hespeler Road, as outlined in report PDL-CUL-15-07, dated February 24, 2015;

   And that Councillor Helen Jowett be appointed to sit on the jury selection
committee, along with other jury members named by the Public Art Advisory Committee.

5. That the Regional Municipality of Waterloo approve the following appointments to the Employment and Income Support Community Advisory Committee as follows:
   
a. Appoint Sherri McDermid (Youth Employment Services representative) for a four year term ending December 31, 2018.
   
b. Appoint Susan Collison (Adult Employment Services representative) for a four year term ending December 31, 2018.

Carried

Budget

The Summary of Recommendation of the Budget Committee was presented by Sean Strickland, Chair of the Committee.

Moved by S. Strickland

Seconded by L. Armstrong

That the Summary of Recommendations of the Budget Committee dated March 4, 2015, Items 1 to 5, be adopted as follows:

The Budget Committee recommends as follows:

1. That the Regional Municipality of Waterloo approve the 2015 Tax Supported Operating Budget with a property tax levy of $303,038,994 (1.98%), excluding Police and Library Services and inclusive of the staff recommended Budget Issue Papers;

   And That the Regional Municipality of Waterloo approve the 2015 Tax Supported Capital Budget and 2016-2024 Tax Supported Capital Forecast, excluding Police and Library Services.

2. That the Regional Municipality of Waterloo repeal By-law Number 14-001 (as amended), being a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo and that a new Fees and Charges By-law be passed including the new and adjusted fees and charges listed on the March 4, 2015 Budget Committee Agenda, as amended.

3. That the Regional Municipality of Waterloo receive the Information Paper titled "Municipal Budget Regulations" included in the March 4, 2015 Budget Committee Agenda for information, as required by "Ontario Regulation 284/09".
4. That the Regional Municipality of Waterloo approve the Waterloo Region Police Services 2015 Tax Supported Operating Budget with a property tax levy of $145,609,556 (0.58%) as recommended by the Police Services Board on March 4, 2015.

That the Regional Municipality of Waterloo approve the Waterloo Regional Police Services 2015 Tax Supported Capital Budget and 2016-2024 Tax Supported Capital Forecast as recommended by the Police Services Board on March 4, 2015.

5. That the Regional Municipality of Waterloo approve the following with regard to the Region of Waterloo Library Budget, as described in Report P-LIB-15-03, dated February 3, 2015:

a. the 2015 Library Operating Budget with a net levy of $2,493,121 (0.02%); including $76,000 for initiatives to be fully funded through contributions to operating from the Taylor Bequest ($60,000) and the Ontario Library Capacity Fund ($16,000);

b. the 2015 Library Capital Budget; and

c. the 2016 - 2024 Library Capital Forecast.

Carried

(W. Wettlaufer opposed)

Regional Clerk

a) PDL-CAS-15-01, Appointment to Sunnyside Home Foundation

Moved by T. Galloway

Seconded by G. Lorentz

That the Regional Municipality of Waterloo ratify the appointment of Mark Radulescu to the Sunnyside Foundation Board for a term to expire June 30, 2018 as outlined in report PDL-CAS-15-01.

Carried

Other Matters Under Committee Of The Whole

a) CSD-HOU-15-06, Pre-Qualification Submission for Marsdale Manor and Optimum Healthcare Services was received for information.

b) Memo: Announcement of Provincial Planning Panel and Public Input Session in Kitchener on March 25, 2015 was received for information.

1819392
Rob Horne, Commissioner Planning, Development and Legislative Services advised additional information will be coming to Councillors on March 24th regarding this session.

Moved by K. Redman
Seconded by S. Strickland

That Committee of the Whole rise and Council resume.

Carried

Moved by S. Foxton
Seconded by D. Craig

That Council adopt the proceeding of the Committee of the Whole.

Carried

**Notice of Motion**
S. Strickland gave notice that he will be bringing a motion forward to form an ad-hoc committee to develop a policy (ies) with respect to operating capital grants to community groups and/or organizations. This will be brought forward to the next Committee meeting.

**Other Business**
L. Armstrong raised an issue about recent calls to the Region’s call centre and that additional training is required related to waste management and roads.

B. Vrbanovic raised the issue of collecting garbage at GRT stops and the need to restore this service. Mike Murray, Chief Administrative Officer stated staff are aware of this issue and will be working with the area municipalities to resolve it.

