MEMBERS OF REGIONAL COUNCIL

MEMORANDUM

To: Chair Ken Seiling & Regional Councillors  
From: Regional Rob Deutschmann  
Subject: 2014 Budget Proposal  
Date: January 13, 2014

Highlights of proposal:

- Total tax rate increase (Region of Waterloo and Police Services) at 2.0%
- Significantly fewer cuts to services.
- Greater reduction in RTMP contribution using Staff Option C. Requires 1 extra year at 1.0% in 2019.
- Discretionary benefits increased to $1,000,000.
- A reduction of 20 staff through attrition. This represents a less than 1% reduction in labour force. The annual savings is approximately $1.6million. The first year savings reflects an estimate for the transition.
- Roads Rehab Reserve contribution reduced by $750,000.
- Additional $200,000 to Police Services Board budget. Could be applied to IT Reserve.
- Apply $340,000 from the remaining interest in the Hospital Reserve Fund with the balance of $840,000 transferred to the Capital Levy Reserve Fund.

The average residential property assessed at $281,000 would pay an additional:

- 2.00% - $34.80
- 1.79% - $31.15

If Regional Council adopted a tax rate increase of 2.5%, that would provide an additional $2,126,342. A number of proposed cuts and reserve contribution reductions could be avoided.

At 2.5% the average residential property would pay $43.50. That is a $12.35 increase over the Committee Chair’s proposal.
### Proposed Scenario Reductions:
Reduce RTMP contribution by .50% (Staff Option C) 1,800,000 0.42
Increase Waste management estimate 850,000 0.20
Reduce 100% Children's Services contribution 850,000 0.20
Reduce new Capital Reserve Fund contribution 250,000 0.06
**Total:** 3,750,000 0.88

### Appendix E reductions:
1. Seasonal weed inspector
2. Community Sustainability Grant
3. Corporate Sustainability Fund
4. Ride n' Park
5. Finance Co-op Student
6. Finance position
7. GO Shuttle
8. GRT Service Rationalizations 831,000
9. Roads Rehab Reserve 1,254,369
10. Reduce Roads Rehab Reserve 750,000
11. Close Rural Transfer Stations
12. Multi residential rebate
13. Drywall Diversion 67,500
14. Ban on Pallets 19,300
15. Rapid Risk Factor Surveillance System
16. CHPI staffing costs
17. Ground Maintenance
18. Food Services wages
19. Summer Student coverage
20. Public Art Reserve Fund
21. Operating Contingency
22. Per capita grant
23. 5% reduction WRHF and WRAF
24. Hospital Reserve Fund 0
**Total Appendix E reductions:** 2,922,169 0.69

### Additional Deductions:
20 staff reduction through attrition - estimated savings in Year 1 600,000 0.14
Hospital Reserve Fund - interest Total remaining is 1.18 million - transfer $880,000 to Capital Levy Reserve Fund 340,000 0.08
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>Total Additional Deductions</td>
<td>940,000</td>
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<td>Total All Deductions</td>
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<td>Proposed Scenario Add Ins</td>
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<tr>
<td>Rural Emergency Response Unit</td>
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<td>Waste Transfer (Woolwich) Saturday</td>
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<tr>
<td>Discretionary Benefits</td>
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<td>REEP (from water utility)</td>
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<td>Total Proposed Scenario Add Ins</td>
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<td>Region of Waterloo tax rate increase</td>
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<td>Police Services Board - include $200,000</td>
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<td>Tax Rate</td>
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