**Enactment of By-Laws – (First, Second & Third Readings)**

Moved by D. Jaworsky
Seconded by K. Redman

1819392
a) That a By-law to Expropriate Lands For The Reconstruction of Fountain Street (Regional Road 17) from Shantz Hill Road to King Street West and King Street West (Regional Road 8) from Fountain Street to Eagle Street, in the City of Cambridge be read a first, second and third time, finally passed and numbered 15-018 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

b) That a By-law to Establish Fees and Charges for the Regional Municipality of Waterloo and Repeal By-law 14-002, As Amended be read a first, second and third time, finally passed and numbered 15-019 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

c) That a By-law to Amend By-law 06-072, as Amended, Being the Region's Traffic and Parking By-law (Limited Parking on Peel Street, Township of Wilmot) be read a first, second and third time, finally passed and numbered 15-020 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

d) That a By-law to Confirm the Actions of Council of March 4, 2015 be read a first, second and third time, finally passed and numbered 15-021 signed by the Regional Chair and Regional Clerk and sealed with the Regional Seal.

Carried

Adjourn

Moved by K. Kiefer

Seconded by S. Foxton

That the meeting adjourn at 8:40 p.m.

Carried

Regional Chair, K. Seiling

Regional Clerk, K. Fletcher
WHAT IS UBER?
- Uber is an innovative technology platform that connects drivers and riders via smartphone app
- We offer safe, seamless and reliable transportation connection options at multiple price points
- Uber partners with municipally licensed drivers; we do not own or operate cars or employ drivers
- Tens of thousands of Canadians rely on Uber regularly to connect them with drivers, and Uber helps hundreds of drivers earn a better living by connecting them to additional fares
- Uber operates in >280 cities and employs >2000 people in its offices; our investors include Google and other leading global companies

WHY RIDERS LOVE UBER?
FASTER: we provide the fastest response time of any transportation option in Canada
SEAMLESS: automatic transactions, electronic receipts and transparency in pricing
BETTER EXPERIENCE: Uber allows riders to rate their drivers and provides feedback
MORE RELIABLE: we use data to ensure supply matches demand

WHY DRIVERS LOVE UBER
HIGHER INCOME: The Uber technology platform benefits our partners by connecting them to more fares
SAFER WORK ENVIRONMENT: drivers are safer with cashless transactions and secure GPS tracking abilities
INCREASED EFFICIENCY: drivers spend more time with fares and less time waiting to be hailed
GROWING THEIR BUSINESS: many partners have grown their fleets since partnering with Uber

WHY RIDERS LOVE UBER?
LOWER CONGESTION AND POLLUTION: Uber makes connecting with drivers easier, which encourages more people to use taxis and limos
INCREASED CHOICE: Uber gives consumers more transportation choices
TOURIST FRIENDLY: the Uber app works across 100+ cities and is frequently used by travelers
PROMOTES INNOVATION: Canada is a progressive, consumer-friendly country that embraces technology and invests in innovation

HOW UBER WORKS
1. Riders select their vehicle type and set their pickup location aided by GPS
2. Riders request a ride and Uber technology immediately notifies the nearest Uber partner
IN THEIR OWN WORDS
PARTNERS FROM ACROSS THE COUNTRY SHARE THEIR EXPERIENCE

"My father drove taxi for over 48 years in Ottawa. Turns out the acorn doesn't fall far from the tree, as my father loved his work, I as well truly enjoy meeting people, talking to them and providing a valuable service to them. What I love about Uber is that the system is simply the best system I have ever seen when it comes to a driving service, it is nice to be a part of."

JEFF / OTTAWA, ON

"I am a recent Business Administration graduate, passionate about helping people live easier lives. Which is why, professionally I work with LegalShield. I've connected with so many awesome Torontonians and I now know my way around the city a lot more effectively. Everyone I talk to loves it and is comfortable using the Uber platform."

JAMES / TORONTO, ON

"Currently I am a full-time Medical laboratory technician/assistant. I started working as an uberX driver from day one in Edmonton. I think uberX is the future of how taxis would be defined and used. I just wanted to be part of new beginning in our city to provide excellent reliable alternative transport option to the public."

ABDIREZAK / EDMONTON, AB

"I was looking for something that would allow me to earn money, interact with people and fill in spaces in my day that would feel rewarding and give me joy. I also do not want to put myself on someone else's schedule. I want to have the freedom to take off and travel, do what I want to do, when I want to do it! Uber is that for me!"

ESTHER / TORONTO, ON

"I was looking for something to supplement my income, that was safe, fun and lucrative. It has helped me to develop more confidence in myself; the power to manage my life is exhilarating! Being able to decide when I work and how much I make, is very empowering and freeing, especially in an industry that is male dominated."

RACHEL / TORONTO, ON

"When I lost my job in November I was equally panicked about my loss of stability and excited that I'd have an opportunity to pursue my dreams more seriously. Driving for Uber was the final thing that convinced me that I could be the master of my own destiny."

RYAN / EDMONTON, AB

"The Canadian Armed Forces has always bestowed teamwork amongst us. I am honoured to be connected to the True Patriot Love foundation. Canada is a huge country and I understand how important it is for people to move around. I am privileged that I can help my fellow Canadians (and tourists alike) get around. It's with great pride that I was able to serve my country in uniform and now, with uberFORCES. Go Canada—Go Uber!"

GLEN / OTTAWA, ON
Our commitment to safety has always been our top priority.

With uberX, we are continuing to innovate by introducing industry-leading safety practices that go above and beyond existing Toronto municipal requirements.

**BETTER THAN TAXI BACKGROUND CHECKS**

All uberX drivers must pass background checks that are the most stringent in the industry, surpassing Toronto taxi and limo requirements. The screening process we've developed includes both a National Criminal Record Check of federal RCMP databases and searches of local police databases which contain the most comprehensive collection of offence information. Additionally, we screen motor vehicle records for any infractions by type and date.

---

**TORONTO INSURANCE & SAFETY STANDARD COMPARISON**

<table>
<thead>
<tr>
<th></th>
<th>uberX</th>
<th>Toronto Taxis</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal Background Check</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Local Police Check (recent offenses and charges)</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Sexual Offenses Background Check</td>
<td>Lifetime</td>
<td>5 years</td>
</tr>
<tr>
<td>DUI Background Check</td>
<td>Lifetime</td>
<td>5 years</td>
</tr>
<tr>
<td>Traffic Offense Check (serious accidents / reckless driving)</td>
<td>Lifetime</td>
<td>5 years</td>
</tr>
</tbody>
</table>
Insurance Coverage

<table>
<thead>
<tr>
<th></th>
<th>$5 Million</th>
<th>$2 Million</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Anonymous Pickups</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Share Your ETA</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>(with friends, family, coworkers)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Feedback Requested After Every Ride</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>24/7 Feedback Review and Response</td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

BEST IN CLASS INSURANCE

Every ride on the UberX platform is backed by $5,000,000 of contingent coverage for bodily injury and property damage to third parties. This means that if, in the event of an accident, a ridesharing partner's own personal insurance does not apply for any reason, passengers, pedestrians, other drivers, and the community at large can rest assured knowing that ridesharing partners remain covered by a robust first class policy. This coverage is 2.5 times the standard requirement for taxi and limo insurance in Canada and is backed by an A.M. Best A+ (Superior) rated insurance company.

ANONYMOUS FEEDBACK, FULL ACCOUNTABILITY

After every trip, we ask you to rate the driver and provide feedback about your ride — but your comments always remain anonymous to them. We are constantly monitoring feedback to help drivers improve the Uber experience they deliver. Drivers work hard to keep their ratings high, and they know our culture of accountability goes both ways.

VEHICLE STANDARDS THAT RAISE THE BAR

Not just any car can be an Uber. It's a title reserved for safe, high-quality vehicles that are in exceptional condition. In Canada, the average model year for vehicles on our platform is 2009, and none are older than 2005.

NO RANDOM PICKUPS

Making sure you always have a safe, relaxing ride starts before you even get in an Uber. You'll see your driver's name, photo, license plate number, car make and model, and feedback rating when your request is confirmed — so you know who's picking you up ahead of time. And after the trip, you'll still be able to contact the driver in case you leave something behind.

ALWAYS INNOVATING

The bottom line is this: Uber works hard to ensure that we are connecting riders with the safest rides on the road. We'll continue innovating, refining, and working diligently to ensure that Uber is the safest experience on the road.
OUR PROMISE
SAFETY FROM START TO FINISH

As we prepare for another busy year, we'd like to remind you of our promise. From the moment you grab your keys through your last trip of the day, we're committed to making Uber safe for you and your riders.

HERE'S HOW.

NOBODY'S A STRANGER
Uber is a two-way street. You'll see your rider's name before they hop in and they'll see your name, photo, and vehicle information. These details are also available on rider trip receipts and on your partner dashboard.

YOU'RE ALWAYS ON THE MAP
We collect information about your trips, so if anything goes wrong, we can easily determine when and where it happened and make this information available to police and law enforcement when necessary.

RISK-FREE TRANSACTIONS
Uber is cashless, so you never need to worry about dealing with money in your car and you're assured payment for every single trip.

ZERO TOLERANCE
If there's ever an issue or incident, our local support teams have your back. We take inappropriate behavior very seriously and will immediately and permanently remove anyone—rider or driver—who behaves inappropriately on the system.

Not only do these policies keep you safe, they protect your business and reputation, and the great service you provide every day.

If you have any questions or suggestions about how we can continue improving safety, email us at safety@uber.com.

— The Uber Team

FOLLOW US ON:
TRANSPORTATION EVOLVED

Over the past six months, more than a dozen cities and jurisdictions, from Seattle to Tulsa to DC, have passed pro-ridesharing legislation in support of Uber.

<table>
<thead>
<tr>
<th>April</th>
<th>May</th>
<th>June</th>
<th>July</th>
<th>August</th>
<th>October</th>
</tr>
</thead>
<tbody>
<tr>
<td>Colorado</td>
<td>Chicago</td>
<td>Baton Rouge</td>
<td>Seattle</td>
<td>Houston</td>
<td>Austin</td>
</tr>
<tr>
<td>Minneapolis</td>
<td>California</td>
<td></td>
<td></td>
<td></td>
<td>Oklahoma City</td>
</tr>
<tr>
<td>Columbus</td>
<td>Milwaukee</td>
<td></td>
<td></td>
<td></td>
<td>Washington DC</td>
</tr>
<tr>
<td>Tulsa</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Cincinnati</td>
</tr>
<tr>
<td>07.28.2014</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>10.29.2014</td>
</tr>
</tbody>
</table>
December 22, 2014

Via Email

Mr. Steve van De Keere, P.Eng.
Acting Director, Design and Construction
Regional Municipality of Waterloo
150 Frederick St. 6th Floor
Kitchener, ON N2G 4J3

RE: Region of Waterloo & Carpenters Union Non-ICI Collective Bargaining

Dear Mr. van De Keere:

We are writing on behalf of the contractor members of the Conestoga Heavy Construction Association (the “CHCA”) to ensure that members of the Region of Waterloo staff and Regional Council have a full understanding of the impact that their current collective bargaining with the Carpenters union could have on contractors and constituents in the area.

For 35 years, the CHCA has been the voice of road building, heavy engineering and sewer and watermain contractors in the Waterloo Region and surrounding area. Consistently, year over year, CHCA members have pursued and have successfully performed an overwhelming majority of projects tendered by the Region of Waterloo.

The CHCA is aware that by law, a collective agreement applicable to work in the industrial, commercial and institutional (“ICI”) sector was imposed on the Region and it was unable to modify or eliminate the subcontracting provision in that agreement. The CHCA is also aware that staff and Regional Council will soon commence negotiations aimed at reaching a collective agreement applicable to non-ICI construction work including the construction of roads, bridges, sewers and watermains and other heavy civil structures.

It is the sincere hope of the CHCA that the Region has prepared and is implementing a strategic approach to collective bargaining for the non-ICI collective agreement that will not provide subcontracting guarantees to the Carpenters union, and instead, will maintain current tendering practices.

The concern of the CHCA is that the inclusion of a subcontracting provision in the non-ICI collective agreement would have a significant negative effect on its members and residents of the region. Specifically, if the Regional Council agrees with the Carpenters union to the inclusion of a subcontracting provision that obligates the Region to only contract with companies that are also bound to the Carpenters, all CHCA contractors would be precluded from bidding on work tendered by the Region. This artificial and unnecessary restriction on bidding criteria would have two significant impacts on the Region:
1. Restricting the list of eligible bidders to those bound to the Carpenters union will invariably reduce the number of bidders and increase the price ultimately paid by the Region for the performance of the work; and
2. Contractors who have historically performed work for the Region will suffer a reduction in work, leading to financial hardship and the possibility of layoffs or other restrictions on spending in the Region.

As a result, the CHCA encourages the Region to take a cautious and patient approach to collective bargaining and not feel rushed to reach an agreement with the Carpenters union. A number of CHCA members and their advisors have engaged in these types of negotiations in the past and are aware of situations that have taken well over one year to conclude. While the CHCA appreciates that there is a level of uncertainty that exists when collective bargaining continues for a significant period of time, we believe that in this case, it is in everyone’s best interests to prioritize the destination over the length of the journey.

Should the Carpenters union maintain a position that is not in the best interests of the Region and its residents, we encourage the members of staff and the Regional Council to hold strong, and as a last resort, consider options which would provide limited guarantees to the Carpenters union while not restricting the ability of non-union contractors or contractors bound to other unions to bid on work in the Region.

The CHCA is prepared to offer whatever assistance it can to support the Region through this round of collective bargaining. Should any members of staff or Regional Council wish to discuss this issue with us or any of our members, we would be happy to meet at your convenience.

Sincerely,

David Ersman
President
Conestoga Heavy Construction Association

Encl: CHCA Membership List

cc: Region of Waterloo CAO,
Region of Waterloo Members of Council
CHCA Board of Directors
CHCA Members
## LIST OF MEMBERS 2014 – 2016

### AMICO INFRASTRUCTURES (OXFORD) INC.

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>E-Mail:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1111 Franklin Blvd.</td>
<td>(519) 539-3000</td>
<td>(519) 539-3661</td>
<td><a href="mailto:hvandyk@triamicom.com">hvandyk@triamicom.com</a></td>
<td><a href="http://www.amicoaffiliates.com">www.amicoaffiliates.com</a></td>
</tr>
<tr>
<td>Cambridge, Ontario N1R 8B5</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Harrie Van Dyk, Jamie Dilaudo,</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### ARMSTRONG PAVING AND MATERIALS GROUP LTD.

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>12 Industrial Road</td>
<td>(519) 284-3737</td>
<td>(519) 271-5742</td>
<td><a href="mailto:jay.mp@quadro.net">jay.mp@quadro.net</a></td>
<td><a href="http://www.armstrongpavinggroup.com">www.armstrongpavinggroup.com</a></td>
</tr>
<tr>
<td>P.O. Box 1190</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>St. Mary’s, Ontario N4X 1B7</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Jay Armstrong</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### BRANTFORD ENGINEERING & CONSTRUCTION LIMITED

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>54 Ewart Avenue, R.R. # 8</td>
<td>(519) 759-1160</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brantford, Ontario N3T 5M1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Dave Rich, Matt Rich</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### CAPITAL PAVING INC.

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>P.O. Box 815</td>
<td>(519) 822-4511</td>
<td>(519) 822-1454</td>
<td><a href="mailto:jkelly@capitalpaving.on.ca">jkelly@capitalpaving.on.ca</a></td>
<td><a href="http://www.capitalpaving.net">www.capitalpaving.net</a></td>
</tr>
<tr>
<td>Guelph, Ontario N1H 6L8</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Jim Kelly, Geoff Stephens</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### COCO PAVING INC

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tri-City Area</td>
<td>(519) 696-2274</td>
<td>(519) 696-2755</td>
<td><a href="mailto:wmolzan@cocogroup.com">wmolzan@cocogroup.com</a></td>
<td><a href="http://www.cocogroup.com">www.cocogroup.com</a></td>
</tr>
<tr>
<td>1990 Queen Street</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Petersburg, Ontario N0B 2H0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Wayne Molzan, Carlo DiMambro</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### COX CONSTRUCTION LIMITED

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>P.O. Box 427, 687 Eramosa Road</td>
<td>(519) 824-6570</td>
<td>(519) 824-6579</td>
<td><a href="mailto:brcrampton@coxconstruction.ca">brcrampton@coxconstruction.ca</a></td>
<td></td>
</tr>
<tr>
<td>Guelph, Ontario N1H 6K5</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Brad Crampton, Bill Hartung</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### DREXLER CONSTRUCTION LIMITED

<table>
<thead>
<tr>
<th>Address</th>
<th>Tel:</th>
<th>Fax:</th>
<th>Email:</th>
<th>Website:</th>
</tr>
</thead>
<tbody>
<tr>
<td>R.R. # 1</td>
<td>(519) 856-9526</td>
<td>(519) 856-9182</td>
<td><a href="mailto:alf@drexlerconstruction.on.ca">alf@drexlerconstruction.on.ca</a></td>
<td></td>
</tr>
<tr>
<td>Rockwood, Ontario N0B 2K0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contact(s): Alf Drexler</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Company Name</td>
<td>Address</td>
<td>Contact(s)</td>
<td>Tel</td>
<td>Fax</td>
</tr>
<tr>
<td>--------------------------------------</td>
<td>----------------------------------------------</td>
<td>------------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
</tr>
<tr>
<td>ENGINEERED CONCRETE LIMITED</td>
<td>262 McBrine Drive, Suite 200, Kitchener, ON</td>
<td>Louis Furtado</td>
<td>(519) 748-0704</td>
<td>(519) 748-2168</td>
</tr>
<tr>
<td>ERSMAN CONST. INC.</td>
<td>44 Woodsmere Drive, Kitchener, ON N2P 2X2</td>
<td>David Ersman</td>
<td>(519) 743-6979</td>
<td>(519) 743-6133</td>
</tr>
<tr>
<td>FINNBILT GENERAL CONTRACTING LIMITED</td>
<td>3785 Line 29, R.R. #2, Stratford, ON N5A 6S3</td>
<td>Glenn Finnie</td>
<td>(519) 272-1622</td>
<td>(519) 272-7062</td>
</tr>
<tr>
<td>G.R.T. EXCAVATING LTD.</td>
<td>P.O. Box 1654, Woodstock, ON N4S 0A9</td>
<td>Dan Braun, Terry Ede</td>
<td>(519) 537-3524</td>
<td>(519) 537-2864</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>J.G. GOETZ CONSTRUCTION LIMITED</td>
<td>P.O. Box 635, 400 Elizabeth Street, Guelph,</td>
<td>Steve Goetz, Malcolm Molloy</td>
<td>(519) 836-2832</td>
<td>(519) 836-8824</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HAMILTON CONSTRUCTION LIMITED</td>
<td>P.O. Box 335, 7645 Poplar Side Road, Collingwood, ON L9Y 3Z7</td>
<td>Dave Bishop, Bill Hamilton</td>
<td>(705) 445-3220</td>
<td>(705) 444-9134</td>
</tr>
<tr>
<td>H. KERR CONSTRUCTION LIMITED</td>
<td>934 Guelph Street Unit B, Kitchener, ON N2H 5Z6</td>
<td>Randy Morrow</td>
<td>(519) 746-5375</td>
<td>(519) 746-6115</td>
</tr>
<tr>
<td>IN4STRUCTURE LTD.</td>
<td>335 Thompson Drive, Cambridge, ON N1T 2B3</td>
<td>Mark Melo, Dan Elliot</td>
<td>(519) 594-0151</td>
<td>(519) 620-7480</td>
</tr>
<tr>
<td>Business Name</td>
<td>Address</td>
<td>Tel</td>
<td>Fax</td>
<td>E-Mail</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>----------------------------------------------</td>
<td>-----------</td>
<td>------------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>McLEAN TAYLOR CONSTRUCTION LTD</td>
<td>P.O. Box 190, 25 Water Street North</td>
<td>(519) 284-2580</td>
<td></td>
<td><a href="mailto:ptaylor@mcleantaylor.com">ptaylor@mcleantaylor.com</a></td>
</tr>
<tr>
<td></td>
<td>St. Marys, Ontario N4X 1B1</td>
<td></td>
<td>(519) 284-3601</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Michael Doupe, Paul Taylor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MOOREFIELD EXCAVATING</td>
<td>6297 Wellington Road 109 South</td>
<td>(519) 510-3571</td>
<td></td>
<td><a href="mailto:info@moorefieldexe.ca">info@moorefieldexe.ca</a></td>
</tr>
<tr>
<td></td>
<td>R.R.#3 Harriston, Ontario N0G 1Z0</td>
<td></td>
<td>(519) 510-3277</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Jerry Roubos</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>THE MURRAY GROUP LTD</td>
<td>P.O. Box 40</td>
<td>(519) 638-3077</td>
<td></td>
<td><a href="mailto:mritchie@murraygroup.ca">mritchie@murraygroup.ca</a></td>
</tr>
<tr>
<td></td>
<td>Moorefield, Ontario N0G 2K0</td>
<td></td>
<td>(519) 638-2550</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Murray Ritchie, Ken Taylor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NELLIS CONSTRUCTION LTD</td>
<td>13554 6th Line, Nassagaweya</td>
<td>(519) 853-0960</td>
<td></td>
<td><a href="mailto:wayne@nellis.ca">wayne@nellis.ca</a></td>
</tr>
<tr>
<td></td>
<td>Acton, Ontario L7J 2L7</td>
<td></td>
<td>(519) 853-0942</td>
<td><a href="mailto:mike@nellis.ca">mike@nellis.ca</a></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Mike Nellis, Wayne Nellis</td>
<td></td>
<td></td>
<td><a href="http://www.nellis.ca">www.nellis.ca</a></td>
</tr>
<tr>
<td></td>
<td>Website:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NETWORK SITE SERVICES LTD</td>
<td>26 Corydon Place</td>
<td>(519) 740-7983</td>
<td></td>
<td><a href="mailto:network@networksiteservices.com">network@networksiteservices.com</a></td>
</tr>
<tr>
<td></td>
<td>Cambridge, Ontario N1R 7L5</td>
<td></td>
<td>(519) 740-0647</td>
<td><a href="mailto:dmedeiros@nswltd.ca">dmedeiros@nswltd.ca</a></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Donald Medeiros</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PERMANENT PAVING LTD</td>
<td>P.O. Box 1707</td>
<td>(519) 454-4500</td>
<td></td>
<td><a href="mailto:permanentpaving@execulink.com">permanentpaving@execulink.com</a></td>
</tr>
<tr>
<td></td>
<td>Woodstock, Ontario N4S 0B1</td>
<td></td>
<td>(519) 454-4502</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Andrew Gibb, Roger Ferreira</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PRIOR CONSTRUCTION CORPORATION</td>
<td>9 Kerr Cres.</td>
<td>(519) 763-1542</td>
<td></td>
<td><a href="mailto:priorconstruction@bellnet.ca">priorconstruction@bellnet.ca</a></td>
</tr>
<tr>
<td></td>
<td>Puslinch, Ontario N0B 2J0</td>
<td></td>
<td>(519) 763-3757</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Contact(s): Fred Prior</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Company Name</td>
<td>Address</td>
<td>Contact(s)</td>
<td>Phone</td>
<td>Fax</td>
</tr>
<tr>
<td>------------------------------------</td>
<td>----------------------------------</td>
<td>------------------------------------</td>
<td>----------------</td>
<td>------------------</td>
</tr>
<tr>
<td>ROTO- MILL INC.</td>
<td>560 Riddell Road Orangeville, ON</td>
<td>Dave Snow, Chris Thompson</td>
<td>519-941-7686</td>
<td>519-941-5272</td>
</tr>
<tr>
<td>E. &amp; E. SEEGMILLER LIMITED</td>
<td>669 Charles Street East Kitchener</td>
<td>Helder Tavares, Kevin Norton</td>
<td>(519) 579-6460</td>
<td>(519) 579-4291</td>
</tr>
<tr>
<td>SIERA CONSTRUCTION (WOODSTOCK) LTD</td>
<td>P.O. Box 20053 Woodstock, ON</td>
<td>Harry Bauman, Cliff Zaluski</td>
<td>(519) 421-7413</td>
<td>(519) 421-2018</td>
</tr>
<tr>
<td>SOUSA CONCRETE</td>
<td>1430 Branchton Road R.R. #1</td>
<td>Ross Sousa</td>
<td>(519) 623-5572</td>
<td>(519) 623-7853</td>
</tr>
<tr>
<td>STEED AND EVANS LIMITED</td>
<td>3000 Ament Line St. Jacobs, ON</td>
<td>Paul Sousa, Jeff Fisk</td>
<td>(519) 744-7315</td>
<td>(519) 576-7925</td>
</tr>
<tr>
<td>VAN ROOYEN EARTHMOVING LTD.</td>
<td>714389 Middletown Line Woodstock</td>
<td>Jarened Van Rooyen, Leo Buiten huis</td>
<td>(519) 424-2214</td>
<td>(519) 424-3755</td>
</tr>
<tr>
<td>J. WEBER CONTRACTING LIMITED</td>
<td>90 Woolwich Street North, ON</td>
<td>Jen Tate</td>
<td>(519) 648-3302</td>
<td>(519) 648-3380</td>
</tr>
</tbody>
</table>
**XTERRA CONSTRUCTION INC.**

934 Guelph Street  
Kitchener, Ontario  N2H 5Z6  
Tel:  (519) 569-8770  
Fax:  (519) 569-7510  
E-Mail:  Xterra@bellnet.ca  

Contact(s):  Della Hart-Sousa

**VISTA CONTRACTING LTD.**

R.R. # 22, 1316 Dickie Settlement Road  
Cambridge, Ontario  N3H 4R8  
Tel:  (519) 650-3481  
Fax:  (519) 740-3209  
E-Mail:  jj@vistacontracting.ca  
E-Mail:  marc@vistacontracting.ca

Contact(s):  Joe Monteiro, Marc Ribeiro

TOTAL MEMBERS = 31

Revised: May 23, 2014
CONESTOGA HEAVY CONSTRUCTION ASSOCIATION
25 Sheldon Drive, Cambridge, Ontario – N1R 6R8

EXECUTIVE 2014 – 2016

DAVID ERSMAN, President
ERSMAN CONST. INC.
44 Woodsmere Drive
Kitchener, Ontario N2P 2X2
Tel: (519) 743-6979
Fax: (519) 743-6133
E-Mail: david@ersmanconstinc.com

JIM KELLY, Past President
CAPITAL PAVING INC.
P.O. Box 815
Guelph, Ontario N1H 6L8
Tel: (519) 822-4511
Fax: (519) 822-1454
E-Mail: jkelly@capitalpaving.on.ca

HARRIE VAN DYK, Vice, President
AMICO INFRASTRUCTURES (OXFORD) INC.
1111 Franklin Blvd
Cambridge, Ontario N1R 8B5
Tel: (519) 539-3000
Fax: (519) 539.3661
E-Mail: hvandyk@triamico.ca

PAUL TAYLOR, Secretary - Treasurer
McLEAN TAYLOR CONSTRUCTION LIMITED
P.O. Box 190, 25 Water Street North
St. Mary’s, Ontario N4X 1B1
Tel: (519) 284-2581
Fax: (519) 284-3601
E-Mail: ptaylor@mcleantaylor.com

ROSS SOUSA, Social Director
SOUSA CONCRETE
1430 Branchton Road, R.R. #1
Branchton, Ontario N0B 1L0
Tel: (519) 623-5572
Fax: (519) 623-7853
E-Mail: asousai@aol.com
JEFF FISK, Safety Director

STEED AND EVANS LIMITED
3000 Ament Line
St. Jacobs, Ontario N0B 2N0
Tel: (519) 744-7315
Fax: (519) 576-7925
E-Mail: jfisk@steedevans.on.ca

GLENN FINNIE, Tender Practice Director

FINNBILT GENERAL CONTRACTING LIMITED
3785 Line 29, R.R. #2
Stratford, Ontario N5A 6S3
Tel: (519) 272-1622
Fax: (519) 272-7062
E-Mail: gfinnie@finnbiltt.ca

HARRY BAUMAN, OSWCA REP

SIERRA CONSTRUCTION (WOODSTOCK) LIMITED
P.O. Box 20053
Woodstock, Ontario N4S 8X8
Tel: (519) 421-7413 (519)
Fax: 421-2018
E-Mail: hb@sierraconstruction.ca
Region of Waterloo Administrative Headquarters
150 Frederick Street
Kitchener, Ontario
N2G 4J3

Dear Councillors:

On January 8th 2015, I delivered the PQ application at 99 Regina Street at approximately 1:50 p.m. and spoke with the Receptionist on the 5th floor; However I was reminded that it was supposed to be delivered to 150 Frederick Street. I then made a call to 150 Frederick Street and spoke with Ms. McCarty at 1:55 p.m. who told me if I cannot make it for 2 p.m. that the application will not be accepted, at which time I broke down in tears pleading with her.

I then made my way to 150 Frederick Street and arrived approximately 2:10 p.m. at which time I spoke to staff in the reception area and asked to speak to Ms. Buitenhuis, who I was informed was on the phone. While I waited to speak with Ms. Buitenhuis for approximately one hour. I called Mr. Saunders, after appraising him, of the situation he informed me that there was a bylaw prohibiting late acceptance of the application and he was in no position assist me.

I eventually got an opportunity to speak with Ms. Buitenhuis in her office with my assistant present, who informed us that there is an existing bylaw which prohibits accepting bids one minute pass the due time. She also advised us not to leave the packages because they will be returned unopened, We subsequently left her office after pleading with her at 3:45 p.m.

On my way back to Marsdale, I received a telephone call from Mr. Saunders who indicated to me that Region staff will be in touch with me in a few days to schedule a meeting to discuss a transition plan.

Sincerely,

Orin Roberts
Director
Marsdale Manor
Optimum Healthcare Services